			Public Disclosure Copy					
Form	Form 990-T Exempt Organization Business Income Tax Return							
			(and proxy tax under section 6033(e))		0000			
		For ca	lendar year 2022 or other tax year beginning, and ending Go to www.irs.gov/Form990T for instructions and the latest information.	·	2022			
Depart	ment of the Treasury I Revenue Service	۰ ۱	Open to Public Inspection for 501(c)(3) Organizations Only					
	Check box if		Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3) Name of organization (Check box if name changed and see instructions.)		loyer identification number			
	address changed.	-						
B Ex	empt under section		4-2278431					
X	501(c)(3)	EGrou (see	p exemption number instructions)					
	408(e) 220(e)	_						
	408A 530(a)		City or town, state or province, country, and ZIP or foreign postal code LOS ALTOS, CA 94022-3622					
	529(a) 529A		IOS ALTOS, CA 94022-5022 ok value of all assets at end of year 8,263,286,693.	F	Check box if			
GC	heck organization		X 501(c) corporation 501(c) trust 401(a) trust Other trust	 State	an amended return. college/university			
	Check if filing only to		Claim credit from Form 8941 Claim a refund shown on Form 2439					
			ation filing a consolidated return with a 501(c)(2) titleholding corporation					
			ed Schedules A (Form 990-T)		1			
ΚC	ouring the tax year,	was th	e corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group?		Yes X No			
If	"Yes," enter the na	ame an	d identifying number of the parent corporation.					
	he books are in ca		CRAIG NEYMAN, CFO Telephone number	650-	948-7658			
Par			d Business Taxable Income					
1		busine	ss taxable income computed from all unrelated trades or businesses (see					
					42,758,737.			
2					42,758,737.			
3	Add lines 1 and 2		see instructions for limitation rules) STMT 8 STMT 9		4,275,774.			
4			taxable income before net operating losses. Subtract line 4 from line 3		38,482,963.			
5 6			ng loss. See instructions		50,402,505.			
7		•	ss taxable income before specific deduction and section 199A deduction.	· – –				
•	Subtract line 6 fro			7	38,482,963.			
8			rally \$1,000, but see instructions for exceptions)		1,000.			
9			duction. See instructions					
10	Total deductions				1,000.			
11	Unrelated busine	ss taxa	ble income. Subtract line 10 from line 7. If line 10 is greater than line 7,					
Dec	enter zero			11	38,481,963.			
Par	t II Tax Com	-						
1			s corporations. Multiply Part I, line 11 by 21% (0.21)	. 1	8,081,212.			
2			ates. See instructions for tax computation. Income tax on the amount on Tax rate schedule or Schedule D (Form 1041)					
2	Part I, line 11 from Proxy tax. See ins							
3 4	Other tax amounts							
+ 5	Alternative minimu							
6			cility income. See instructions					
7			h 6 to line 1 or 2, whichever applies	. 7	8,081,212.			
ΙЦΔ			ion Act Natice see instructions		Form 990-T (2022)			

LHA For Paperwork Reduction Act Notice, see instructions.

Form 990-1 (2022)

223701 01-16-23

Page	2
------	---

	90-T (2022)					Page 2
Part	III Tax and Payments					
1a	Foreign tax credit (corporations attach Form 1118; trusts attach Form 1116)	1a				
b	Other credits (see instructions)	. 1 b				
с	General business credit. Attach Form 3800 (see instructions)	. 1c	287,968.			
d	Credit for prior year minimum tax (attach Form 8801 or 8827)	1d				
е	Total credits. Add lines 1a through 1d			1e	287	7,968.
2	Subtract line 1e from Part II, line 7			2	7,793	3,244.
3	Other amounts due. Check if from: Form 4255 Form 8611 Form	n 8697	Form 8866			
	Other (attach statement)			3		
4	Total tax. Add lines 2 and 3 (see instructions).					
	section 1294. Enter tax amount here			4	7,793	3,244.
5	Current net 965 tax liability paid from Form 965-A, Part II, column (k)			5		0.
6a	Payments: A 2021 overpayment credited to 2022	6a				
b	2022 estimated tax payments. Check if section 643(g) election applies	6b	8,800,000.			
с	Tax deposited with Form 8868		5,700,000.			
d	Foreign organizations: Tax paid or withheld at source (see instructions)					
е	Backup withholding (see instructions)					
f	Credit for small employer health insurance premiums (attach Form 8941)					
g	Other credits, adjustments, and payments: Form 2439					
-	Form 4136 Other Tota	al 6g				
7	Total payments. Add lines 6a through 6g			7	14,500),000.
8	Estimated tax penalty (see instructions). Check if Form 2220 is attached		X	8		2,592.
9				9		
10	Overpayment. If line 7 is larger than the total of lines 4, 5, and 8, enter amount over			10	6,684	1,164.
11	Enter the amount of line 10 you want: Credited to 2023 estimated tax 6,6		64. Refunded	11		0.
Part	IV Statements Regarding Certain Activities and Other Informat	t ion (se	e instructions)			
1	At any time during the 2022 calendar year, did the organization have an interest in or	r a signat	ure or other authority			Yes No
	over a financial account (bank, securities, or other) in a foreign country? If "Yes," the	e organiza	tion may have to file			
	FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter th	ie name c	f the foreign country			
	here SEE STATEMENT 10					X
2	During the tax year, did the organization receive a distribution from, or was it the gra	ntor of, o	r transferor to, a			
	foreign trust?					X
	If "Yes," see instructions for other forms the organization may have to file.					
3	Enter the amount of tax-exempt interest received or accrued during the tax year		\$			
4			ny post-2017 NOL car	ryove	r	
	shown on Schedule A (Form 990-T). Don't reduce the NOL carryover shown here by	any dedu	iction reported on Parl	t I, line	6.	
5	Post-2017 NOL carryovers. Enter the Business Activity Code and available post-2017	-	•			
	the amounts shown below by any NOL claimed on any Schedule A, Part II, line 17 fo		•			
	Business Activity Code		lable post-2017 NOL c		ver	
		\$		unger		
		\$				
6a	Did the examination change its method of ecocupting? (see instructions)					x
b	If 6a is "Yes," has the organization described the change on Form 990, 990-EZ, 990-		rm 11282 If "No "			
0						
	explain in Part V					

Part V Supplemental Information

Provide the explanation required by Part IV, line 6b. Also, provide any other additional information. See instructions.

	Under penalties of perju correct, and complete.	wledge and belief, it is true, May the IRS discuss this return with the preparer shown below (see							
	Signature of officer		Date	Title				uctions)? X Yes No	
	Print/Type prepa	arer's name	Preparer's signature		Date	Check	if	PTIN	
Paid Preparer	. SARAH RE	SARAH REDDEN		Sarah Redden		self- employ	ed	P00898534	
Use Only	Firm's name DELOITTE TAX		LLP			Firm's EIN		86-1065772	
	50 SOUTH S		SIXTH STREET IS, MI 48226			Phone no.	Phone no. 612–397–4000		
223711 01-16-2	23							Form 990-T (2022)	
				219				· · ·	

11031028 149058 PACKARD

FORM 990-T	CONTRIBUTIONS	STATEMENT 8
DESCRIPTION/KIND OF PROPERTY	METHOD USED TO DETERMINE FMV	AMOUNT
FROM PARTNERSHIPS OTHER CONTRIBUTIONS	N/A N/A	32,660. 378,034,183.
TOTAL TO FORM 990-T, PART I, L	INE 4	378,066,843.

THE DAVID AND LUCILE PACKARD FOUNDATION

94-2278431

FORM 990-T	CONTR	RIBUTIONS SUMMARY		STATEMENT	9
	CONTRIBUTIONS SUBJECT CONTRIBUTIONS SUBJECT				
FOR TAX FOR TAX FOR TAX FOR TAX	OF PRIOR YEARS UNUSED YEAR 2017 YEAR 2018 YEAR 2019 YEAR 2020 YEAR 2021	CONTRIBUTIONS 348,045,505			
TOTAL CARI TOTAL CURI	- RYOVER RENT YEAR 10% CONTRIBU	TIONS	348,045,505 378,066,843		
	TRIBUTIONS AVAILABLE NCOME LIMITATION AS AD	JUSTED	$726, 112, 348 \\ 4, 275, 774$	_	
EXCESS 10	NTRIBUTIONS)% CONTRIBUTIONS ESS CONTRIBUTIONS		721,836,574 0 721,836,574	_	
ALLOWABLE	CONTRIBUTIONS DEDUCTI	ON		_ 4,275,	774
TOTAL CON	TRIBUTION DEDUCTION			4,275,	774

FORM 990-T NAME OF FOREIGN COUNTRY IN WHICH ORGANIZATION HAS FINANCIAL INTEREST

STATEMENT 10

NAME OF COUNTRY

UNITED KINGDOM IRELAND INDIA MAURITIUS JERSEY CAYMAN ISLANDS HONG KONG

Public Disclosure Cop

Unrelated Business Taxable Income From an Unrelated Trade or Business

OMB No. 1545-0047

1

Department of the Treasury	
Internal Revenue Service	

С

SCHEDULE A

(Form 990-T)

Go to www.irs.gov/Form990T for instructions and the latest information.

Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).

Open to Public Inspection for 501(c)(3) Organizations Only

1

Α	Name of the organization	

Unrelated business activity code (see instructions)

ne of the	organization					В
THE	DAVID	AND	LUCILE	PACKARD	FOUNDATION	

523000

Employer identification number 94-2278431

D Sequence:

1

of

INVESTMENTS IN PARTNERSHIPS Describe the unrelated trade or business F

Pa	t I Unrelated Trade or Business Income	(A) Income	(B) Expenses	(C) Net	
1a	Gross receipts or sales				
b	Less returns and allowances c Balance	1c			
2	Cost of goods sold (Part III, line 8)	2			
3	Gross profit. Subtract line 2 from line 1c	3			
4 a	Capital gain net income (attach Schedule D (Form 1041 or Form				
	1120)). See instructions	4a	29,970,875.		29,970,875.
b		4b			
с	Capital loss deduction for trusts	4c			
5	Income (loss) from a partnership or an S corporation (attach statement) STATEMENT 11	5	19,691,928.		19,691,928.
6	Rent income (Part IV)	6			
7	Unrelated debt-financed income (Part V)	7			
8	Interest, annuities, royalties, and rents from a controlled				
	organization (Part VI)	8			
9	Investment income of section 501(c)(7), (9), or (17)				
	organizations (Part VII)	9			
10	Exploited exempt activity income (Part VIII)	10			
11	Advertising income (Part IX)	11			
12	Other income (see instructions; attach statement)	12			
13	Total. Combine lines 3 through 12	13	49,662,803.		49,662,803.
_					

Part II Deductions Not Taken Elsewhere See instructions for limitations on deductions. Deductions must be directly connected with the unrelated business income

1	Compensation of officers, directors, and trustees (Part X)	1			
2	Salaries and wages	2			
3	Repairs and maintenance			3	
4	Bad debts			4	
5	Interest (attach statement). See instructions			5	
6	Taxes and licenses		<u>.</u>	6	14,860.
7	Depreciation (attach Form 4562). See instructions				
8	Less depreciation claimed in Part III and elsewhere on return	8a		8b	
9	Depletion				6,824,256.
10	Contributions to deferred compensation plans			10	
11	Employee benefit programs			11	
12	Excess exempt expenses (Part VIII)			12	
13	Excess readership costs (Part IX)			13	
14	Other deductions (attach statement)			14	64,950.
15	Total deductions. Add lines 1 through 14				6,904,066.
16	Unrelated business income before net operating loss deduction. Subtract line 15 fro				
	column (C)	16	42,758,737.		
17					0.
18	Unrelated business taxable income. Subtract line 17 from line 16			18	42,758,737.
LHA	For Paperwork Reduction Act Notice, see instructions.			Schedu	Ile A (Form 990-T) 2022

