## Public Disclosure Copy

## Exempt Organization Business Income Tax Return (and proxy tax under section 6033(e))

Department of the Treasury Internal Revenue Service

For calendar year 2022 or other tax year beginning $\qquad$ , and ending $\qquad$
Go to www.irs.gov/Form990T for instructions and the latest information.
A $\square$ Check box if Do not enter SSN numbers on this form as it may be made public if your organization is a $501(\mathrm{c})(3)$.
Name of organization ( $\square$ Check box if name changed and see instructions.) $D^{D^{⿷}}$

Open to Public Inspection for $501(\mathrm{c}(3)$ ) Organizations Only DEmployer identification number

B Exempt under section
X 501(C)(3)

Print or
Type
THE DAVID AND LUCILE PACKARD FOUNDATION $94-2278431$

Number, street, and room or suite no. If a P.0. box, see instructions. $\quad$| Eroup exemption number |
| :--- |
| (see instructios) |

$\qquad$


## Part II $\quad$ Tax Computation

1 Organizations taxable as corporations. Multiply Part I, line 11 by 21\% (0.21)
2 Trusts taxable at trust rates. See instructions for tax computation. Income tax on the amount on Part I, line 11 from: $\quad \square$ Tax rate schedule or $\quad \square$ Schedule D (Form 1041)
3 Proxy tax. See instructions
4 Other tax amounts. See instructions
5 Alternative minimum tax (trusts only)
6 Tax on noncompliant facility income. See instructions
7 Total. Add lines 3 through 6 to line 1 or 2, whichever applies

| 1 | $8,081,212$. |
| :---: | :---: |
|  |  |
| 2 |  |
| 3 |  |
| 4 |  |
| 5 |  |
| 6 |  |
| 7 | $8,081,212$. |

## LHA For Paperwork Reduction Act Notice, see instructions.

Form 990-T (2022)

\section*{| Part III | Tax and Payments |
| :--- | :--- |}

1a Foreign tax credit (corporations attach Form 1118; trusts attach Form 1116)
b Other credits (see instructions)
c General business credit. Attach Form 3800 (see instructions)
d Credit for prior year minimum tax (attach Form 8801 or 8827)
$\qquad$
e Total credits. Add lines 1a through 1d
2 Subtract line 1e from Part II, line 7
3 Other amounts due. Check if from:Form 4255Form 8611Form 8697
 Form 8866 Other (attach statement)
4 Total tax. Add lines 2 and 3 (see instructions). Check if includes tax previously deferred under section 1294. Enter tax amount here
5 Current net 965 tax liability paid from Form 965-A, Part II, column (k)
6a Payments: A 2021 overpayment credited to 2022
b 2022 estimated tax payments. Check if section 643(g) election applies
c Tax deposited with Form 8868
d Foreign organizations: Tax paid or withheld at source (see instructions)
e Backup withholding (see instructions)
f Credit for small employer health insurance premiums (attach Form 8941)
g Other credits, adjustments, and payments: Form 2439 Form 4136 $\qquad$ Other $\qquad$ Total
7 Total payments. Add lines 6a through 6 g
8 Estimated tax penalty (see instructions). Check if Form 2220 is attached
9 Tax due. If line 7 is smaller than the total of lines 4,5, and 8, enter amount owed
10 Overpayment. If line 7 is larger than the total of lines 4,5 , and 8 , enter amount overpaid
11 Enter the amount of line 10 you want: Credited to 2023 estimated tax 6,684,164. Refunded


| 7 | $14,500,000$. |
| ---: | ---: |
| 8 | $22,592 \cdot$ |
| 9 |  |
| 10 | $6,684,164 \bullet$ |
| 11 | $0 \bullet$ |

Part IV
1 At any time during the 2022 calendar year, did the organization have an interest in or a signature or other authority over a financial account (bank, securities, or other) in a foreign country? If "Yes," the organization may have to file FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country here SEE STATEMENT 10
2 During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a foreign trust?
If "Yes," see instructions for other forms the organization may have to file.
3 Enter the amount of tax-exempt interest received or accrued during the tax year
r ....................................
\$ $\qquad$
4 Enter available pre-2018 NOL carryovers here \$ $\qquad$ Do not include any post-2017 NOL carryover shown on Schedule A (Form 990-T). Don't reduce the NOL carryover shown here by any deduction reported on Part I, line 6.
5 Post-2017 NOL carryovers. Enter the Business Activity Code and available post-2017 NOL carryovers. Don't reduce the amounts shown below by any NOL claimed on any Schedule A, Part II, line 17 for the tax year. See instructions.

| Business Activity Code |  | Available post-2017 NOL carryover |
| :---: | :---: | :---: |
|  |  | \$ |
|  |  | \$ |
| 6a Did the organization change its method of accounting? (see instructions) <br> b If 6 a is "Yes," has the organization described the change on Form 990, 990-EZ, 990-PF, or Form 1128? If "No," explain in Part V | Did the organization change its method of accounting? (see instructions) If $6 a$ is "Yes," has the organization described the change on Form 990, 990-EZ, 990-PF, or Form 1128 ? If "No," explain in Part V |  |


\section*{| Part V | Supplemental Information |
| :--- | :--- |}

Provide the explanation required by Part IV, line 6b. Also, provide any other additional information. See instructions.


| FORM 990-T | CONTRIBUTIONS | STATEMENT 8 |
| :--- | :--- | :--- |
| DESCRIPTION/KIND OF PROPERTY |  | METHOD USED TO DETERMINE FMV |

```
QUALIFIED CONTRIBUTIONS SUBJECT TO 100% LIMIT
QUALIFIED CONTRIBUTIONS SUBJECT TO 25% LIMIT
CARRYOVER OF PRIOR YEARS UNUSED CONTRIBUTIONS
    FOR TAX YEAR 2017
    FOR TAX YEAR 2018
    FOR TAX YEAR 2019
    FOR TAX YEAR 2020
    FOR TAX YEAR 2021 348,045,505
TOTAL CARRYOVER
        348,045,505
TOTAL CURRENT YEAR 10% CONTRIBUTIONS
TOTAL CONTRIBUTIONS AVAILABLE
TAXABLE INCOME LIMITATION AS ADJUSTED
EXCESS CONTRIBUTIONS
EXCESS 100% CONTRIBUTIONS
TOTAL EXCESS CONTRIBUTIONS
```