223741 01-16-23

11031028 149058 PACKARD

Sched Part					
	ule A (Form 990-T) 2022 III Cost of Goods Sold Enter met	had of investors in the			Page 2
	Entermot	hod of inventory valuat		1	
1 2	Inventory at beginning of year				
3	Purchases Cost of labor				
4	Additional section 263A costs (attach statement)				
5	Other costs (attach statement)				
6	Total. Add lines 1 through 5				
7	Inventory at end of year				
8	Cost of goods sold. Subtract line 7 from line 6. Enter				
9	Do the rules of section 263A (with respect to property			·····	Yes No
Part				4	
1	Description of property (property street address, city, s	state, ZIP code). Check	if a dual-use. See instru	uctions.	
	A 🗌				
	в 🛄				
	c 🗌				
	D				
		A	В	С	D
2	Rent received or accrued				
а	From personal property (if the percentage of				
	rent for personal property is more than 10%				
	but not more than 50%)				
b	From real and personal property (if the				
	percentage of rent for personal property exceeds				
	50% or if the rent is based on profit or income)				
с	Total rents received or accrued by property.				
	Add lines 2a and 2b, columns A through D				
	Deductions directly connected with the income	I I			
4	in lines 2(a) and 2(b) (attach statement)		line 6. column (B)		0.
4 <u>5</u> Part	in lines 2(a) and 2(b) (attach statement)	nter here and on Part I,	line 6, column (B)		0.
5	in lines 2(a) and 2(b) (attach statement)	nter here and on Part I, ee instructions)			0.
5 Part	in lines 2(a) and 2(b) (attach statement)	nter here and on Part I, ee instructions)			0.
5 Part	in lines 2(a) and 2(b) (attach statement) Total deductions. Add line 4 columns A through D. Er Unrelated Debt-Financed Income (s Description of debt-financed property (street address, o	nter here and on Part I, ee instructions)			0.
5 Part	in lines 2(a) and 2(b) (attach statement)	nter here and on Part I, ee instructions)			0.
5 Part	in lines 2(a) and 2(b) (attach statement) Total deductions. Add line 4 columns A through D. Er Unrelated Debt-Financed Income (s Description of debt-financed property (street address, of A B	nter here and on Part I, ee instructions)			0.
5 Part	in lines 2(a) and 2(b) (attach statement) Total deductions. Add line 4 columns A through D. Er Unrelated Debt-Financed Income (s Description of debt-financed property (street address, of B C	nter here and on Part I, ee instructions)			0.
5 Part	in lines 2(a) and 2(b) (attach statement)	nter here and on Part I, ee instructions) city, state, ZIP code). C	heck if a dual-use. See	instructions.	
5 Part 1	in lines 2(a) and 2(b) (attach statement) Total deductions. Add line 4 columns A through D. Er Unrelated Debt-Financed Income (s Description of debt-financed property (street address, of A B C Gross income from or allocable to debt-financed property	nter here and on Part I, ee instructions) city, state, ZIP code). C	heck if a dual-use. See	instructions.	
5 Part 1	in lines 2(a) and 2(b) (attach statement) Total deductions. Add line 4 columns A through D. Er Unrelated Debt-Financed Income (s Description of debt-financed property (street address, of A B C Gross income from or allocable to debt-financed property Deductions directly connected with or allocable	nter here and on Part I, ee instructions) city, state, ZIP code). C	heck if a dual-use. See	instructions.	
5 Part 1	in lines 2(a) and 2(b) (attach statement) Total deductions. Add line 4 columns A through D. Er Unrelated Debt-Financed Income (s Description of debt-financed property (street address, of A B C Gross income from or allocable to debt-financed property Deductions directly connected with or allocable to debt-financed property	nter here and on Part I, ee instructions) city, state, ZIP code). C	heck if a dual-use. See	instructions.	
5 Part 1 2 3 a	in lines 2(a) and 2(b) (attach statement) Total deductions. Add line 4 columns A through D. Er Unrelated Debt-Financed Income (s Description of debt-financed property (street address, of B C G Gross income from or allocable to debt-financed property Deductions directly connected with or allocable to debt-financed property Straight line depreciation (attach statement)	nter here and on Part I, ee instructions) city, state, ZIP code). C	heck if a dual-use. See	instructions.	
5 Part 1 2 3 a b	in lines 2(a) and 2(b) (attach statement) Total deductions. Add line 4 columns A through D. Er Unrelated Debt-Financed Income (s Description of debt-financed property (street address, of B C C G Gross income from or allocable to debt-financed property Deductions directly connected with or allocable to debt-financed property Straight line depreciation (attach statement) Other deductions (attach statement)	nter here and on Part I, ee instructions) city, state, ZIP code). C	heck if a dual-use. See	instructions.	
5 Part 1 2 3 a	in lines 2(a) and 2(b) (attach statement) Total deductions. Add line 4 columns A through D. Er Unrelated Debt-Financed Income (s Description of debt-financed property (street address, of A	nter here and on Part I, ee instructions) city, state, ZIP code). C	heck if a dual-use. See	instructions.	
5 Part 1 2 3 a b	in lines 2(a) and 2(b) (attach statement) Total deductions. Add line 4 columns A through D. Er Unrelated Debt-Financed Income (s Description of debt-financed property (street address, of B C C C Gross income from or allocable to debt-financed property C Deductions directly connected with or allocable to debt-financed property Straight line depreciation (attach statement) Other deductions (add lines 3a and 3b, columns A through D) Amount of average acquisition debt on or allocable	nter here and on Part I, ee instructions) city, state, ZIP code). C	heck if a dual-use. See	instructions.	
5 Part 1 2 3 a b c	in lines 2(a) and 2(b) (attach statement) Total deductions. Add line 4 columns A through D. Er Unrelated Debt-Financed Income (s Description of debt-financed property (street address, of B C C C C C C C C C C C C C C C C C C	nter here and on Part I, ee instructions) city, state, ZIP code). C	heck if a dual-use. See	instructions.	
5 Part 1 2 3 a b c 4 5	in lines 2(a) and 2(b) (attach statement) Total deductions. Add line 4 columns A through D. Er Unrelated Debt-Financed Income (s Description of debt-financed property (street address, of B C C C C C C C C C C C C C C C C C C	A	heck if a dual-use. See	C	D
5 Part 1 2 3 a b c 4 5 6	in lines 2(a) and 2(b) (attach statement) Total deductions. Add line 4 columns A through D. Er Unrelated Debt-Financed Income (s Description of debt-financed property (street address, of B C C C C C C C C C C C C C C C C C C	A A A A A A A A A A A A A A A A A A A	B B	instructions.	
5 Part 1 2 3 a b c 4 5	in lines 2(a) and 2(b) (attach statement) Total deductions. Add line 4 columns A through D. Er Unrelated Debt-Financed Income (s Description of debt-financed property (street address, of B C C C C C C C C C C C C C C C C C C	A A A A A A A A A A A A A A A A A A A	B B %	instructions.	D
5 Part 1 2 3 a b c 4 5 6 7 8	in lines 2(a) and 2(b) (attach statement) Total deductions. Add line 4 columns A through D. Er Unrelated Debt-Financed Income (s Description of debt-financed property (street address, of B C C C C Gross income from or allocable to debt-financed property Deductions directly connected with or allocable to debt-financed property Straight line depreciation (attach statement) Other deductions (atdach statement) Total deductions (add lines 3a and 3b, columns A through D) Amount of average acquisition debt on or allocable to debt-financed property (attach statement) Average adjusted basis of or allocable to debt- financed property (attach statement) Divide line 4 by line 5 Gross income reportable. Multiply line 2 by line 6 Total gross income (add line 7, columns A through D)	A A A A A A A A A A A A A A A A A A A	B B %	instructions.	D 9
5 Part 1 2 3 a b c 4 5 6 7 8 9	in lines 2(a) and 2(b) (attach statement) Total deductions. Add line 4 columns A through D. Er Unrelated Debt-Financed Income (s Description of debt-financed property (street address, of B C C C C C Gross income from or allocable to debt-financed property Deductions directly connected with or allocable to debt-financed property Straight line depreciation (attach statement) Other deductions (atdach statement) Total deductions (atdach statement) Total deductions (add lines 3a and 3b, columns A through D) Amount of average acquisition debt on or allocable to debt-financed property (attach statement) Average adjusted basis of or allocable to debt- financed property (attach statement) Divide line 4 by line 5 Gross income reportable. Multiply line 2 by line 6 Total gross income (add line 7, columns A through D) Allocable deductions. Multiply line 3c by line 6	A A A A A A A A A A A A A A A A A A A	B B % t I, line 7, column (A)	instructions.	D 2 9 0.
5 Part 1 2 3 a b c 4 5 6 7 8	in lines 2(a) and 2(b) (attach statement) Total deductions. Add line 4 columns A through D. Er Unrelated Debt-Financed Income (s Description of debt-financed property (street address, of B C C C C Gross income from or allocable to debt-financed property Deductions directly connected with or allocable to debt-financed property Straight line depreciation (attach statement) Other deductions (atdach statement) Total deductions (add lines 3a and 3b, columns A through D) Amount of average acquisition debt on or allocable to debt-financed property (attach statement) Average adjusted basis of or allocable to debt- financed property (attach statement) Divide line 4 by line 5 Gross income reportable. Multiply line 2 by line 6 Total gross income (add line 7, columns A through D)	A A A A A A A A A A A A A A A A A A A	B B % t I, line 7, column (A)	instructions.	D 9

						uit		Jy			1
Schedu	ule A (Form 990-T) 2022	2									Page 3
Part	VI Interest, Annu	uities, Ro	oyalties, and Re	ents fror	n Control		-	(e instruct	,	
						1	Exempt Contro	`	,		
	1. Name of controlle	d	2. Employer		unrelated	1	al of specified		rt of colur included		6. Deductions directly
	organization		identification number		ne (loss) structions)	payn	nents made	contro	olling orga	aniza-	connected with income in column 5
			number	(366 113	structions			tion's	gross inc	come	
<u>(1)</u>											
<u>(2)</u>											
<u>(3)</u>											
<u>(4)</u>			l No	l nexempt (Controlled O	l manizati	ions				
7	. Taxable Income	8.	Net unrelated		otal of specif	-	10. Part o	of colu	mn 9	11.	Deductions directly
			icome (loss)		yments mad		that is inc	luded i	n the		connected with
			e instructions)				controlling	organiz incom		inc	ome in column 10
(1)							groce		<u> </u>		
(2)											
(3)											
(4)											
<u> </u>		•		•			Add colum	nns 5 ar	nd 10.	Add	columns 6 and 11.
							Enter here		,		r here and on Part I,
							line 8, c	column	(A)	l li	ne 8, column (B)
Totals									0.		0.
Part	VII Investment	Income	of a Section 50	1(c)(7), (9), or (17)	Orgar	nization _{(s}	ee insti	ructions)		
	1. Desc	cription of	income		2. Amou		3. Deductio		4. Set-	asides	5. Total deductions
					incor	ne	directly conn		(attach st	tatemen	t) and set-asides (add cols 3 and 4)
							(attach stater	neni)			
(1)											
(2)											
(3)											
(4)						ta in					
					Add amou						Add amounts in column 5. Enter
					here and o	n Part I,					here and on Part I,
					line 9, colu	-					line 9, column (B)
Totals Part				011		0.					0.
	Explotted E		Activity Income	, Other	nan Adve	ertisinę	g income	see ins	tructions)		
1	Description of exploite							()			
2	Gross unrelated busin									2	
3	Expenses directly con		-								
	line 10, column (B)									3	
4	Net income (loss) from										
-	lines 5 through 7									4	
5	Gross income from ac									5 6	
6 7	Expenses attributable Excess exempt expen										
7										7	
	4. Enter here and on F	arr II, III 18	14								

Schedule A (Form 990-T) 2022

223731 01-16-22

11031028 149058 PACKARD

1 Page **4**

Part	IX Advertising Income					
1	Name(s) of periodical(s). Check box if reportin	g two or more peri	iodicals on a	consolidated basis	3.	
	A 🗌					
	в					
	c 🗌					
	D					
Enter a	amounts for each periodical listed above in the	corresponding colu	umn.			
			Α	В	С	D
2	Gross advertising income					
	Add columns A through D. Enter here and on		ımn (A)	•	•	0.
а		,,,,				
3	Direct advertising costs by periodical					
a	Add columns A through D. Enter here and on		ımn (B)	4	I	0.
u			(D)			
4	Advertising gain (loss). Subtract line 3 from lir	e				
•	2. For any column in line 4 showing a gain,					
	complete lines 5 through 8. For any column ir					
	line 4 showing a loss or zero, do not complete					
	lines 5 through 7, and enter zero on line 8					
5	Readership costs			1		
6	Circulation income			1		
7	Excess readership costs. If line 6 is less than			1		
	line 5, subtract line 6 from line 5. If line 5 is less	is				
	than line 6, enter zero					
8	Excess readership costs allowed as a					
•	deduction. For each column showing a gain of	n				
	line 4, enter the lesser of line 4 or line 7					
а	Add line 8, columns A through D. Enter the gr		a columns to	tal or zero here an	d on	
	Part II, line 13		.,			0.
Part		ectors, and Tr	ustees (
					3. Percentage	4. Compensation
	1. Name		2. Title		of time devoted	attributable to
					to business	unrelated business
(1)					%	
(2)					%	
(3)					%	
(4)					%	
Total	. Enter here and on Part II, line 1					0.
Part		e instructions)			· · · ·	
	· · ·	,				

223732 01-16-23

Schedule A (Form 990-T) 2022

THE DAVID AND LUCILE PACKARD FOUNDATION

94-2278431

64,950.

FORM 990-T (A)	INCOME (LOSS) FROM PARTNERSHIPS	STATEMENT 11
DESCRIPTION		NET INCOME OR (LOSS)
FROM PARTNERSHIP - FROM PARTNERSHIP -		19,707,489. -15,561.
TOTAL INCLUDED ON	SCHEDULE A, PART I, LINE 5	19,691,928.
FORM 990-T (A)	OTHER DEDUCTIONS	STATEMENT 12
DESCRIPTION		AMOUNT
ACCOUNTING FEES	64,950.	

TOTAL TO SCHEDULE A, PART II, LINE $14\,$

Name

Department of the Treasury Internal Revenue Service

Public Disclosure Copy

Capital Gains and Losses

Attach to Form 1120, 1120-C, 1120-F, 1120-FSC, 1120-H, 1120-IC-DISC, 1120-L, 1120-ND, 1120-PC, 1120-POL, 1120-REIT, 1120-RIC, 1120-SF, or certain Forms 990-T. Go to www.irs.gov/Form1120 for instructions and the latest information.

Employer identification number

31

Yes X No

OMB No. 1545-0123

<u>α</u> / _	227	1 Q /
24-	` 4 4 1	04

THE DAVID AND LUCILE PACKARD FOUNDATION

Part I Short-Term Capital Ga	ins and Losses - Ass	ets Held One Year	or Less		
See instructions for how to figure the amounts to enter on the lines below.	(d) Proceeds	(e) Cost	(g) Adjustments to ga or loss from Form(s) 89	49,	(h) Gain or (loss) Subtract column (e) from column (d) and combine the
This form may be easier to complete if you round off cents to whole dollars.	(sales price)	(or other basis)	Part I, line 2, column	(g)	result with column (g)
 1a Totals for all short-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 1b 					
1b Totals for all transactions reported on					
Form(s) 8949 with Box A checked					
2 Totals for all transactions reported on					
Form(s) 8949 with Box B checked					
3 Totals for all transactions reported on					
Form(s) 8949 with Box C checked					-137,642.
4 Short-term capital gain from installment sales	from Form 6252, line 26 or 3	7		4	
5 Short-term capital gain or (loss) from like-kin	5			5	
6 Unused capital loss carryover (attach computed				6	()
7 Net short-term capital gain or (loss). Combin				7	-137,642.
Part II Long-Term Capital Gai	ns and Losses - Ass	ets Held More Than	One Year		
See instructions for how to figure the amounts to enter on the lines below. This form may be easier to complete if you	(d) Proceeds (sales price)	(e) Cost (or other basis)	(g) Adjustments to ga or loss from Form(s) 89 Part II, line 2, column	49,	(h) Gain or (loss) Subtract column (e) from column (d) and combine the
round off cents to whole dollars.	((0. 0.1.0. 0.00.0)		(3)	result with column (g)
8a Totals for all long-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 8b					
8b Totals for all transactions reported on					
Form(s) 8949 with Box D checked					
9 Totals for all transactions reported on					
Form(s) 8949 with Box E checked					
10 Totals for all transactions reported on					4 965 549
Form(s) 8949 with Box F checked					4,365,518.
11 Enter gain from Form 4797, line 7 or 9				11	25,742,999.
12 Long-term capital gain from installment sales	,	7		12	
13 Long-term capital gain or (loss) from like-kin	d exchanges from Form 8824			13	
				14	
15 Net long-term capital gain or (loss). Combine		nh		15	30,108,517.
Part III Summary of Parts I and					
16 Enter excess of net short-term capital gain (lin				16	
17 Net capital gain. Enter excess of net long-term				17	29,970,875.
18 Add lines 16 and 17. Enter here and on Form		plicable line on other returns		18	29,970,875.
Note: If losses exceed gains, see Capital Los	sses in the instructions.				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 1120.

Schedule D (Form 1120) 2022

221051 12-16-22

Form 8949
Department of the Treasury

Internal Revenue Service

Name(s) shown on return

Public Disclosure Copy Sales and Other Dispositions of Capital Assets

Go to www.irs.gov/Form8949 for instructions and the latest information. File with your Schedule D to list your transactions for lines 1b, 2, 3, 8b, 9, and 10 of Schedule D.

OMB No. 1545-0074
2022

Attachment Sequence No. **12A**

Social security number or taxpayer identification no.

94-2278431

THE	DAVID	AND	LUCILE	PACKARD	FOUNDATION

Before you check Box A, B, or C below, see whether you received any Form(s) 1099-B or substitute statement(s) from your broker. A substitute statement will have the same information as Form 1099-B. Either will show whether your basis (usually your cost) was reported to the IRS by your broker and may even tell you which box to check. Part I

Short-Term. Transactions involving capital assets you held 1 year or less are generally short-term (see instructions). For long-term transactions, see page 2.

Note: You may aggregate all short-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS and for which no adjustments or codes are required. Enter the totals directly on Schedule D, line 1a; you aren't required to report these transactions on Form 8949 (see instructions).