$$
378,066,843
$$

$$
726,112,348
$$

$$
4,275,774
$$

$$
721,836,574
$$

721,836,574

```
ALLOWABLE CONTRIBUTIONS DEDUCTION
TOTAL CONTRIBUTION DEDUCTION

NAME OF COUNTRY
UNITED KINGDOM
IRELAND
INDIA
MAURITIUS
JERSEY
CAYMAN ISLANDS
HONG KONG

SCHEDULE A (Form 990-T)

\section*{Unrelated Business Taxable Income From an Unrelated Trade or Business}

Go to www.irs.gov/Form990T for instructions and the latest information.
Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).


\section*{Part II Deductions Not Taken Elsewhere See instructions for limitations on deductions. Deductions must be} directly connected with the unrelated business income
\begin{tabular}{|c|c|c|c|c|c|}
\hline 1 & \multicolumn{3}{|l|}{Compensation of officers, directors, and trustees (Part X)} & 1 & \\
\hline 2 & \multicolumn{3}{|l|}{Salaries and wages} & 2 & \\
\hline 3 & \multicolumn{3}{|l|}{Repairs and maintenance} & 3 & \\
\hline 4 & \multicolumn{3}{|l|}{Bad debts} & 4 & \\
\hline 5 & \multicolumn{3}{|l|}{Interest (attach statement). See instructions} & 5 & \\
\hline 6 & \multicolumn{3}{|l|}{Taxes and licenses} & 6 & 14,860. \\
\hline 7 & Depreciation (attach Form 4562). See instructions & 7 & & & \\
\hline 8 & \multicolumn{3}{|l|}{Less depreciation claimed in Part III and elsewhere on return ........................... 8a} & 8b & \\
\hline 9 & \multicolumn{3}{|l|}{Depletion} & 9 & 6,824,256. \\
\hline 10 & \multicolumn{3}{|l|}{Contributions to deferred compensation plans} & 10 & \\
\hline 11 & \multicolumn{3}{|l|}{Employee benefit programs} & 11 & \\
\hline 12 & \multicolumn{3}{|l|}{Excess exempt expenses (Part VIII)} & 12 & \\
\hline 13 & \multicolumn{3}{|l|}{Excess readership costs (Part IX)} & 13 & \\
\hline 14 & \multicolumn{3}{|l|}{Other deductions (attach statement) .............................................................. STATEMENT 12} & 14 & 64,950. \\
\hline 15 & \multicolumn{3}{|l|}{Total deductions. Add lines 1 through 14} & 15 & 6,904,066. \\
\hline 16 & \multicolumn{3}{|l|}{Unrelated business income before net operating loss deduction. Subtract line 15 from Part I, line 13, column (C)} & 16 & 42,758,737. \\
\hline 17 & \multicolumn{3}{|l|}{Deduction for net operating loss. See instructions} & 17 & 0 - \\
\hline 18 & \multicolumn{3}{|l|}{Unrelated business taxable income. Subtract line 17 from line 16} & 18 & 42,758,737. \\
\hline LHA & For Paperwork Reduction Act Notice, see instructions. & & & hed & A (Form 990-T) 2022 \\
\hline
\end{tabular}


\begin{tabular}{|c|c|c|c|c|c|c|}
\hline \multicolumn{7}{|l|}{Part VII Investment Income of a Section 501(c)(7), (9), or (17) Organization (see instructions)} \\
\hline & 1. Description of income & 2. Amount of income & \begin{tabular}{c|} 
3. Deductions \\
directly connected \\
(attach statement)
\end{tabular} & \[
\begin{array}{r}
\text { 4. Set } \\
\text { (attach }
\end{array}
\] & & \[
\begin{aligned}
& \text { 5. Total deductions } \\
& \text { and set-asides } \\
& \text { (add cols } 3 \text { and 4) }
\end{aligned}
\] \\
\hline \multicolumn{7}{|l|}{(1)} \\
\hline \multicolumn{7}{|l|}{(2)} \\
\hline \multicolumn{7}{|l|}{(3)} \\
\hline \multicolumn{7}{|l|}{(4)} \\
\hline Totals & & Add amounts in column 2. Enter here and on Part I, line 9, column (A) 0 . & & & & Add amounts in column 5. Enter here and on Part I, line 9, column (B) 0 . \\
\hline \multicolumn{7}{|l|}{Part VIII Exploited Exempt Activity Income, Other Than Advertising Income (see instructions)} \\
\hline \multicolumn{7}{|l|}{1 Description of exploited activity:___} \\
\hline \multicolumn{7}{|l|}{2 Gross unrelated business income from trade or business. Enter here and on Part I, line 10, column (A) ........... 2} \\
\hline \multicolumn{7}{|l|}{3 Expenses directly connected with production of unrelated business income. Enter here and on Part I, line 10, column (B)} \\
\hline \begin{tabular}{l}
4 \\
N
\end{tabular} & \multicolumn{4}{|l|}{Net income (loss) from unrelated trade or business. Subtract line 3 from line 2. If a gain, complete lines 5 through 7} & 4 & \\
\hline \multicolumn{5}{|l|}{5 Gross income from activity that is not unrelated business income} & 5 & \\
\hline \multicolumn{5}{|l|}{6 Expenses attributable to income entered on line 5 ........................................................} & 6 & \\
\hline \multicolumn{5}{|l|}{\begin{tabular}{l}
7 Excess exempt expenses. Subtract line 5 from line 6, but do not enter more than the amount on line \\
4. Enter here and on Part II, line 12 ..............................................................................................
\end{tabular}} & 7 & \\
\hline
\end{tabular}

Schedule A (Form 990-T) 2022


Enter amounts for each periodical listed above in the corresponding column.

2 Gross advertising income
\begin{tabular}{|c|c|c|c}
\hline A & B & C & D \\
\hline & & & 0 \\
\hline
\end{tabular}
a
3 Direct advertising costs by periodical
a Add columns A through D. Enter here and on Part I, line 11, column (B)
4 Advertising gain (loss). Subtract line 3 from line 2. For any column in line 4 showing a gain, complete lines 5 through 8 . For any column in line 4 showing a loss or zero, do not complete lines 5 through 7, and enter zero on line 8
5 Readership costs
6 Circulation income
7 Excess readership costs. If line 6 is less than line 5 , subtract line 6 from line 5 . If line 5 is less than line 6 , enter zero
8 Excess readership costs allowed as a deduction. For each column showing a gain on line 4 , enter the lesser of line 4 or line 7
\begin{tabular}{|l|l|l|l}
\hline & & & \\
\hline & & & \\
\hline & & & \\
\hline & & & \\
\hline & & & \\
\hline & & & \\
\hline
\end{tabular}
a Add line 8, columns A through D. Enter the greater of the line 8a, columns total or zero here and on Part II, line 13 ..................................................................................................................................... 0 .
Part X Compensation of Officers, Directors, and Trustees (see instructions)
\begin{tabular}{l|l|r|r}
\hline 1. Name & 2. Title & \begin{tabular}{c} 
3. Percentage \\
of time devoted \\
to business
\end{tabular} & \begin{tabular}{c} 
4. Compensation \\
attributable to \\
unrelated business
\end{tabular} \\
\hline (1) & & \(\%\) & \\
\hline (2) & & \(\%\) & \\
\hline\((3)\) & & \(\%\) & \\
\hline (4) & & & \\
\hline
\end{tabular}

Part XI Supplemental Information (see instructions)
\begin{tabular}{lr}
\hline \hline FORM 990-T (A) & INCOME (LOSS) FROM PARTNERSHIPS
\end{tabular} STATEMENT 11
\begin{tabular}{lr}
\hline \hline FORM 990-T (A) & OTHER DEDUCTIONS \\
\hline DESCRIPTION & STATEMENT 12 \\
\hline ACCOUNTING FEES & AMOUNT \\
\hline TOTAL TO SCHEDULE A, PART II, LINE 14 & \(64,950\). \\
\hline \hline
\end{tabular}

\title{
Public Disclosure Copy
}

SCHEDULE D (Form 1120)

Did the corporation dispose of any investment(s) in a qualified opportunity fund during the tax year? .................................. \(\square\) Yes X No If "Yes," attach Form 8949 and see its instructions for additional requirements for reporting your gain or loss.
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline \multicolumn{7}{|l|}{Part I \(\quad\) Short-Term Capital Gains and Losses - Assets Held One Year or Less} \\
\hline \multicolumn{2}{|l|}{\begin{tabular}{l}
See instructions for how to figure the amounts to enter on the lines below. \\
This form may be easier to complete if you round off cents to whole dollars.
\end{tabular}} & \begin{tabular}{l}
(d) \\
Proceeds (sales price)
\end{tabular} & (e) Cost (or other basis) & (g) Adjustments to or loss from Form(s) Part I, line 2, colum & & (h) Gain or (loss) Subtract column (e) from column (d) and combine the result with column (g) \\
\hline \multicolumn{2}{|l|}{1a Totals for all short-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 1b} & & & & & \\
\hline \multicolumn{2}{|l|}{1b Totals for all transactions reported on Form(s) 8949 with Box A checked} & & & & & \\
\hline \multicolumn{2}{|l|}{2 Totals for all transactions reported on Form(s) 8949 with Box B checked} & & & & & \\