You must check Box A, B, or C below. Check only one box. If more than one box applies for your short-term transactions, complete a separate Form 8949, page 1, for each applicable box. If you have more short-term transactions than will fit on this page for one or more of the boxes, complete as many forms with the same box checked as you need

 \perp (A) Short-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS (see Note above)

(B) Short-term transactions reported on Form(s) 1099-B showing basis wasn't reported to the IRS

1	(a) Description of property (Example: 100 sh. XYZ Co.)	(b) Date acquired (Mo., day, yr.)	(c) Date sold or disposed of	(d) Proceeds (sales price)	(e) Cost or other basis. See the Note below and	loss. If y in column column (f	nt, if any, to gain or ou enter an amount (g), enter a code in). See instructions.	(h) Gain or (loss). Subtract column (e) from column (d) &
			(Mo., day, yr.)		see <i>Column (e)</i> in the instructions	(f) Code(s)	(g) Amount of adjustment	combine the result with column (g)
FR	OM PARTNERSHIP							-137,642.
	Fotals. Add the amounts in coluinegative amounts). Enter each to							
	Schedule D, line 1b (if Box A abo							
	above is checked), or line 3 (if B							-137642.
	e: If you checked Box A above b			vaa inaarraat an	tar in aclumn (a) the		anartad ta tha IDS	•

Form 8949 (2022)				Attachm	nent Sequer	nce No. 12A	Page 2
Name(s) shown on return. Name and	d SSN or taxpaye	er identification n	o. not required if			Social secur	ity number or ntification no.
THE DAVID AND							278431
Before you check Box D, E, or F belo statement will have the same informa broker and may even tell you which b	ow, see whether y ation as Form 109 box to check.	you received any 99-B. Either will s	Form(s) 1099-B o show whether you	or substitute statem Ir basis (usually you	ent(s) from y r cost) was r	our broker. A sul reported to the IR	bstitute IS by your
Part II Long-Term. Transaction		al assets you held r	nore than 1 year are	e generally long-term (s	ee instruction	ns). For short-term ti	ransactions,
Note: You may aggregate al codes are required. Enter the You must check Box D, E, or F below. (e totals directly on §	Schedule D, line 8a	; you aren't required	d to report these trans	actions on Fo	rm 8949 (see instru	ctions).
If you have more long-term transactions than will	fit on this page for one	e or more of the boxes,	complete as many forr	ms with the same box chec	ked as you nee	d.	ach applicable box.
(D) Long-term transactions rep	orted on Form(s) 1099-B showing	g basis wasn't re		Note abov	/e)	
X (F) Long-term transactions not 1 (a)	(b)	on Form 1099-B	(d)	(e)	Adjustment	, if any, to gain or	(h)
Description of property (Example: 100 sh. XYZ Co.)	Date acquired (Mo., day, yr.)	Date sold or disposed of	Proceeds (sales price)	Cost or other basis. See the	loss. If you in column (g), enter an amount g), enter a code in See instructions.	Gain or (loss). Subtract column (e)
		(Mo., day, yr.)		Note below and see Column (e) in the instructions	(f) Code(s)	(g) Amount of adjustment	from column (d) & combine the result with column (g)
FROM PARTNERSHIP						adjuotmont	4365518.
2 Totals. Add the amounts in colur negative amounts). Enter each to	tal here and inclu	ude on your					
Schedule D, line 8b (if Box D abo above is checked), or line 10 (if E		·					4365518.
Note: If you checked Box D above b adjustment in column (g) to correct t							

230

223012 10-24-22

С

Form	47	97
------	----	----

Department of the Treasury Internal Revenue Service

Public Disclosure Copy

Sales of Business Property

(Also Involuntary Conversions and Recapture Amounts Under Sections 179 and 280F(b)(2))

Attach to your tax return.

Go to www.irs.gov/Form4797 for instructions and the latest information.

OMB No. 1545-0184	
2022	

Attachment Sequence No. 27

	raenarying names
THE DAVID AND LUCILE PACKARD FOUNDATION	94-2278431
1a Enter the gross proceeds from sales or exchanges reported to you for 2022 on Form(s) 1099-B or 1099-S	
(or substitute statement) that you are including on line 2, 10, or 20	1a
b Enter the total amount of gain that you are including on lines 2, 10, and 24 due to the partial dispositions of	
MACRS assets	1b
c Enter the total amount of loss that you are including on lines 2 and 10 due to the partial dispositions of MACRS	
assets	1c

 Part I
 Sales or Exchanges of Property Used in a Trade or Business and Involuntary Conversions From Other Than Casualty or Theft-Most Property Held More Than 1 Year (see instructions)

2	(a) Description of property	(b) Date acquired (mo., day, yr.)	(C) Date sold (mo., day, yr.)	(d) Gross sales price	(c) Depreciation allowed or allowable since acquisition	(f) Cost or o basis, plus improvements expense of s	and	(g) Gain or (loss) Subtract (f) from the sum of (d) and (e)
FR	OM PARTNERSHIP							25,742,999.
3	Gain, if any, from Form 4684, line 39						3	
4	Section 1231 gain from installment sa	ales from Form 6	252, line 26 or 3	37			4	
5	Section 1231 gain or (loss) from like-k	kind exchanges fi	rom Form 8824				5	
6	Gain, if any, from line 32, from other t	than casualty or t	heft				6	
7	Combine lines 2 through 6. Enter the	gain or (loss) her	re and on the ap	propriate line as fo	ollows		7	25,742,999.
	Partnerships and S corporations. F		. , .		or Form 1065, Sche	edule K,		
	line 10, or Form 1120-S, Schedule K,	line 9. Skip lines	8, 9, 11, and 12	2 below.				
	Individuals, partners, S corporation							
	from line 7 on line 11 below and skip		•					
	1231 losses, or they were recaptured the Schedule D filed with your return				ng-term capital gai	n on		
						-		
8	Nonrecaptured net section 1231 loss						8	
9	Subtract line 8 from line 7. If zero or I	•		•				
	line 9 is more than zero, enter the am			•	n from line 9 as a lo	ong-term	-	25 742 000
	capital gain on the Schedule D filed v	•					9	25,742,999.
Pa	art II Ordinary Gains and I	Losses (see in	structions)					
10	Ordinary gains and losses not includ	led on lines 11 th	rough 16 (inclu	de property held 1	vear or less).			
11	Loss, if any, from line 7						11	()
12	Gain, if any, from line 7 or amount fro						12	
13							13	
14	Net gain or (loss) from Form 4684, lin						14	
15	Ordinary gain from installment sales f					I	15	
16	Ordinary gain or (loss) from like-kind e						16	
17							17	
18	For all except individual returns, ente							
	a and b below. For individual returns,				-			
а	If the loss on line 11 includes a loss fi	•		(b)(ii), enter that pa	rt of the loss here.	Enter the		
	loss from income-producing property	on Schedule A (Form 1040), line	e 16. (Do not includ	le any loss on prop	erty used		
	as an employee.) Identify as from "Fo	rm 4797, line 18	a." See instructi	ons		[18a	

b Redetermine the gain or (loss) on line 17 excluding the loss, if any, on line 18a. Enter here and on Schedule 1 (Form 1040), Part I, line 4

LHA **For Paperwork Reduction Act Notice, see separate instructions.** 218011 12-12-22

Form 4797 (2022)

18b

231						
2022.04030	THE	DAVID	AND	LUCILE	PACK	PACKARD2

94-2278431

Page **2**

Part III Gain From Disposition of Property Under Sections 1245, 1250, 1252, 1254, and 1255 (see instructions)

Form 4797 (2022) THE DAVID AND LUCILE PACKARD FOUNDATION

19	(a) Description of section 1245, 1250, 1252, 1254, o	(b) Date acquired (mo., day, yr.)	(c) Date sold (mo., day, yr.)			
A						
B						
_ <u> </u>						
D						
	These columns relate to the properties on					
	lines 19A through 19D.		Property A	Property B	Property C	Property D
20	Gross sales price (Note: See line 1a before completing.)	20				
21	Cost or other basis plus expense of sale	21				
22	Depreciation (or depletion) allowed or allowable \dots	22				
23	Adjusted basis. Subtract line 22 from line 21	23				
24	Total gain. Subtract line 23 from line 20	24				
25	If section 1245 property:					
а	Depreciation allowed or allowable from line 22	25a				
b	Enter the smaller of line 24 or 25a	25b				
26	If section 1250 property: If straight line depreciation was used, enter -0- on line 26g, except for a corporation subject to section 291.					
а	Additional depreciation after 1975. See instructions	26a				
b	Applicable percentage multiplied by the smaller of line 24 or line 26a. See instructions	26b				
c	Subtract line 26a from line 24. If residential rental property or line 24 isn't more than line 26a, skip lines 26d and 26e	26c				
d	Additional depreciation after 1969 and before 1976	26d				
	Enter the smaller of line 26c or 26d	26e				
	Section 291 amount (corporations only) Add lines 26b, 26e, and 26f	26f 26q				
27	If section 1252 property: Skip this section if you didn't dispose of farmland or if this form is being completed for a partnership. Soil, water, and land clearing expenses	27a				
	Line 27a multiplied by applicable percentage	27a				
	Enter the smaller of line 24 or 27b	27b 27c				
-	If section 1254 property:	210				
	Intangible drilling and development costs, expenditures for development of mines and other natural deposits, mining exploration costs, and depletion. See instructions	28a				
	Enter the smaller of line 24 or 28a	28b				
	If section 1255 property: Applicable percentage of payments excluded from income under section 126. See instructions	29a				
b	Enter the smaller of line 24 or 29a. See instructions	29b				

Summary of Part III Gains. Complete property columns A through D through line 29b before going to line 30.

1	30 Total	gains for all properties. Add property columns A through D, line 24	30	
;	31 Add p	property columns A through D, lines 25b, 26g, 27c, 28b, and 29b. Enter here and on line 13	31	
;	32 Subtr	act line 31 from line 30. Enter the portion from casualty or theft on Form 4684, line 33. Enter the portion		
_	from	other than casualty or theft on Form 4797, line 6	32	
ſ	Part IV	Recapture Amounts Under Sections 179 and 280F(b)(2) When Business Use Drops to	50%	or Less

(see instructions)	
--------------------	--

			(a) Section 179	(b) Section 280F(b)(2)
33	Section 179 expense deduction or depreciation allowable in prior years	33		
34	Recomputed depreciation. See instructions	34		
35	Recapture amount. Subtract line 34 from line 33. See the instructions for where to report	35		
2180	12 12-12-22			Form 4797 (2022)

232

11031028 149058 PACKARD

General Business Credit

Go to www.irs.gov/Form3800 for instructions and the latest information. You must attach all pages of Form 3800, pages 1, 2, and 3, to your tax return.

Sequence No

THE DAV	ID AND LUCILE PACKARD FOUNDATION		94-2278431
Part I C	Current Year Credit for Credits Not Allowed Against Tentative Minimum Tax (TMT)		
	See instructions and complete Part(s) III before Parts I and II.)		
1 General	business credit from line 2 of all Parts III with box A checked	1	
	activity credits from line 2 of all Parts III with box B checked 2		
	applicable passive activity credits allowed for 2022. See instructions	3	
	ward of general business credit to 2022. Enter the amount from line 2 of Part III with box C		
-	. See instructions for statement to attach	4	
	his box if the carryforward was changed or revised from the original reported amount	-	
	ck of general business credit from 2023. Enter the amount from line 2 of Part III with box D		
-	g	5	
	s 1, 3, 4, and 5	6	
	Ilowable Credit		
7 Regular	tax before credits:		
•	uals. Enter the sum of the amounts from Form 1040, 1040-SR, or 1040-NR,		
	, and Schedule 2 (Form 1040), line 2		
	rations. Enter the amount from Form 1120, Schedule J, Part I, line 2; or the		
•	able line of your return	7	8,081,212.
	s and trusts. Enter the sum of the amounts from Form 1041, Schedule G,	-	
	a and 1b, plus any Form 8978 amount included on line 1d; or the amount from		
	plicable line of your return		
•	ve minimum tax:		
	uals. Enter the amount from Form 6251, line 11		
	rations. Enter -0-	8	0.
	s and trusts. Enter the amount from Schedule I (Form 1041), line 54	-	-
9 Add line	s 7 and 8	9	8,081,212.
10a Foreign	ax credit 10a		
	allowable credits (see instructions)		
	s 10a and 10b	10c	
11 Net inco	me tax. Subtract line 10c from line 9. If zero, skip lines 12 through 15 and enter -0- on line 16	11	8,081,212.
12 Net regi	Ilar tax. Subtract line 10c from line 7. If zero or less, enter -0-		
13 Enter 25	% (0.25) of the excess, if any, of line 12 over \$25,000. See		
instructio	ons <u>13</u> 2,014,053.		
	e minimum tax:		
Indivi	duals. Enter the amount from Form 6251, line 9		
	prations. Enter -0-		
	es and trusts. Enter the amount from Schedule I (Form 1041).		
line 5			
15 Enter the	e greater of line 13 or line 14	15	2,014,053.
16 Subtract	line 15 from line 11. If zero or less, enter -0-	16	6,067,159.
	e smaller of line 6 or line 16	17	, , ,
C corpo	rations: See the line 17 instructions if there has been an ownership change, acquisition, or		
reorgani			
	perwork Reduction Act Notice, see separate instructions.		Form 3800 (2022)

214401 01-25-23

Form 3

Department of the Treasury Internal Revenue Service

Name(s) shown on return

OMB No. 1545-0895 22

For	m 3800 (2022)		Page 2
Pa	art II Allowable Credit (continued)		
Not	e: If you are not required to report any amounts on line 22 or 24 below, skip lines 18 through 25 and enter -0- on line 2	26.	
18	Multiply line 14 by 75% (0.75). See instructions	18	
19	Enter the greater of line 13 or line 18	19	
20	Subtract line 19 from line 11. If zero or less, enter -0-	20	
21	Subtract line 17 from line 20. If zero or less, enter -0-	21	
22	Combine the amounts from line 3 of all Parts III with box A, C, or D checked	22	
23	Passive activity credit from line 3 of all Parts III with box B checked 23		
24	Enter the applicable passive activity credit allowed for 2022. See instructions	24	
05		0.5	
25	Add lines 22 and 24 Empowerment zone and renewal community employment credit allowed. Enter the smaller of line 21	25	
26		26	0.
	or line 25	20	0.
27	Subtract line 13 from line 11. If zero or less, enter -0-	27	6,067,159.
			.,,
28	Add lines 17 and 26	28	
29	Subtract line 28 from line 27. If zero or less, enter -0-	29	6,067,159.
30	Enter the general business credit from line 5 of all Parts III with box A checked	30	287,968.
31	Reserved	31	
32	Passive activity credits from line 5 of all Parts III with box B checked 32	- 1	
33	Enter the applicable passive activity credits allowed for 2022. See instructions	33	
• •			
34	Carryforward of business credit to 2022. Enter the amount from line 5 of Part III with box C checked		
	and line 6 of Part III with box G checked. See instructions for statement to attach	34	
	Check this box if the carryforward was changed or revised from the original reported amount		
35	Carryback of business credit from 2023. Enter the amount from line 5 of Part III with box D checked.		
00	See instructions	35	
36	Add lines 30, 33, 34, and 35	36	287,968.
	, , , ,		
37	Enter the smaller of line 29 or line 36	37	287,968.
38	Credit allowed for the current year. Add lines 28 and 37.		
	Report the amount from line 38 (if smaller than the sum of Part I, line 6, and Part II, lines 25 and 36,		
	see instructions) as indicated below or on the applicable line of your return.		
	Individuals. Schedule 3 (Form 1040), line 6		
	Corporations. Form 1120, Schedule J, Part I, line 5c	38	287,968.
	Estates and trusts. Form 1041, Schedule G, line 2b		