\hline \multicolumn{2}{|l|}{3 Totals for all transactions reported on Form(s) 8949 with Box C checked} & & & & & -137,642. \\
\hline \multicolumn{3}{|l|}{\multirow[t]{4}{*}{\begin{tabular}{l}
4 Short-term capital gain from installment sales from Form 6252, line 26 or 37 \\
5 Short-term capital gain or (loss) from like-kind exchanges from Form 8824 \\
6 Unused capital loss carryover (attach computation) \\
7 Net short-term capital gain or (loss). Combine lines 1a through 6 in column h
\end{tabular}}} & & & 4 & \\
\hline & & & & & 5 & \\
\hline & & & & & 6 & ) \\
\hline & & & & & 7 & -137,642. \\
\hline
\end{tabular}

Part II
\begin{tabular}{|c|c|c|c|c|c|}
\hline \begin{tabular}{l}
See instructions for how to figure the amounts to enter on the lines below. \\
This form may be easier to complete if you round off cents to whole dollars.
\end{tabular} & \begin{tabular}{l}
(d) \\
Proceeds (sales price)
\end{tabular} & (e) (or other basis) & \multicolumn{2}{|l|}{(g) Adjustments to gain or loss from Form(s) 8949, Part II, line 2, column (g)} & (h) Gain or (loss) Subtract column (e) from column (d) and combine the result with column (g) \\
\hline 8a Totals for all long-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 8b & & & & & \\
\hline 8b Totals for all transactions reported on Form(s) 8949 with Box D checked & & & & & \\
\hline 9 Totals for all transactions reported on Form(s) 8949 with Box E checked & & & & & \\
\hline 10 Totals for all transactions reported on Form(s) 8949 with Box F checked & & & & & 4,365,518. \\
\hline 11 Enter gain from Form 4797, line 7 or 9 & & & & 11 & 25,742,999. \\
\hline \multicolumn{2}{|l|}{12 Long-term capital gain from installment sales from Form 6252, line 26 or 37} & & & 12 & \\
\hline \multicolumn{2}{|l|}{13 Long-term capital gain or (loss) from like-kind exchanges from Form 8824} & & & 13 & \\
\hline 14 Capital gain distributions & & & & 14 & \\
\hline \multicolumn{3}{|l|}{15 Net long-term capital gain or (loss). Combine lines 8a through 14 in column h} & & 15 & 30,108,517. \\
\hline \multicolumn{2}{|l|}{Part III \({ }^{\text {Summary of Parts I and II }}\)} & & & & \\
\hline \multicolumn{3}{|l|}{\multirow[t]{3}{*}{\begin{tabular}{l}
16 Enter excess of net short-term capital gain (line 7) over net long-term capital loss (line 15) \\
17 Net capital gain. Enter excess of net long-term capital gain (line 15) over net short-term capital loss (line 7) \\
18 Add lines 16 and 17. Enter here and on Form 1120, page 1, line 8, or the applicable line on other returns
\end{tabular}}} & & 16 & \\
\hline & & & & 17 & 29,970,875. \\
\hline & & & 18 Add lines 16 and 17. Enter here and on Form 1120, page 1, line 8, or the applicable line on other returns & 18 & 29,970,875. \\
\hline
\end{tabular}

Note: If losses exceed gains, see Capital Losses in the instructions.

Go to www.irs.gov/Form8949 for instructions and the latest information. File with your Schedule D to list your transactions for lines 1b, 2, 3, 8b, 9, and 10 of Schedule D.

\section*{THE DAVID AND LUCILE PACKARD FOUNDATION}If you have more short-term transactions than will fit on this page for one or more of the boxes, complete as many forms with the same box checked as you need.
(A) Short-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS (see Note above)
(B) Short-term transactions reported on Form(s) 1099-B showing basis wasn't reported to the IRS
(C) Short-term transactions not reported to you on Form 1099-B
\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{\begin{tabular}{l}
(a) \\
Description of property (Example: 100 sh. XYZ Co.)
\end{tabular}} & \multirow[t]{2}{*}{\begin{tabular}{l}
(b) \\
Date acquired (Mo., day, yr.)
\end{tabular}} & \multirow[t]{2}{*}{\begin{tabular}{l}
(c) \\
Date sold or disposed of (Mo., day, yr.)
\end{tabular}} & \multirow[t]{2}{*}{\begin{tabular}{l}
(d) \\
Proceeds (sales price)
\end{tabular}} & \multirow[t]{2}{*}{\begin{tabular}{l}
(e) \\
Cost or other basis. See the Note below and see Column (e) in the instructions