Form **3800** (2022)

214402 01-25-23

Form 3800 (2022) Name(s)

Form	3800 (2022)			Page 3
Name	s) shown on return			Identifying number
	E DAVID AND LUCILE PACKARD FOUNDATION			94-2278431
Pa	t III General Business Credits or Eligible Small Business Cr	redits (see	e instructions)	
Com	plete a separate Part III for each box checked below. See instructions.			
Α	General Business Credit From a Non-Passive Activity E	Reserved		
в	General Business Credit From a Passive Activity F 📃 F	Reserved		
С	General Business Credit Carryforwards G 📃 E	Eligible Small	Business Credit Carryfor	wards
D	General Business Credit Carrybacks H	Reserved		
I.	If you are filing more than one Part III with box A or B checked, complete and att	tach first an a	additional Part III combini	ng amounts from all
	Parts III with box A or B checked. Check here if this is the consolidated Part III			X
Note for e	(a) Description of credit On any line where the credit is from more than one source, a separate Part III is ach pass-through entity.	s needed	(b) Enter EIN if claiming the credit from a pass-through entity.	(c) Enter the appropriate amount.
1a	Investment (Form 3468, Part II only) (attach Form 3468)	1a		
b	Advanced manufacturing production (Form 7207)			
с	Increasing research activities (Form 6765)			
d	Low-income housing (carryforward only) (see instructions)			
е	Disabled access (Form 8826)*			
f	Renewable electricity production (Form 8835)			
g	Indian employment (Form 8845)			
h	Orphan drug (Form 8820)			
i	New markets (Form 8874)			
i	Small employer pension plan startup costs and auto-enrollment (Form 8881)			
k	Employer-provided child care facilities and services (Form 8882)*			
Т	Biodiesel, renewable diesel, or sustainable aviation fuel (attach Form 8864)			
m	Low sulfur diesel fuel production (Form 8896)			
n	Distilled spirits (Form 8906)			
0	Nonconventional source fuel (carryforward only)	10		
р	Energy efficient home (Form 8908)			
q	Energy efficient appliance (carryforward only)			
r	Alternative motor vehicle (Form 8910)			
s	Alternative fuel vehicle refueling property (Form 8911)			
t	Enhanced oil recovery credit (Form 8830)			
u	Mine rescue team training (Form 8923)			
v	Agricultural chemicals security (carryforward only)			
w	Employer differential wage payments (Form 8932)			
x	Carbon oxide sequestration (Form 8933)			
v	Qualified plug-in electric drive motor vehicle (Form 8936)			
z	Qualified plug-in electric vehicle (carryforward only)			
aa	Employee retention (Form 5884-A)			
bb				
zz	Other. Oil and gas production from marginal wells (Form 8904) and certain othe			
	credits (see instructions)			
2	Add lines 1a through 1zz and enter here and on the applicable line of Part I			
3	Enter the amount from Form 8844 here and on the applicable line of Part II			
- 4a	Investment (Form 3468, Part III) (attach Form 3468)			
b	Work opportunity (Form 5884)			9,010.
С	Biofuel producer (Form 6478)			
-				226

c Bio	ofuel producer (Form 6478)	4c	
	w-income housing (Form 8586)		236.
	newable electricity production (Form 8835)		
	nployer social security and Medicare taxes paid on certain employee s (Form 8846)	4f	33,282.
	alified railroad track maintenance (Form 8900)		
h Sm	nall employer health insurance premiums (Form 8941)	4h	
	creasing research activities (Form 6765)		245,440.
j Em	nployer credit for paid family and medical leave (Form 8994)	4j	
z Otł	her	4z	
	Id lines 4a through 4z and enter here and on the applicable line of Part II		287,968.
6 Ad	Id lines 2, 3, and 5 and enter here and on the applicable line of Part II	6	287,968.
Casinat	rustions for limitation on this gradit		Earm 2000 (2022)

235

 $\ensuremath{\,^{\star}}$ See instructions for limitation on this credit.

214403 02-16-23

Form **3800** (2022)

11031028 149058 PACKARD

Form 3800 (2022) Name(s) shown on return

THE	E DAVID AND LUCILE PACKARD FOUNDATION	94-2278431						
Pa	Part III General Business Credits or Eligible Small Business Credits (see instructions)							
Com	plete a separate Part III for each box checked below. See instructions.							
Α	X General Business Credit From a Non-Passive Activity E Reserv	ed						
в	General Business Credit From a Passive Activity F Reserv	red						
С		Smal	I Business Credit Carryfor	wards				
D	General Business Credit Carrybacks H Reserv		,					
I	If you are filing more than one Part III with box A or B checked, complete and attach fi	rst an	additional Part III combinir	ng amounts from all				
	Parts III with box A or B checked. Check here if this is the consolidated Part III							
	(a) Description of credit			(c)				
for ea	: On any line where the credit is from more than one source, a separate Part III is need ach pass-through entity.	lea	(b) Enter EIN if claiming the credit from a pass-through entity.	Enter the appropriate amount.				
1a	Investment (Form 3468, Part II only) (attach Form 3468)	1a						
b	Advanced manufacturing production (Form 7207)	1b						
с	Increasing research activities (Form 6765)	1c						
d	Low-income housing (carryforward only) (see instructions)	1d						
е	Disabled access (Form 8826)*	1e						
f	Renewable electricity production (Form 8835)	1f						
g	Indian employment (Form 8845)	1g						
h	Orphan drug (Form 8820)	1h						
i	New markets (Form 8874)	1i						
j	Small employer pension plan startup costs and auto-enrollment (Form 8881)	1j						
k	Employer-provided child care facilities and services (Form 8882)*	1k						
Т	Biodiesel, renewable diesel, or sustainable aviation fuel (attach Form 8864)	11						
m	Low sulfur diesel fuel production (Form 8896)	1m						
n	Distilled spirits (Form 8906)	1n						
o	Nonconventional source fuel (carryforward only)	10						
р	Energy efficient home (Form 8908)	1p						
q	Energy efficient appliance (carryforward only)	1q						
r	Alternative motor vehicle (Form 8910)	1r						
s	Alternative fuel vehicle refueling property (Form 8911)	1s						
t	Enhanced oil recovery credit (Form 8830)	1t						
u	Mine rescue team training (Form 8923)	1u						
v	Agricultural chemicals security (carryforward only)	1v						
w	Employer differential wage payments (Form 8932)	1w						
х	Carbon oxide sequestration (Form 8933)	1x						
У	Qualified plug-in electric drive motor vehicle (Form 8936)	1y						
z	Qualified plug-in electric vehicle (carryforward only)	1z						
	Employee retention (Form 5884-A)	1aa						
bb	General credits from an electing large partnership (carryforward only)	1bb						
zz	Other. Oil and gas production from marginal wells (Form 8904) and certain other							
	credits (see instructions)	1zz						
2	Add lines 1a through 1zz and enter here and on the applicable line of Part I	2						
3	Enter the amount from Form 8844 here and on the applicable line of Part II	3						
4a	Investment (Form 3468, Part III) (attach Form 3468)	4a		0.010				
b	Work opportunity (Form 5884)	4b	98-0546998	9,010.				
С	Biofuel producer (Form 6478)	4c		100				
d	Low-income housing (Form 8586)	4d	04-3455023	109.				
е	Renewable electricity production (Form 8835)	4e						
f	Employer social security and Medicare taxes paid on certain employee			100				
	tips (Form 8846)	4f	04-3455023	120.				
g	Qualified railroad track maintenance (Form 8900)	4g						
h	Small employer health insurance premiums (Form 8941)	4h	00 1400005	0.010				
i	Increasing research activities (Form 6765)	4i	98-1492935	2,313.				
j	Employer credit for paid family and medical leave (Form 8994)	4j						
z	Other	4z						
5	Add lines 4a through 4z and enter here and on the applicable line of Part II	5		11,552.				
<u>6</u>	Add lines 2, 3, and 5 and enter here and on the applicable line of Part II	6		11,552.				
^ See	instructions for limitation on this credit. 214403 02-16-23 236			Form 3800 (2022)				

2022.04030 THE DAVID AND LUCILE PACK PACKARD2

Page 3

Form 3800 (2022) Name(s) shown on return

THE	E DAVID AND LUCILE PACKARD FOUNDATION			94-2278431
Pa	t III General Business Credits or Eligible Small Business Credits	S (see	e instructions)	
Com	blete a separate Part III for each box checked below. See instructions.			
Α	X General Business Credit From a Non-Passive Activity E Reserv	red		
в	General Business Credit From a Passive Activity F Reserv	ed		
С	General Business Credit Carryforwards G Eligible	Smal	Business Credit Carryfor	wards
D	General Business Credit Carrybacks H 🔲 Reserv		,	
I	If you are filing more than one Part III with box A or B checked, complete and attach fi	rst an	additional Part III combinir	ng amounts from all
	(a) Description of credit		(b)	(c)
for ea	: On any line where the credit is from more than one source, a separate Part III is need ach pass through entity.	ed	(b) Enter EIN if claiming the credit from a pass-through entity.	Enter the appropriate amount.
1a	Investment (Form 3468, Part II only) (attach Form 3468)	1a		
b	Advanced manufacturing production (Form 7207)	1b		
с	Increasing research activities (Form 6765)	1c		
d	Low-income housing (carryforward only) (see instructions)	1d		
е	Disabled access (Form 8826)*	1e		
f	Renewable electricity production (Form 8835)	1f		
g	Indian employment (Form 8845)	1g		
h	Orphan drug (Form 8820)	1h		
i	New markets (Form 8874)	1i		
i	Small employer pension plan startup costs and auto-enrollment (Form 8881)	1j		
k	Employer-provided child care facilities and services (Form 8882)*	1k		
Т	Biodiesel, renewable diesel, or sustainable aviation fuel (attach Form 8864)	11		
m	Low sulfur diesel fuel production (Form 8896)	1m		
n	Distilled spirits (Form 8906)	1n		
о	Nonconventional source fuel (carryforward only)	10		
р	Energy efficient home (Form 8908)	1p		
q	Energy efficient appliance (carryforward only)	1q		
r	Alternative motor vehicle (Form 8910)	1r		
s	Alternative fuel vehicle refueling property (Form 8911)	1s		
t	Enhanced oil recovery credit (Form 8830)	1t		
u	Mine rescue team training (Form 8923)	1u		
v	Agricultural chemicals security (carryforward only)	1v		
w	Employer differential wage payments (Form 8932)	1w		
х	Carbon oxide sequestration (Form 8933)	1x		
у	Qualified plug-in electric drive motor vehicle (Form 8936)	1y		
z	Qualified plug-in electric vehicle (carryforward only)	1z		
aa	Employee retention (Form 5884-A)	1aa		
bb	General credits from an electing large partnership (carryforward only)	1bb		
	Other. Oil and gas production from marginal wells (Form 8904) and certain other			
	credits (see instructions)	1zz		
2	Add lines 1a through 1zz and enter here and on the applicable line of Part I	2		
3	Enter the amount from Form 8844 here and on the applicable line of Part II	3		
4a	Investment (Form 3468, Part III) (attach Form 3468)	4a		
b	Work opportunity (Form 5884)	4b		
с	Biofuel producer (Form 6478)	4c		
d	Low-income housing (Form 8586)	4d	45-1564102	15.
е	Renewable electricity production (Form 8835)	4e		
f	Employer social security and Medicare taxes paid on certain employee			
	tips (Form 8846)	4f	98-0546998	33,091.
g	Qualified railroad track maintenance (Form 8900)	4g		
h	Small employer health insurance premiums (Form 8941)	4h		
i	Increasing research activities (Form 6765)	4i	98-1493486	1,046.
j	Employer credit for paid family and medical leave (Form 8994)	4j		
z	Other	4z		
5	Add lines 4a through 4z and enter here and on the applicable line of Part II	5		34,152.
6	Add lines 2, 3, and 5 and enter here and on the applicable line of Part II	6		34,152.
* See	instructions for limitation on this credit. 214403 02-16-23			Form 3800 (2022)

237

Page 3

Identifying number

Form 3800 (2022) Name(s) shown on return

THE	DAVID AND LUCILE PACKARD FOUNDATION	94-2278431						
Pa	Part III General Business Credits or Eligible Small Business Credits (see instructions)							
Com	blete a separate Part III for each box checked below. See instructions.							
Α	X General Business Credit From a Non-Passive Activity E Reserv	ved						
в	General Business Credit From a Passive Activity F Reserv	ved						
С		e Smal	Business Credit Carryfor	wards				
D	General Business Credit Carrybacks H Reserv		,					
I	If you are filing more than one Part III with box A or B checked, complete and attach fi	rst an	additional Part III combinir	ng amounts from all				
	Parts III with box A or B checked. Check here if this is the consolidated Part III							
	(a) Description of credit			(c)				
for ea	: On any line where the credit is from more than one source, a separate Part III is need ach pass-through entity.	iea	(b) Enter EIN if claiming the credit from a pass-through entity.	Enter the appropriate amount.				
1a	Investment (Form 3468, Part II only) (attach Form 3468)	1a						
b	Advanced manufacturing production (Form 7207)	1b						
с	Increasing research activities (Form 6765)	1c						
d	Low-income housing (carryforward only) (see instructions)	1d						
е	Disabled access (Form 8826)*	1e						
f	Renewable electricity production (Form 8835)	1f						
g	Indian employment (Form 8845)	1g						
h	Orphan drug (Form 8820)	1h						
i	New markets (Form 8874)	1i						
j	Small employer pension plan startup costs and auto-enrollment (Form 8881)	1j						
k	Employer-provided child care facilities and services (Form 8882)*	1k						
Т	Biodiesel, renewable diesel, or sustainable aviation fuel (attach Form 8864)	11						
m	Low sulfur diesel fuel production (Form 8896)	1m						
n	Distilled spirits (Form 8906)	1n						
o	Nonconventional source fuel (carryforward only)	10						
р	Energy efficient home (Form 8908)	1p						
q	Energy efficient appliance (carryforward only)	1q						
r	Alternative motor vehicle (Form 8910)	1r						
s	Alternative fuel vehicle refueling property (Form 8911)	1s						
t	Enhanced oil recovery credit (Form 8830)	1t						
u	Mine rescue team training (Form 8923)	1u						
v	Agricultural chemicals security (carryforward only)	1v						
w	Employer differential wage payments (Form 8932)	1w						
х	Carbon oxide sequestration (Form 8933)	1x						
У	Qualified plug-in electric drive motor vehicle (Form 8936)	1y						
z	Qualified plug-in electric vehicle (carryforward only)	1z						
	Employee retention (Form 5884-A)	1aa						
bb	General credits from an electing large partnership (carryforward only)	1bb						
zz	Other. Oil and gas production from marginal wells (Form 8904) and certain other							
	credits (see instructions)	1zz						
2	Add lines 1a through 1zz and enter here and on the applicable line of Part I	2						
3	Enter the amount from Form 8844 here and on the applicable line of Part II	3						
4a	Investment (Form 3468, Part III) (attach Form 3468)	4a						
b	Work opportunity (Form 5884)	4b						
С	Biofuel producer (Form 6478)	4c		110				
d	Low-income housing (Form 8586)	4d	36-4804829	112.				
е	Renewable electricity production (Form 8835)	4e						
f	Employer social security and Medicare taxes paid on certain employee		26 4004000					
	tips (Form 8846)	4f	36-4804829	71.				
g	Qualified railroad track maintenance (Form 8900)	4g						
h	Small employer health insurance premiums (Form 8941)	4h		10.000				
i	Increasing research activities (Form 6765)	4i	61-1830732	12,092.				
j	Employer credit for paid family and medical leave (Form 8994)	4j						
z	Other	4z		10.005				
5	Add lines 4a through 4z and enter here and on the applicable line of Part II	5		12,275.				
6	Add lines 2, 3, and 5 and enter here and on the applicable line of Part II	6		12,275.				
^ See	instructions for limitation on this credit. 214403 02-16-23 238			Form 3800 (2022)				