\end{tabular}} & \multicolumn{2}{|l|}{Adjustment, if any, to gain or loss. If you enter an amount in column (g), enter a code in column (f). See instructions.} & \multirow[t]{2}{*}{\begin{tabular}{l}
(h) \\
Gain or (loss). Subtract column (e) from column (d) \& combine the result with column (g)
\end{tabular}} \\
\hline & & & & & \[
\begin{array}{|c|}
\hline(\mathrm{f}) \\
\text { Code(s) }
\end{array}
\] & \begin{tabular}{l}
(g) \\
Amount of adjustment
\end{tabular} & \\
\hline FROM PARTNERSHIP & & & & & & & -137 642 \\
\hline \multicolumn{8}{|l|}{} \\
\hline \multicolumn{8}{|l|}{\multirow[t]{2}{*}{}} \\
\hline & & & & & & & \\
\hline \multicolumn{8}{|l|}{} \\
\hline \multicolumn{8}{|l|}{} \\
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\hline \multicolumn{8}{|l|}{\multirow[t]{2}{*}{}} \\
\hline & & & & & & & \\
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\hline \multicolumn{8}{|l|}{\multirow[t]{2}{*}{}} \\
\hline & & & & & & & \\
\hline & & & & & & & \\
\hline \multicolumn{7}{|l|}{\multirow[t]{2}{*}{}} & \\
\hline & & & & & & & 137642. \\
\hline
\end{tabular}

Note: If you checked Box A above but the basis reported to the IRS was incorrect, enter in column (e) the basis as reported to the IRS, and enter an adjustment in column (g) to correct the basis. See Column (g) in the separate instructions for how to figure the amount of the adjustment.
223011 10-24-22 LHA For Paperwork Reduction Act Notice, see your tax return instructions.
Form 8949 (2022)

\section*{Public Disclosure Copy}

Name(s) shown on return. Name and SSN or taxpayer identification no. not required if shown on page 1
THE DAVID AND LUCILE PACKARD FOUNDATION
Social security number or taxpayer identification no.

94-2278431
Before you check Box D, E, or F below, see whether you received any Form(s) 1099-B or substitute statement(s) from your broker. A substitute statement will have the same information as Form 1099-B. Either will show whether your basis (usually your cost) was reported to the IRS by your broker and may even tell you which box to check.
Part II Long-Term. Transactions involving capital assets you held more than 1 year are generally long-term (see instructions). For short-term transactions, see page 1.
Note: You may aggregate all long-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS and for which no adjustments or
codes are required. Enter the totals directly on Schedule D, line 8a; you aren't required to report these transactions on Form 8949 (see instructions).
You must check Box D, E, or F below. Check only one box. If more than one box applies for your long-term transactions, complete a separate Form 8949, page 2, for each applicable box. If you have more long-term transactions than will fit on this page for one or more of the boxes, complete as many forms with the same box checked as you need.
(D) Long-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS (see Note above)
(E) Long-term transactions reported on Form(s) 1099-B showing basis wasn't reported to the IRS

X
(F) Long-term transactions not reported to you on Form 1099-B
\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{\begin{tabular}{cc}
\hline 1 & (a) \\
Description of property \\
& (Example: 100 sh. XYZ Co.)
\end{tabular}} & \multirow[t]{2}{*}{\begin{tabular}{l}
(b) \\
Date acquired (Mo., day, yr.)
\end{tabular}} & \multirow[t]{2}{*}{\begin{tabular}{l}
(c) \\
Date sold or disposed of (Mo., day, yr.)
\end{tabular}} & \multirow[t]{2}{*}{\begin{tabular}{l}
(d) \\
Proceeds (sales price)
\end{tabular}} & \multirow[t]{2}{*}{\begin{tabular}{l}
(e) \\
Cost or other basis. See the Note below and see Column (e) in the instructions
\end{tabular}} & \multicolumn{2}{|l|}{Adjustment, if any, to gain or loss. If you enter an amount in column (g), enter a code in column (f). See instructions.} & \multirow[t]{2}{*}{\begin{tabular}{l}
(h) \\
Gain or (loss). Subtract column (e) from column (d) \& combine the result with column (g)
\end{tabular}} \\
\hline & & & & &  & (g) Amount of adjustment & \\
\hline FROM PA & & & & & & & 4365518 \\
\hline & & & & & & & \\
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\hline & & & & & & & \\