Page 3

Form 3800 (2022) Name(s) shown on return

THE	DAVID AND LUCILE PACKARD FOUNDATION	94-2278431		
Pa	t III General Business Credits or Eligible Small Business Credit	t s (see	e instructions)	
Com	blete a separate Part III for each box checked below. See instructions.			
Α	X General Business Credit From a Non-Passive Activity E Reser	ved		
в	General Business Credit From a Passive Activity F Reser	ved		
С	General Business Credit Carryforwards G Eligibl	e Smal	I Business Credit Carryfor	wards
D	General Business Credit Carrybacks H Reser	ved		
L	If you are filing more than one Part III with box A or B checked, complete and attach	irst an	additional Part III combinii	ng amounts from all
	(a) Description of credit			(c)
for ea	: On any line where the credit is from more than one source, a separate Part III is nee the pass-through entity.	bea	(b) Enter EIN if claiming the credit from a pass-through entity.	Enter the appropriate amount.
1a	Investment (Form 3468, Part II only) (attach Form 3468)	1a		
b	Advanced manufacturing production (Form 7207)	1b		
с	Increasing research activities (Form 6765)	1c		
d	Low-income housing (carryforward only) (see instructions)	1d		
е	Disabled access (Form 8826)*	1e		
f	Renewable electricity production (Form 8835)	1f		
g	Indian employment (Form 8845)	1g		
h	Orphan drug (Form 8820)	1h		
i	New markets (Form 8874)	1 i		
j	Small employer pension plan startup costs and auto-enrollment (Form 8881)	1j		
k	Employer-provided child care facilities and services (Form 8882)*	1k		
Т	Biodiesel, renewable diesel, or sustainable aviation fuel (attach Form 8864)	11		
m	Low sulfur diesel fuel production (Form 8896)	1m		
n	Distilled spirits (Form 8906)	1n		
ο	Nonconventional source fuel (carryforward only)	10		
р	Energy efficient home (Form 8908)	1p		
q	Energy efficient appliance (carryforward only)	1q		
r	Alternative motor vehicle (Form 8910)	1r		
s	Alternative fuel vehicle refueling property (Form 8911)	1s		
t	Enhanced oil recovery credit (Form 8830)	1t		
u	Mine rescue team training (Form 8923)	1u		
v	Agricultural chemicals security (carryforward only)	1v		
w	Employer differential wage payments (Form 8932)	1w		
х	Carbon oxide sequestration (Form 8933)	1x		
у	Qualified plug-in electric drive motor vehicle (Form 8936)	1y		
z	Qualified plug-in electric vehicle (carryforward only)	1z		
aa	Employee retention (Form 5884-A)	1aa		
	General credits from an electing large partnership (carryforward only)	1bb		
	Other. Oil and gas production from marginal wells (Form 8904) and certain other			
	credits (see instructions)	1zz		
2	Add lines 1a through 1zz and enter here and on the applicable line of Part I	2		
3	Enter the amount from Form 8844 here and on the applicable line of Part II	3		
4a	Investment (Form 3468, Part III) (attach Form 3468)	4a		
b	Work opportunity (Form 5884)	4b		
с	Biofuel producer (Form 6478)	4c		
d	Low-income housing (Form 8586)	4d		
е	Renewable electricity production (Form 8835)	4e		
f	Employer social security and Medicare taxes paid on certain employee			
	tips (Form 8846)	4f		
g	Qualified railroad track maintenance (Form 8900)	4g		
h	Small employer health insurance premiums (Form 8941)	4h		
i	Increasing research activities (Form 6765)	4i	82-2344815	157,064.
j	Employer credit for paid family and medical leave (Form 8994)	4j		
z	Other	4z		
5	Add lines 4a through 4z and enter here and on the applicable line of Part II	5		157,064.
6	Add lines 2, 3, and 5 and enter here and on the applicable line of Part II	6		157,064.
* See	instructions for limitation on this credit. 214403 02-16-23			Form 3800 (2022)
	239			

Page 3

Form 3800 (2022) Name(s) shown on return

THE	DAVID AND LUCILE PACKARD FOUNDATION	94-2278431		
Pa	t III General Business Credits or Eligible Small Business Credits	S (see	e instructions)	
Com	blete a separate Part III for each box checked below. See instructions.			
Α	X General Business Credit From a Non-Passive Activity E Reserv	/ed		
в	General Business Credit From a Passive Activity F Reserv	/ed		
С	General Business Credit Carryforwards G Eligible	Smal	Business Credit Carryfor	wards
D	General Business Credit Carrybacks H Reserv	red		
I.	If you are filing more than one Part III with box A or B checked, complete and attach fi	rst an	additional Part III combinir	ng amounts from all
	Parts III with box A or B checked. Check here if this is the consolidated Part III			
Noto	(a) Description of credit On any line where the credit is from more than one source, a separate Part III is need	lod	(b) Enter EIN if claiming the credit from a pass-through entity.	(c)
for ea	ich pass-through entity.		from a pass-through entity.	Enter the appropriate amount.
1a	Investment (Form 3468, Part II only) (attach Form 3468)	1a		
b	Advanced manufacturing production (Form 7207)	1b		
с	Increasing research activities (Form 6765)	1c		
d	Low-income housing (carryforward only) (see instructions)	1d		
е	Disabled access (Form 8826)*	1e		
f	Renewable electricity production (Form 8835)	1f		
g	Indian employment (Form 8845)	1g		
h	Orphan drug (Form 8820)	1h		
i	New markets (Form 8874)	1 i		
j	Small employer pension plan startup costs and auto-enrollment (Form 8881)	1j		
k	Employer-provided child care facilities and services (Form 8882)*	1k		
Т	Biodiesel, renewable diesel, or sustainable aviation fuel (attach Form 8864)	11		
m	Low sulfur diesel fuel production (Form 8896)	1m		
n	Distilled spirits (Form 8906)	1n		
0	Nonconventional source fuel (carryforward only)	10		
р	Energy efficient home (Form 8908)	1p		
q	Energy efficient appliance (carryforward only)	1q		
r	Alternative motor vehicle (Form 8910)	1r		
S	Alternative fuel vehicle refueling property (Form 8911)	1s		
t	Enhanced oil recovery credit (Form 8830)	1t		
u	Mine rescue team training (Form 8923)	<u>1u</u>		
v	Agricultural chemicals security (carryforward only)	1v		
w	Employer differential wage payments (Form 8932)	1w		
x	Carbon oxide sequestration (Form 8933)	1x		
У	Qualified plug-in electric drive motor vehicle (Form 8936)	1y		
z	Qualified plug-in electric vehicle (carryforward only)	1z		
	Employee retention (Form 5884-A) General credits from an electing large partnership (carryforward only)	1aa 1bb		
	Other. Oil and gas production from marginal wells (Form 8904) and certain other			
22		1		
2	A del la se de Alexande des enders have and an Alexandra de La Sela la Second	1zz 2		
3	Enter the amount from Form 8844 here and on the applicable line of Part I	3		
4a	Investment (Form 3468, Part III) (attach Form 3468)	4a		
b	Work opportunity (Form 5884)	4b		
c	Biofuel producer (Form 6478)	4c		
d	Low-income housing (Form 8586)	4d		
e	Renewable electricity production (Form 8835)	4e		
f	Employer social security and Medicare taxes paid on certain employee			
	tips (Form 8846)	4f		
g	Qualified railroad track maintenance (Form 8900)	4g		
h	Small employer health insurance premiums (Form 8941)	4h		
i	Increasing research activities (Form 6765)	4i	86-1901964	40.
j	Employer credit for paid family and medical leave (Form 8994)	4j		
z	Other	4z		
5	Add lines 4a through 4z and enter here and on the applicable line of Part II	5		40.
6	Add lines 2, 3, and 5 and enter here and on the applicable line of Part II	6		40.
* See	instructions for limitation on this credit. 214403 02-16-23			Form 3800 (2022)

240

Form 3800 (2022) Name(s) shown on return

THE DAVID AND LUCILE PACKARD FOUNDATION

Pa	rt III General Business Credits or Eligible Small Business Cred	dits _{(see}	e instructions)	
Com	plete a separate Part III for each box checked below. See instructions.			
Α	X General Business Credit From a Non-Passive Activity E Res	served		
в	General Business Credit From a Passive Activity F Res	served		
С	General Business Credit Carryforwards G Elig	ible Smal	Business Credit Carryfor	wards
D	General Business Credit Carrybacks H Res	served		
I.	If you are filing more than one Part III with box A or B checked, complete and attac	h first an	additional Part III combinir	ng amounts from all
	Parts III with box A or B checked. Check here if this is the consolidated Part III			
Nata	(a) Description of credit		(b) Enter EIN if claiming the credit from a pass-through entity.	(c)
for e	On any line where the credit is from more than one source, a separate Part III is near the pass-through entity.	eeueu	from a pass-through entity.	Enter the appropriate amount.
1a	Investment (Form 3468, Part II only) (attach Form 3468)	. 1a		
b	Advanced manufacturing production (Form 7207)			
с	Increasing research activities (Form 6765)	. 1c		
d	Low-income housing (carryforward only) (see instructions)			
е	Disabled access (Form 8826)*	. 1e		
f	Renewable electricity production (Form 8835)			
g	Indian employment (Form 8845)			
h	Orphan drug (Form 8820)			
i	New markets (Form 8874)			
j	Small employer pension plan startup costs and auto-enrollment (Form 8881)			
k	Employer-provided child care facilities and services (Form 8882)*	1k		
Т	Biodiesel, renewable diesel, or sustainable aviation fuel (attach Form 8864)	11		
m	Low sulfur diesel fuel production (Form 8896)	. 1m		
n	Distilled spirits (Form 8906)	1 n		
ο	Nonconventional source fuel (carryforward only)			
р	Energy efficient home (Form 8908)	1 p		
q	Energy efficient appliance (carryforward only)			
r	Alternative motor vehicle (Form 8910)	1r		
s	Alternative fuel vehicle refueling property (Form 8911)			
t	Enhanced oil recovery credit (Form 8830)	1t		
u	Mine rescue team training (Form 8923)	1u		
v	Agricultural chemicals security (carryforward only)	. 1 v		
w	Employer differential wage payments (Form 8932)	1w		
x	Carbon oxide sequestration (Form 8933)	1 x		
У	Qualified plug-in electric drive motor vehicle (Form 8936)			
z	Qualified plug-in electric vehicle (carryforward only)			
aa	Employee retention (Form 5884-A)	1 aa		
	General credits from an electing large partnership (carryforward only)	1bb		
zz	Other. Oil and gas production from marginal wells (Form 8904) and certain other			
	credits (see instructions)			
2	Add lines 1a through 1zz and enter here and on the applicable line of Part I			
3	Enter the amount from Form 8844 here and on the applicable line of Part II			
4a	Investment (Form 3468, Part III) (attach Form 3468)			
b	Work opportunity (Form 5884)			
С	Biofuel producer (Form 6478)			
d	Low-income housing (Form 8586)			
е	Renewable electricity production (Form 8835)	. 4e		
f	Employer social security and Medicare taxes paid on certain employee			
	tips (Form 8846)			
g	Qualified railroad track maintenance (Form 8900)			
h	Small employer health insurance premiums (Form 8941)		07 2104015	10
i	Increasing research activities (Form 6765)		87-3194015	43.
j	Employer credit for paid family and medical leave (Form 8994)			
z	Other			10
5	Add lines 4a through 4z and enter here and on the applicable line of Part II			43.
<u>6</u>	Add lines 2, 3, and 5 and enter here and on the applicable line of Part II	6		
566	e instructions for limitation on this credit. 214403 02-16-23 241			Form 3800 (2022)

Page 3

Identifying number

94-2278431

Form 3800 (2022) Name(s) shown on return

THE	DAVID AND LUCILE PACKARD FOUNDATION	94-2278431		
Pa	t III General Business Credits or Eligible Small Business Credit	t s (see	e instructions)	
Com	blete a separate Part III for each box checked below. See instructions.			
Α	X General Business Credit From a Non-Passive Activity E Reser	ved		
в	General Business Credit From a Passive Activity F Reser	ved		
С	General Business Credit Carryforwards G Eligibl	e Smal	I Business Credit Carryfor	wards
D	General Business Credit Carrybacks H Reser	ved		
L	If you are filing more than one Part III with box A or B checked, complete and attach	irst an	additional Part III combinii	ng amounts from all
	(a) Description of credit			(c)
for ea	: On any line where the credit is from more than one source, a separate Part III is nee the pass-through entity.	bea	(b) Enter EIN if claiming the credit from a pass-through entity.	Enter the appropriate amount.
1a	Investment (Form 3468, Part II only) (attach Form 3468)	1a		
b	Advanced manufacturing production (Form 7207)	1b		
с	Increasing research activities (Form 6765)	1c		
d	Low-income housing (carryforward only) (see instructions)	1d		
е	Disabled access (Form 8826)*	1e		
f	Renewable electricity production (Form 8835)	1f		
g	Indian employment (Form 8845)	1g		
h	Orphan drug (Form 8820)	1h		
i	New markets (Form 8874)	1i		
j	Small employer pension plan startup costs and auto-enrollment (Form 8881)	1j		
k	Employer-provided child care facilities and services (Form 8882)*	1k		
Т	Biodiesel, renewable diesel, or sustainable aviation fuel (attach Form 8864)	11		
m	Low sulfur diesel fuel production (Form 8896)	1m		
n	Distilled spirits (Form 8906)	1n		
ο	Nonconventional source fuel (carryforward only)	10		
р	Energy efficient home (Form 8908)	1p		
q	Energy efficient appliance (carryforward only)	1q		
r	Alternative motor vehicle (Form 8910)	1r		
s	Alternative fuel vehicle refueling property (Form 8911)	1s		
t	Enhanced oil recovery credit (Form 8830)	1t		
u	Mine rescue team training (Form 8923)	1u		
v	Agricultural chemicals security (carryforward only)	1v		
w	Employer differential wage payments (Form 8932)	1w		
x	Carbon oxide sequestration (Form 8933)	1x		
у	Qualified plug-in electric drive motor vehicle (Form 8936)	1y		
z	Qualified plug-in electric vehicle (carryforward only)	1z		
aa	Employee retention (Form 5884-A)	1aa		
	General credits from an electing large partnership (carryforward only)	1bb		
	Other. Oil and gas production from marginal wells (Form 8904) and certain other			
	credits (see instructions)	1zz		
2	Add lines 1a through 1zz and enter here and on the applicable line of Part I	2		
3	Enter the amount from Form 8844 here and on the applicable line of Part II	3		
4a	Investment (Form 3468, Part III) (attach Form 3468)	4a		
b	Work opportunity (Form 5884)	4b		
с	Biofuel producer (Form 6478)	4c		
d	Low-income housing (Form 8586)	4d		
е	Renewable electricity production (Form 8835)	4e		
f	Employer social security and Medicare taxes paid on certain employee			
	tips (Form 8846)	4f		
g	Qualified railroad track maintenance (Form 8900)	4g		
h	Small employer health insurance premiums (Form 8941)	4h		
i	Increasing research activities (Form 6765)	4i	84-4550787	44,058.
j	Employer credit for paid family and medical leave (Form 8994)	4j		
z	Other	4z		
5	Add lines 4a through 4z and enter here and on the applicable line of Part II	5		44,058.
6	Add lines 2, 3, and 5 and enter here and on the applicable line of Part II	6		44,058.
* See	instructions for limitation on this credit. 214403 02-16-23	•		Form 3800 (2022)
	242			

Page **3**

022)			

^{2022.04030} THE DAVID AND LUCILE PACK PACKARD2

Page 3

Identifying number

Form 3800 (2022) Name(s) shown on return

THE	E DAVID AND LUCILE PACKARD FOUNDATION	94-2278431						
Pa	Part III General Business Credits or Eligible Small Business Credits (see instructions)							
Com	blete a separate Part III for each box checked below. See instructions.							
Α	X General Business Credit From a Non-Passive Activity E Reserv	ed						
в	General Business Credit From a Passive Activity F	ed						
С		Smal	I Business Credit Carryforv	vards				
D	General Business Credit Carrybacks H		,					
I	If you are filing more than one Part III with box A or B checked, complete and attach fi	rst an	additional Part III combinir	amounts from all				
	(a) Description of credit			(c)				
	: On any line where the credit is from more than one source, a separate Part III is need ach pass-through entity.	ea	(b) Enter EIN if claiming the credit from a pass-through entity.	Enter the appropriate amount.				
1a	Investment (Form 3468, Part II only) (attach Form 3468)	1a						
b	Advanced manufacturing production (Form 7207)	1b						
с	Increasing research activities (Form 6765)	1c						
d	Low-income housing (carryforward only) (see instructions)	1d						
е	Disabled access (Form 8826)*	1e						
f	Renewable electricity production (Form 8835)	1f						
g	Indian employment (Form 8845)	1g						
h	Orphan drug (Form 8820)	1h						
i	New markets (Form 8874)	1i						
j	Small employer pension plan startup costs and auto-enrollment (Form 8881)	1j						
k	Employer-provided child care facilities and services (Form 8882)*	1k						
Т	Biodiesel, renewable diesel, or sustainable aviation fuel (attach Form 8864)	11						
m	Low sulfur diesel fuel production (Form 8896)	1m						
n	Distilled spirits (Form 8906)	1n						
ο	Nonconventional source fuel (carryforward only)	10						
р	Energy efficient home (Form 8908)	1p						
q	Energy efficient appliance (carryforward only)	1q						
r	Alternative motor vehicle (Form 8910)	1r						
s	Alternative fuel vehicle refueling property (Form 8911)	1s						
t	Enhanced oil recovery credit (Form 8830)	1t						
u	Mine rescue team training (Form 8923)	1u						
v	Agricultural chemicals security (carryforward only)	1v						
w	Employer differential wage payments (Form 8932)	1w						
х	Carbon oxide sequestration (Form 8933)	1x						
У	Qualified plug-in electric drive motor vehicle (Form 8936)	1 y						
z	Qualified plug-in electric vehicle (carryforward only)	1z						
aa	Employee retention (Form 5884-A)	1aa						
bb	General credits from an electing large partnership (carryforward only)	1bb						
ZZ	Other. Oil and gas production from marginal wells (Form 8904) and certain other							
	credits (see instructions)	1zz						
2	Add lines 1a through 1zz and enter here and on the applicable line of Part I	2						
3	Enter the amount from Form 8844 here and on the applicable line of Part II	3						
4a	Investment (Form 3468, Part III) (attach Form 3468)	4a						
b	Work opportunity (Form 5884)	4b						
c	Biofuel producer (Form 6478)	4c						
d	Low-income housing (Form 8586)	4d						
e	Renewable electricity production (Form 8835)	4e						
f	Employer social security and Medicare taxes paid on certain employee							
_	tips (Form 8846)	4f						
g	Qualified railroad track maintenance (Form 8900)	4g						
h :	Small employer health insurance premiums (Form 8941)	4h	88-0558312	18,080.				
i	Increasing research activities (Form 6765)	4i		10,000.				
1	Employer credit for paid family and medical leave (Form 8994)	4j						
Z	Other	4z		18,080.				
5 6	Add lines 4a through 4z and enter here and on the applicable line of Part II	5 6		18,080.				
<u>6</u> * See	Add lines 2, 3, and 5 and enter here and on the applicable line of Part II instructions for limitation on this credit. 214403 02-16-23	0		Form 3800 (2022)				
066	11/5/10/10/10/10/10/10/10/10/10/10/10/10/10/			1 0mm 3000 (2022)				

^{2022.04030} THE DAVID AND LUCILE PACK PACKARD2

Page 3

Identifying number

Form 3800 (2022) Name(s) shown on return

THE	DAVID AND LUCILE PACKARD FOUNDATION	94-2278431		
Pa	t III General Business Credits or Eligible Small Business Credit	t s (see	e instructions)	
Com	blete a separate Part III for each box checked below. See instructions.			
Α	X General Business Credit From a Non-Passive Activity E Reser	ved		
в	General Business Credit From a Passive Activity F Reser	ved		
С	General Business Credit Carryforwards G Eligibl	e Smal	I Business Credit Carryfor	wards
D	General Business Credit Carrybacks H	ved		
L	If you are filing more than one Part III with box A or B checked, complete and attach f	irst an	additional Part III combinii	ng amounts from all
	(a) Description of credit			(c)
for ea	: On any line where the credit is from more than one source, a separate Part III is need the pass through entity.	bea	(b) Enter EIN if claiming the credit from a pass-through entity.	Enter the appropriate amount.
1a	Investment (Form 3468, Part II only) (attach Form 3468)	1a		
b	Advanced manufacturing production (Form 7207)	1b		
с	Increasing research activities (Form 6765)	1c		
d	Low-income housing (carryforward only) (see instructions)	1d		
е	Disabled access (Form 8826)*	1e		
f	Renewable electricity production (Form 8835)	1f		
g	Indian employment (Form 8845)	1g		
h	Orphan drug (Form 8820)	1h		
i	New markets (Form 8874)	1i		
j	Small employer pension plan startup costs and auto-enrollment (Form 8881)	1j		
k	Employer-provided child care facilities and services (Form 8882)*	1k		
Т	Biodiesel, renewable diesel, or sustainable aviation fuel (attach Form 8864)	11		
m	Low sulfur diesel fuel production (Form 8896)	1m		
n	Distilled spirits (Form 8906)	1n		
ο	Nonconventional source fuel (carryforward only)	10		
р	Energy efficient home (Form 8908)	1p		
q	Energy efficient appliance (carryforward only)	1q		
r	Alternative motor vehicle (Form 8910)	1r		
s	Alternative fuel vehicle refueling property (Form 8911)	1s		
t	Enhanced oil recovery credit (Form 8830)	1t		
u	Mine rescue team training (Form 8923)	1u		
v	Agricultural chemicals security (carryforward only)	1v		
w	Employer differential wage payments (Form 8932)	1w		
х	Carbon oxide sequestration (Form 8933)	1x		
у	Qualified plug-in electric drive motor vehicle (Form 8936)	1y		
z	Qualified plug-in electric vehicle (carryforward only)	1z		
aa	Employee retention (Form 5884-A)	1aa		
	General credits from an electing large partnership (carryforward only)	1bb		
	Other. Oil and gas production from marginal wells (Form 8904) and certain other			
	credits (see instructions)	1zz		
2	Add lines 1a through 1zz and enter here and on the applicable line of Part I	2		
3	Enter the amount from Form 8844 here and on the applicable line of Part II	3		
4a	Investment (Form 3468, Part III) (attach Form 3468)	4a		
b	Work opportunity (Form 5884)	4b		
с	Biofuel producer (Form 6478)	4c		
d	Low-income housing (Form 8586)	4d		
е	Renewable electricity production (Form 8835)	4e		
f	Employer social security and Medicare taxes paid on certain employee			
	tips (Form 8846)	4f		
g	Qualified railroad track maintenance (Form 8900)	4g		
h	Small employer health insurance premiums (Form 8941)	4h		
i	Increasing research activities (Form 6765)	4i	87-2683439	10,704.
j	Employer credit for paid family and medical leave (Form 8994)	4j		
z	Other	4z		
5	Add lines 4a through 4z and enter here and on the applicable line of Part II	5		10,704.
6	Add lines 2, 3, and 5 and enter here and on the applicable line of Part II	6		10,704.
* See	instructions for limitation on this credit. 214403 02-16-23			Form 3800 (2022)
	244			

Name

Department of the Treasury Internal Revenue Service

Public Disclosure Copy

Capital Gains and Losses

Attach to Form 1120, 1120-C, 1120-F, 1120-FSC, 1120-H, 1120-IC-DISC, 1120-L, 1120-ND, 1120-PC, 1120-POL, 1120-RIT, 1120-RIC, 1120-SF, or certain Forms 990-T. Go to www.irs.gov/Form1120 for instructions and the latest information.

Employer identification number

OMB No. 1545-0123

🛛 Yes 🚺 No

۵	Λ.	-2	2	79	2.1	2	1
7	4-	- 2	4	/ C	94	Э	т.

THE DAVID AND LUCILE PACKARD FOUNDATION

Did the corporation dispose of any investment(s) in a qualified opportunity fund during the tax year? If "Yes," attach Form 8949 and see its instructions for additional requirements for reporting your gain or loss.

Part I Short-Term Capital Ga	ins and Losses - Ass	ets Held One Year	or Less		
See instructions for how to figure the amounts to enter on the lines below. This form may be easier to complete if you	(d) Proceeds	(e) Cost (or other basis)	(g) Adjustments to ga or loss from Form(s) 89 Part I, line 2, column	49,	(h) Gain or (loss) Subtract column (e) from column (d) and combine the
round off cents to whole dollars.	(sales price)	(or other basis)	Part I, Illie 2, column	.g)	result with column (g)
1a Totals for all short-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 1b					
1b Totals for all transactions reported on Form(s) 8949 with Box A checked					
2 Totals for all transactions reported on					
Form(s) 8949 with Box B checked					
3 Totals for all transactions reported on					
Form(s) 8949 with Box C checked					-137,642.
4 Short-term capital gain from installment sales	rom Form 6252 line 26 or 3	7		4	10770120
5 Short-term capital gain or (loss) from like-kin				5	
6 Unused capital loss carryover (attach comput				6	(
7 Net short-term capital gain or (loss). Combin				7	-137,642.
Part II Long-Term Capital Gai			n One Year		
See instructions for how to figure the amounts to enter on the lines below. This form may be easier to complete if you round off cents to whole dollars.	(d) Proceeds (sales price)	(e) Cost (or other basis)	(g) Adjustments to ga or loss from Form(s) 89 Part II, line 2, column	49,	(h) Gain or (loss) Subtract column (e) from column (d) and combine the result with column (g)
8a Totals for all long-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 8b					
8b Totals for all transactions reported on					
Form(s) 8949 with Box D checked					
9 Totals for all transactions reported on Form(s) 8949 with Box E checked					
10 Totals for all transactions reported on					
Form(s) 8949 with Box F checked					4,365,518.
	•			11	25,742,999.
12 Long-term capital gain from installment sales				12	· · ·
13 Long-term capital gain or (loss) from like-kin				13	
14 Capital gain distributions				14	
15 Net long-term capital gain or (loss). Combin				15	30,108,517.
Part III Summary of Parts I and	d II				
16 Enter excess of net short-term capital gain (li	ne 7) over net long-term capita	Il loss (line 15)		16	
17 Net capital gain. Enter excess of net long-term				17	29,970,875.
18 Add lines 16 and 17. Enter here and on Form				18	29,970,875.
Note: If losses exceed gains, see Capital Los	sses in the instructions.				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 1120.

Schedule D (Form 1120) 2022

221051 12-16-22

Form	8949				
Department of the Treasury					
Internal Revenue Service					

Name(s) shown on return

Public Disclosure Copy Sales and Other Dispositions of Capital Assets

Go to www.irs.gov/Form8949 for instructions and the latest information. File with your Schedule D to list your transactions for lines 1b, 2, 3, 8b, 9, and 10 of Schedule D. OMB No. 1545-0074

12A Seauence No

Social security number or taxpayer identification no.

THE DAVID AND							278431
Before you check Box A, B, or C be statement will have the same inform broker and may even tell you which	low, see whether ation as Form 109	you received any 99-B. Either will s	r Form(s) 1099-B show whether you	or substitute staten ır basis (usually you	nent(s) fron r cost) was	n your broker. A su s reported to the IF	bstitute IS by your
Part I Short-Term. Transac	<i>box to cneck.</i> tions involving capit	al assets you held	1 year or less are ge	enerally short-term (see	e instruction	s). For long-term	
transactions, see page 2. Note: You may aggregate a	Il short-term transac	tions reported on I	Form(s) 1099-B show	ving basis was reporte	ed to the IRS	S and for which no ac	ljustments or
codes are required. Enter th You must check Box A, B, or C below.	e totals directly on \$	Schedule D, line 1a	; you aren't required	to report these trans	actions on F	Form 8949 (see instru	ctions).
If you have more short-term transactions than wi							each applicable box.
(A) Short-term transactions re	ported on Form(s) 1099-B showin	g basis was repo	rted to the IRS (see	Note ab	ove)	
(B) Short-term transactions re	•		•	eported to the IRS			
X (C) Short-term transactions no					A d'united of		
1 (a) Description of property	(b)	(c) Date sold or	(d) Proceeds	(e) Cost or other	loss. If v	nt, if any, to gain or ou enter an amount	(h) Gain or (loss).
(Example: 100 sh. XYZ Co.)	Date acquired (Mo., day, yr.)	disposed of	(sales price)	basis. See the	in column	(g), enter a code in). See instructions.	Subtract column (e)
	((Mo., day, yr.)		Note below and	(4)	(g)	from column (d) & combine the result
				see Column (e) in the instructions	Code(s)	Amount of adjustment	with column (g)
FROM PARTNERSHIP						adjustment	<137642.2
2 Totals. Add the amounts in colu		nd (h) (subtract					
negative amounts). Enter each to							
Schedule D, line 1b (if Box A ab		-					
above is checked), or line 3 (if E							<137642.2
Note: If you checked Box A above b	out the basis repo	orted to the IRS v	was incorrect, ent	er in column (e) the	basis as r	eported to the IRS	, and enter an

Form 8949 (2022)				Attachm	nent Sequenc	e No. 12A	Page 2
Name(s) shown on return. Name and SSN or taxpayer identification no. not required if shown on page 1 Social security number taxpayer identification							
THE DAVID AND	LUCILE PA	ACKARD FO	OUNDATION			94-2	278431
Before you check Box D, E, or F belo statement will have the same informa broker and may even tell you which b Part II Long-Term. Transaction	oox to check.						
see page 1. Note: You may aggregate all codes are required. Enter the	long-term transact	ions reported on F	orm(s) 1099-B showi	ing basis was reported	d to the IRS and	d for which no adj	ustments or
You must check Box D, E, or F below. O If you have more long-term transactions than will	tit on this page for one	X. If more than one b or more of the boxes	ox applies for your long complete as many form	term transactions, compl ns with the same box cheo	ete a separate For cked as you need.	m 8949, page 2, for e	
 (D) Long-term transactions rep (E) Long-term transactions rep X (F) Long-term transactions not 	orted on Form(s)	1099-B showing	g basis wasn't re		Note above)	
1 (a)	(b)	(c)	(d)	(e)	Adjustment, i	f any, to gain or	(h)
Description of property (Example: 100 sh. XYZ Co.)	Date acquired (Mo., day, yr.)	Date sold or disposed of	Proceeds (sales price)	Cost or other basis. See the Note below and	in column (g)	enter an amount , enter a code in ee instructions.	Gain or (loss). Subtract column (e) from column (d) &
		(Mo., day, yr.)		see Column (e) in the instructions	(f) Code(s)	(g) Amount of adjustment	combine the result with column (g)
FROM PARTNERSHIP						aajaonnont	4365518.
O Tatala Additio amarinta in activ							
2 Totals. Add the amounts in colur negative amounts). Enter each to							
Schedule D, line 8b (if Box D abo	ove is checked),	line 9 (if Box E					1265510
above is checked), or line 10 (if E Note: If you checked Box D above b			was incorrect. ent	l er in column (e) the	basis as repo	orted to the IRS	4365518.
adjustment in column (g) to correct t							

247

223012 10-24-22

11031028	149058	PACKARD

Public Disclosure Copy **Underpayment of Estimated Tax by Corporations** FORM 990-T

Attach to the corporation's tax return. Go to www.irs.gov/Form2220 for instructions and the latest information. OMB No. 1545-0123

2022

THE DAVID AND LUCILE PACKARD FOUNDATION

Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the estimated tax penalty line of the corporation's income tax return, but do not attach Form 2220.

Part I Required Annual Payment						
1 Total tax (see instructions)		1	7,793,244.			
 2 a Personal holding company tax (Schedule PH (Form 1120), line 26) included on line 1 b Look-back interest included on line 1 under section 460(b)(2) for completed long-term contracts or section 167(g) for depreciation under the income forecast method 						
c Credit for federal tax paid on fuels (see instructions) d Total. Add lines 2a through 2c	2d					
3 Subtract line 2d from line 1. If the result is less than \$500, do not complete or file this form. The does not owe the penalty	3	7,793,244.				
4 Enter the tax shown on the corporation's 2021 income tax return. See instructions. Caution: If t or the tax year was for less than 12 months, skip this line and enter the amount from line 3 on line 3 on line 3.	4	17,771,587.				
5 Required annual payment. Enter the smaller of line 3 or line 4. If the corporation is required to enter the amount from line 3		7,793,244.				
Part II Reasons for Filing - Check the boxes below that apply. If any boxes are check even if it does not owe a penalty. See instructions.		e Form 2220				
 The corporation is using the adjusted seasonal installment method. The corporation is using the annualized income installment method. 						

The corporation is using the annualized income installment method.

X The corporation is a "large corporation" figuring its first required installment based on the prior year's tax.

Part III Figuring the Underpayment

			(a)	(b)	(C)	(d)		
9	Installment due dates. Enter in columns (a) through (d) the							
	15th day of the 4th (Form 990-PF filers: Use 5th month),							
	6th, 9th, and 12th months of the corporation's tax year	9	05/15/22	06/15/22	09/15/22	12/15/22		
10	Required installments. If the box on line 6 and/or line 7							
	above is checked, enter the amounts from Sch A, line 38. If							
	the box on line 8 (but not 6 or 7) is checked, see instructions							
	for the amounts to enter. If none of these boxes are checked,							
	enter 25% (0.25) of line 5 above in each column	10	397,217.	397,217.		373,618.		
11	Estimated tax paid or credited for each period. For							
	column (a) only, enter the amount from line 11 on line 15.							
	See instructions	11				1,500,000.		
	Complete lines 12 through 18 of one column							
	before going to the next column.							
12	Enter amount, if any, from line 18 of the preceding column	12						
13	Add lines 11 and 12	13				1,500,000.		
14	Add amounts on lines 16 and 17 of the preceding column	14		397,217.				
15	Subtract line 14 from line 13. If zero or less, enter -0-	15	0.	0.		1,500,000.		
16	If the amount on line 15 is zero, subtract line 13 from line							
	14. Otherwise, enter -0-	16		397,217.				
17	Underpayment. If line 15 is less than or equal to line 10,							
	subtract line 15 from line 10. Then go to line 12 of the next							
	column. Otherwise, go to line 18	17	397,217.	397,217.				
18	Overpayment. If line 10 is less than line 15, subtract line 10							
	from line 15. Then go to line 12 of the next column	18						
Go	o to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.							

LHA For Paperwork Reduction Act Notice, see separate instructions. Form 2220 (2022)

212801 01-24-23

F

sury Internal Revenue Service Name

Form	2220
Denarti	ment of the Treasu

Employer identification number 94-2278431

FORM 990-T

Form 2220 (2022)

Public Disclosure Copy

THE DAVID AND LUCILE PACKARD FOUNDATION

Part IV Figuring the Penalty

			(a)	(b)	(C)		(d)
19	Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is earlier. (C corporations with tax years ending June 30 and S corporations: Use 3rd month instead of 4th month. Form 990-PF and Form 990-T filers: Use 5th month instead of 4th month.) See instructions	19					
20	Number of days from due date of installment on line 9 to the date shown on line 19	20					
21	Number of days on line 20 after 4/15/2022 and before 7/1/2022	21					
2	Underpayment on line 17 x Number of days on line 21 x 4% (0.04)	22	\$	\$	\$		\$
3	Number of days on line 20 after 6/30/2022 and before 10/1/2022	23					
24	Underpayment on line 17 x Number of days on line 23 x 5% (0.05) 365	24	\$	\$	\$		\$
25	Number of days on line 20 after 9/30/2022 and before 1/1/2023	25					
26	Underpayment on line 17 x Number of days on line 25 x 6% (0.06) 365	26	\$	\$	\$		\$
27	Number of days on line 20 after 12/31/2022 and before 4/1/2023	27	SEI	E ATTACHED W	ORKSHEET		
28	Underpayment on line 17 x Number of days on line 27 x 7% (0.07) 365	28	\$	\$	\$		\$
9	Number of days on line 20 after 3/31/2023 and before 7/1/2023	29					
30	Underpayment on line 17 x Number of days on line 29 x *%	30	\$	\$	\$		\$
81	Number of days on line 20 after 6/30/2023 and before 10/1/2023 $\hfill \ldots$	31					
2	Underpayment on line 17 x Number of days on line 31 x *%	32	\$	\$	\$		\$
13	Number of days on line 20 after 9/30/2023 and before 1/1/2024	33					
84	Underpayment on line 17 x Number of days on line 33 x *%	34	\$	\$	\$		\$
35	Number of days on line 20 after 12/31/2023 and before 3/16/2024	35					
36	Underpayment on line 17 x Number of days on line 35 x *%	36	\$	\$	\$		\$
37	Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37	\$	\$	\$	Τ	\$
8	Penalty. Add columns (a) through (d) of line 37. Enter the to line for other income tax returns	tal he	ere and on Form 1120, li	ne 34; or the comparable			\$ 22,592

These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at www.irs.gov. You can also call 1-800-829-4933 to get interest rate information.

Form **2220** (2022)

212802 01-24-23

11031028 149058 PACKARD

THE DAVID AND LUCILE PACKARD FOUNDATION

Page 3

Form 2220 (2022)

FORM 990-T

Schedule A Adjusted Seasonal Installment Method and Annualized Income Installment Method

See instructions.

Form 1120-S filers: For lines 1, 2, 3, and 21, "taxable income" refers to excess net passive income or the amount on which tax is imposed under section 1374(a), whichever applies.

Part I Adjusted Seasonal Installment Method

Caution: Use this method only if the base period percentage for any 6 consecutive months is at least 70%. See instructions.

		(a)	(b)	(C)	(d)
1 Enter taxable income for the following periods.		First 3 months	First 5 months	First 8 months	First 11 months
a Tax year beginning in 2019	1a				
b Tax year beginning in 2020	1b				
c Tax year beginning in 2021	1c				
2 Enter taxable income for each period for the tax year beginning in					
2022. See the instructions for the treatment of extraordinary items	2				
		First 4 months	First 6 months	First 9 months	Entire year
3 Enter taxable income for the following periods.					
a Tax year beginning in 2019	3a				
b Tax year beginning in 2020	3b				
T I I I I I I I I I I I I I I I I I I I					
c Tax year beginning in 2021	3c				
4 Divide the amount in each column on line 1a by the					
amount in column (d) on line 3a	4				
5 Divide the amount in each column on line 1b by the					
amount in column (d) on line 3b	5				
6 Divide the amount in each column on line 1c by the					
amount in column (d) on line 3c	6				
7 Add lines 4 through 6	7				
7 Add lines 4 through 6	- '				
8 Divide line 7 by 3.0	8				
8 Divide line 7 by 3.0 9a Divide line 2 by line 8	9a				
b Extraordinary items (see instructions)	9b				
c Add lines 9a and 9b	9c				
10 Figure the tax on the amt on In 9c using the instr for Form					
1120, Sch J, line 2, or comparable line of corp's return	10				
11a Divide the amount in columns (a) through (c) on line 3a					
by the amount in column (d) on line 3a	11a				
b Divide the amount in columns (a) through (c) on line 3b					
by the amount in column (d) on line 3b	11b				
c Divide the amount in columns (a) through (c) on line 3c					
by the amount in column (d) on line 3c	11c				
12 Add lines 11a through 11c	12				
13 Divide line 12 by 3.0	13				
14 Multiply the amount in columns (a) through (c) of line 10					
by columns (a) through (c) of line 13. In column (d), enter					
the amount from line 10, column (d)	14				
15 Enter any alternative minimum tax (trusts only) for each					
payment period. See instructions	15				
16 Enter any other taxes for each payment period. See instr.	16				
17 Add lines 14 through 16	17				
18 For each period, enter the same type of credits as allowed					
on Form 2220, lines 1 and 2c. See instructions	18				
19 Total tax after credits. Subtract line 18 from line 17. If					
zero or less, enter -0-	19				l

250

212821 01-24-23

Form 2220 (2022)

11031028 149058 PACKARD

Public Disclosure Copy THE DAVID AND LUCILE FORM 990-T

Page 4

Part II Annualized Income Installment Method

Form 2220 (2022)

			(1)		())
		(a)	(b)	(c)	(d)
		First <u>2</u>	First <u>3</u>	First <u>6</u>	First <u>9</u>
20 Annualization periods (see instructions)	20	months	months	months	months
21 Enter taxable income for each annualization period. See instructions for the treatment of extraordinary items	21	1,261,006.	1,891,509.		4,171,624
	21	1,201,000.	1,051,505.		1,1,1,021
22 Annualization amounts (see instructions)	22	6.000000	4.000000	2.000000	1.33333
23a Annualized taxable income. Multiply line 21 by line 22	23a	7,566,036.	7,566,036.		5,562,151
b Extraordinary items (see instructions)	23b				
c Add lines 23a and 23b	23c	7,566,036.	7,566,036.		5,562,151
4 Figure the tax on the amount on line 23c using the					
instructions for Form 1120, Schedule J, line 2,					
or comparable line of corporation's return	24	1,588,868.	1,588,868.		1,168,052
5 Enter any alternative minimum tax (trusts only) for each					
payment period (see instructions)	25				
26 Enter any other taxes for each payment period. See instr.	26				
7 Total tax. Add lines 24 through 26	27	1.588 868	1,588,868.		1,168,052
18 For each period, enter the same type of credits as allowed		_,,	_,,		_,,
on Form 2220, lines 1 and 2c. See instructions	28				
9 Total tax after credits. Subtract line 28 from line 27. If					
zero or less, enter -0-	29	1,588,868.	1,588,868.		1,168,052
0 Applicable percentage	30	25%	50%	75%	100%
31 Multiply line 29 by line 30	31	397,217.	794,434.		1,168,052
Part III Required Installments					
Note: Complete lines 32 through 38 of one column		1st	2nd	3rd	4th
before completing the next column.		installment	installment	installment	installment
2 If only Part I or Part II is completed, enter the amount in					
each column from line 19 or line 31. If both parts are					
completed, enter the smaller of the amounts in each					
column from line 19 or line 31	32	397,217.	794,434.	0.	1,168,052
3 Add the amounts in all preceding columns of line 38.					
See instructions	33		397,217.		794,434
Adjusted seasonal or annualized income installments.					
Subtract line 33 from line 32. If zero or less, enter -0- \ldots	34	397,217.	397,217.		373,618
5 Enter 25% (0.25) of line 5 on page 1 of Form 2220 in					
each column. Note: "Large corporations," see the		1 040 211	1 040 211	1 040 211	1 040 011
instructions for line 10 for the amounts to enter	35	1,948,311.	1,948,311.	1,948,311.	1,948,311
36 Subtract line 38 of the preceding column from line 37 of			1 551 004	2 102 100	
the preceding column	36		1,331,094.	3,102,188.	5,050,499
7 Add lines 35 and 36	37	1,948.311.	3,499,405.	5,050,499.	6,998.810
B Required installments. Enter the smaller of line 34 or		_,,,		.,,	.,,
line 37 here and on page 1 of Form 2220, line 10.					
See instructions	38	397,217.	397,217.	0.	373,618
		,,,	,==,*	2.	Form 2220 (202

** ANNUALIZED INCOME INSTALLMENT METHOD USING STANDARD OPTION

212822 01-24-23

Public Disclosure Copy UNDERPAYMENT OF ESTIMATED TAX WORKSHEET

ame(s)				Identifying Numb	er
THE DAVID	AND LUCILE PA	CKARD FOUNDAT	ION	94-2278	431
(A)	(B)	(C) Adjusted	(D) Number Days	(E) Daily	(F)
*Date	Amount	Balance Due	Balance Due	Penalty Rate	Penalty
		-0-			
)5/15/22	397,217.	397,217.	31	.000109589	1,349
06/15/22	397,217.	794,434.	15	.000109589	1,30
06/30/22	0.	794,434.	92	.000136986	10,01
9/30/22	0.	794,434.	76	.000164384	9,92
12/15/22	373,618.	1,168,052.			
L2/15/22	-1,500,000.	-331,948.			
L2/31/22	0.	-331,948.	135	.000191781	
L0/12/23	-7,300,000.	-7,631,948.			
alty Due (Sum of Co	lumn E)				22,59

Penalty Due (Sum of Column F).

* Date of estimated tax payment, withholding credit date or installment due date.

212511 04-01-22

Form	47	97
------	----	----

Department of the Treasury Internal Revenue Service Name(s) shown on return

Public Disclosure Copy

Sales of Business Property (Also Involuntary Conversions and Recapture Amounts

Under Sections 179 and 280F(b)(2))

Attach to your tax return.

Go to www.irs.gov/Form4797 fo	r instructions and the	latest information.

OMB No. 1545-0184
2022

	Attachment Sequence No.	27
Ide	ntifying number	

		, ,
THE DAVID AND LUCILE PACKARD FOUNDATION		94-2278431
1a Enter the gross proceeds from sales or exchanges reported to you for 2022 on Form(s) 1099-B or 1099-S		
(or substitute statement) that you are including on line 2, 10, or 20	1a	
b Enter the total amount of gain that you are including on lines 2, 10, and 24 due to the partial dispositions of		
MACRS assets	1b	
c Enter the total amount of loss that you are including on lines 2 and 10 due to the partial dispositions of MACRS		
assets	1c	

Sales or Exchanges of Property Used in a Trade or Business and Involuntary Conversions From Other Part I Than Casualty or Theft-Most Property Held More Than 1 Year (see instructions)

_					1000000	,		
2	(a) Description of property	(b) Date acquired (mo., day, yr.)	(C) Date sold (mo., day, yr.)	(d) Gross sales price	(e) Depreciation allowed or allowable since acquisition	(f) Cost or or basis, plus improvements expense of s	and	(g) Gain or (loss) Subtract (f) from the sum of (d) and (e)
FR	OM PARTNERSHIP							25,742,999.
								, , , .
3	Gain, if any, from Form 4684, line 39	•		•			3	
4	Section 1231 gain from installment s	ales from Form 6	252, line 26 or 3	37			4	
5	Section 1231 gain or (loss) from like-l						5	
6	Gain, if any, from line 32, from other	-				F	6	
7	Combine lines 2 through 6. Enter the						7	25,742,999.
	Partnerships and S corporations. F	Report the gain o	r (loss) following	the instructions for				
	line 10, or Form 1120-S, Schedule K,	line 9. Skip lines	8, 9, 11, and 12	2 below.				
	Individuals, partners, S corporation	n shareholders, a	and all others.	If line 7 is zero or a	loss, enter the am	nount		
	from line 7 on line 11 below and skip		•					
	1231 losses, or they were recaptured				ng-term capital gai	n on		
	the Schedule D filed with your return	and skip lines 8,	9, 11, and 12 b	elow.				
8	Nonrecaptured net section 1231 loss	es from prior yea	rs. See instruct	ions			8	
9	Subtract line 8 from line 7. If zero or I	ess, enter -0 If li	ne 9 is zero, ent	ter the gain from lir	ne 7 on line 12 belo	w. If		
	line 9 is more than zero, enter the am	ount from line 8	on line 12 below	/ and enter the gai	n from line 9 as a lo	ong-term		
	capital gain on the Schedule D filed v	vith your return. S	See instructions				9	25,742,999.
Pa	ITT II Ordinary Gains and	Losses (see in	structions)					
		•	•					
10	Ordinary gains and losses not includ	led on lines 11 th	rough 16 (inclue	de property held 1	year or less):			
11							11	()
12	Gain, if any, from line 7 or amount fro						12	
13	Gain, if any, from line 31						13	
14	Net gain or (loss) from Form 4684, lin	es 31 and 38a					14	
15	Ordinary gain from installment sales	from Form 6252,	line 25 or 36				15	
16	Ordinary gain or (loss) from like-kind e	exchanges from I	Form 8824				16	
17	Combine lines 10 through 16						17	
18	For all except individual returns, ente	r the amount fror	n line 17 on the	appropriate line of	your return and sl	kip lines		
	a and b below. For individual returns,	complete lines a	and b below.					
а	If the loss on line 11 includes a loss f	rom Form 4684,	line 35, column	(b)(ii), enter that pa	rt of the loss here.	Enter the		
	loss from income-producing property	on Schedule A (Form 1040), line	e 16. (Do not includ	e any loss on prop	erty used		
	as an employee.) Identify as from "Fo	orm 4797, line 18	a." See instructi	ons			18a	
b	Redetermine the gain or (loss) on line	17 excluding the	e loss, if any, on	line 18a. Enter he	e and on Schedule	e1		
	(Form 1040) Part L line 4						18h	

LHA For Paperwork Reduction Act Notice, see separate instructions. 218011 12-12-22

94-2278431

Page **2**

Part III Gain From Disposition of Property Under Sections 1245, 1250, 1252, 1254, and 1255 (see instructions)

Form 4797 (2022) THE DAVID AND LUCILE PACKARD FOUNDATION

19	(a) Description of section 1245, 1250, 1252, 1254, c	(b) Date acquired (mo., day, yr.)	(c) Date sold (mo., day, yr.)			
Α						
В						
С						
D						
	These columns relate to the properties on					
	lines 19A through 19D.		Property A	Property B	Property C	Property D
20	Gross sales price (Note: See line 1a before completing.)	20				
21	Cost or other basis plus expense of sale	21				
22	Depreciation (or depletion) allowed or allowable	22				
23	Adjusted basis. Subtract line 22 from line 21	23				
24	Total gain. Subtract line 23 from line 20	24				
25	If section 1245 property:					
а	Depreciation allowed or allowable from line 22	25a				
	Enter the smaller of line 24 or 25a	25b				
26	If section 1250 property: If straight line depreciation was used, enter -0- on line 26g, except for a corporation subject to section 291.					
а	Additional depreciation after 1975. See instructions	26a				
b	Applicable percentage multiplied by the smaller of line 24 or line 26a. See instructions	26b				
с	Subtract line 26a from line 24. If residential rental property or line 24 isn't more than line 26a, skip lines 26d and 26e	26c				
d	Additional depreciation after 1969 and before 1976	26d				
	Enter the smaller of line 26c or 26d	26e				
	Section 291 amount (corporations only)	26f				
	Add lines 26b, 26e, and 26f	26g				
27	If section 1252 property: Skip this section if you didn't dispose of farmland or if this form is being completed for a partnership. Soil, water, and land clearing expenses	27a				
	Line 27a multiplied by applicable percentage	27a 27b				
	Enter the smaller of line 24 or 27b	27b 27c				
28	If section 1254 property: Intangible drilling and development costs, expenditures for development of mines and other natural deposits, mining exploration costs, and depletion. See instructions	27C				
b	Enter the smaller of line 24 or 28a	28b				
29	Applicable percentage of payments excluded from income under section 126. See instructions	29a				
b	Enter the smaller of line 24 or 29a. See instructions	29b				

Summary of Part III Gains. Complete property columns A through D through line 29b before going to line 30.

3	30 Total gains for all properties. Add property columns A through D, line 24	30	
3	Add property columns A through D, lines 25b, 26g, 27c, 28b, and 29b. Enter here and on line 13	31	
3	32 Subtract line 31 from line 30. Enter the portion from casualty or theft on Form 4684, line 33. Enter the portion		
_	from other than casualty or theft on Form 4797, line 6	32	
Γ	Part IV Recapture Amounts Under Sections 179 and 280F(b)(2) When Business Use Drops to	o 50%	or Less

(see instructions)	
--------------------	--

			(a) Section 179	(b) Section 280F(b)(2)
33	Section 179 expense deduction or depreciation allowable in prior years	33		
34	Recomputed depreciation. See instructions	34		
35	Recapture amount. Subtract line 34 from line 33. See the instructions for where to report	35		
2180	12 12-12-22		Form 4797 (2022)	

254

11031028 149058 PACKARD

Form 8990
(Rev. December 2022)
Department of the Treasury Internal Revenue Service

Public Disclosure Copy Limitation on Business Interest Expense Under Section 163(j)

OMB No. 1545-0123

Attach to your tax return.

Go to www.irs.gov/Form8990 for instructions and the latest information.

Taxp	Identification number						
	THE	DAVID	AND	LUCILE	PACKARD	FOUNDATION	94-2278431
Α							

	Name of foreign entity		
	Employer identification number, if any		
	Reference ID number		
в	Is the foreign entity a CFC group member? See instructions	Yes	No No
С	Is this Form 8990 filed by the specified group parent for an entire CFC group? See instructions	Yes	No
D	Has a CFC or a CFC group made a safe harbor election? If yes, see instructions for which lines of Form 8990		
	to complete	Yes	No
	t Computation of Allowable Business Interact Expanse		

Part I Computation of Allowable Business Interest Expense

Part I is completed by all taxpayers subject to section 163(j). Schedule A and Schedule B need to be completed before Part I when the taxpayer is a partner or shareholder of a pass-through entity subject to section 163(j).

Section I - Business Interest Expense

1	Current year business interest expense (not including floor plan				
	financing interest expense), before the section 163(j) limitation	1			
2	Disallowed business interest expense carryforwards from prior				
	years. (Does not apply to a partnership)	2			
3	Partner's excess business interest expense treated as paid or				
	accrued in current year (Schedule A, line 44, column (h))	3	15,561.		
4	Floor plan financing interest expense. See instructions	4			
5	Total business interest expense. Add lines 1 through 4			5	15,561.

Section II - Adjusted Taxable Income

Tentative Taxable Income

6	Tentative taxable income. See instructions		38,481,963.				
	Additions (adjustments to be made if amounts are taken into account on line 6)						
7	Any item of loss or deduction that is not properly allocable to a trade or						
	business of the taxpayer. See instructions	. 7					
8	Any business interest expense not from a pass-through entity. See instr.	. 8					
9	Amount of any net operating loss deduction under section 172	. 9					
10	Amount of any qualified business income deduction allowed under						
	section 199A	10					
11	Reserved for future use	. 11					
12	Amount of any loss or deduction items from a pass-through entity.						
	See instructions	12					
13	Other additions. See instructions	13					
14	Total current year partner's excess taxable income (Schedule A, line						
	44, column (f)	14					
15	Total current year S corporation shareholder's excess taxable						
	income (Schedule B, line 46, column (c))	15					
16	Total. Add lines 7 through 15						

Reductions (adjustments to be made if amounts are taken into account on line 6)

17	Any item of income or gain that is not properly allocable to a trade				
	or business of the taxpayer. See instructions	17	()		
18	Any business interest income not from a pass-through entity. See instructions	18	()		
19	Amount of any income or gain items from a pass-through entity.				
	See instructions	19	(42,823,687.)		
20	Other reductions. See instructions	20	()		
21	Total. Combine lines 17 through 20			21	(42,823,687.)
22	Adjusted taxable income. Combine lines 6, 16, and 21. See instructions			22	
LHA	For Paperwork Reduction Act Notice, see the instructions. 223211	01-25-23		Fo	orm 8990 (Rev. 12-2022)

11031028 149058 PACKARD

Form 8990 (Rev. 12-2022)

Section III - Business Interest Income

23	Current year business interest income. See instructions	23			
24	Excess business interest income from pass-through entities (total of				
	Schedule A, line 44, column (g), and Schedule B, line 46, column (d))	24	15,561.		
25	Total. Add lines 23 and 24			25	15,561.

Section IV - Section 163(j) Limitation Calculations

Limitation on Business Interest Expense 26 Multiply the adjusted taxable income from line 22 by the applicable percentage. See instructions 26 15,561 Business interest income (line 25) 27 27 28 28 Floor plan financing interest expense (line 4) 15,561. 29 Total. Add lines 26, 27, and 28 29 Allowable Business Interest Expense 15,561. 30 30 Total current year business interest expense deduction. See instructions Carryforward 31 Disallowed business interest expense. Subtract line 29 from line 5. (If zero or less, enter -0-.) 31 Part II Partnership Pass-Through Items Part II is only completed by a partnership that is subject to section 163(j). The partnership items below are allocated to the partners and are not carried forward by the partnership. See the instructions for more information. Excess Business Interest Expense 32 32 Excess business interest expense. Enter amount from line 31 Excess Taxable Income (If you entered an amount on line 32, skip lines 33 through 37.) Subtract the sum of lines 4 and 25 from line 5. (If zero or less, enter -0-.) 33 33 Subtract line 33 from line 26. (If zero or less, enter -0-.) 34 34 Divide line 34 by line 26. Enter the result as a decimal. (If line 26 is zero, enter -0-.) 35 35 Excess taxable income. Multiply line 35 by line 22 36 36 **Excess Business Interest Income** 37 Excess business interest income. Subtract the sum of lines 1, 2, and 3 from line 25. (If zero or 37 less, enter -0-.) Part III S Corporation Pass-Through Items

Part III is only completed by S corporations that are subject to section 163(j). The S corporation items below are allocated to the shareholders. See the instructions for more information.

Excess Taxable Income

38	Subtract the sum of lines 4 and 25 from line 5. (If zero or less, enter -0)	38	
39	Subtract line 38 from line 26. (If zero or less, enter -0)	39	
40	Divide line 39 by line 26. Enter the result as a decimal. (If line 26 is zero, enter -0)	40	
41	Excess taxable income. Multiply line 40 by line 22	41	

Excess Business Interest Income

42	Excess business interest income. Subtract the sum of lines 1, 2, and 3 from line 25. (If zero or		
	less, enter -0)	42	
		-	8000 (D

Form 8990 (Rev. 12-2022)

223212 01-25-23

11031028 149058 PACKARD

Form 8990 (Rev. 12-2022)

SCHEDULE A Summary of Partner's Section 163(j) Excess Items

Any taxpayer that owns an interest in a partnership subject to section 163(j) should complete Schedule A before completing Part I.

			Excess Business Interest Expense		(f) Current year	(g) Current year	(h) Excess business	(i) Current year	
	(a) Name of partnership	(b) EIN	(c) Current year (see instructions)	(d) Prior year carryforward (see instructions)	(e) Total ((c) plus (d))	excess taxable income	excess business interest income	interest expense treated as paid or accrued (see instructions)	excess business interest expense carryforward (see instructions)
	FROM PARTNERSHIP								
43		94-2278431	230,673.	368,356.	599,029.	0.	15,561.	15,561.	583,468.
44	Total					0.	15,561.	15,561.	
SCH	SCHEDULE B Summary of S Corporation Shareholder's Excess Taxable Income and Excess Business Interest Income								

Any taxpayer that is required to complete Part I and is a shareholder in an S corporation that has excess taxable income or excess business interest income should complete Schedule B before completing Part I.

	(a) Name of S corporation	(b) EIN	(c) Current year excess taxable income	(d) Current year excess business interest income
45				
46	Total		0.	0.

Form 8990 (Rev. 12-2022)