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\hline & & & & & & & \\
\hline 2 Totals. Add the amounts in c negative amounts). Enter each Schedule D, line 8b (if Box D above is checked), or line 10 & ns (d), (e), (g), al here and inc ve is checked), ox \(F\) above is & (h) (subtract on your 9 (if Box E cked) & & & & & 4365518 . \\
\hline
\end{tabular}

Note: If you checked Box D above but the basis reported to the IRS was incorrect, enter in column (e) the basis as reported to the IRS, and enter an adjustment in column (g) to correct the basis. See Column (g) in the separate instructions for how to figure the amount of the adjustment.

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}

\section*{THE DAVID AND LUCILE PACKARD FOUNDATION}

1a Enter the gross proceeds from sales or exchanges reported to you for 2022 on Form(s) 1099-B or 1099-S (or substitute statement) that you are including on line 2, 10, or 20
b Enter the total amount of gain that you are including on lines 2, 10, and 24 due to the partial dispositions of MACRS assets
c Enter the total amount of loss that you are including on lines 2 and 10 due to the partial dispositions of MACRS assets
Part I Sales or Exchanges of Property Used in a Trade or Business and Involuntary Conversions From Other Than Casualty or Theft-Most Property Held More Than 1 Year (see instructions)


\section*{Part II Ordinary Gains and Losses (see instructions)}

10 Ordinary gains and losses not included on lines 11 through 16 (include property held 1 year or less):


LHA For Paperwork Reduction Act Notice, see separate instructions.
Form 4797 (2022)

Part III Gain From Disposition of Property Under Sections 1245, 1250, 1252, 1254, and 1255 (see instructions)
\begin{tabular}{|c|c|c|c|c|c|}
\hline \multicolumn{4}{|l|}{19 (a) Description of section 1245, 1250, 1252, 1254, or 1255 property:} & (b) Date acquired (mo., day, yr.) & (c) Date sold (mo., day, yr.) \\
\hline \multicolumn{6}{|l|}{A} \\
\hline \multicolumn{6}{|l|}{B} \\
\hline \multicolumn{6}{|l|}{C} \\
\hline \multicolumn{6}{|l|}{D} \\
\hline \multicolumn{2}{|l|}{These columns relate to the properties on lines 19A through 19D.} & Property A & Property B & Property C & Property D \\
\hline \multirow[t]{5}{*}{\begin{tabular}{l}
20 Gross sales price (Note: See line 1a before completing.) \\
21 Cost or other basis plus expense of sale \\
22 Depreciation (or depletion) allowed or allowable \\
23 Adjusted basis. Subtract line 22 from line 21 \\
24 Total gain. Subtract line 23 from line 20
\end{tabular}} & 20 & & & & \\
\hline & 21 & & & & \\
\hline & 22 & & & & \\
\hline & 23 & & & & \\
\hline & 24 & & & & \\
\hline \multirow[t]{2}{*}{\begin{tabular}{l}
25 If section 1245 property: \\
a Depreciation allowed or allowable from line 22 \\
b Enter the smaller of line 24 or 25a
\end{tabular}} & 25a & & & & \\
\hline & 25b & & & & \\
\hline \multicolumn{6}{|l|}{\begin{tabular}{l}
26 If section 1250 property: If straight line depreciation was used, enter -0 - on line 26 g , except for a corporation subject to section 291. \\
a Additional depreciation after 1975. See instructions
\end{tabular}} \\
\hline b Applicable percentage multiplied by the smaller of line 24 or line 26 a. See instructions & 26b & & & & \\
\hline c Subtract line 26a from line 24. If residential rental property or line 24 isn't more than line 26a, skip lines 26d and 26e & 26c & & & & \\
\hline \multirow[t]{2}{*}{\begin{tabular}{l}
d Additional depreciation after 1969 and before 1976 \\
e Enter the smaller of line 26c or 26d
\end{tabular}} & 26d & & & & \\
\hline & 26e & & & & \\
\hline \multirow[t]{2}{*}{f Section 291 amount (corporations only)} & 26 f & & & & \\
\hline & 26 g & & & & \\
\hline \begin{tabular}{l}
27 If section 1252 property: Skip this section if you didn't dispose of farmland or if this form is being completed for a partnership. \\
a Soil, water, and land clearing expenses
\end{tabular} & 27a & & & & \\
\hline b Line 27a multiplied by applicable percentage & 27b & & & & \\
\hline c Enter the smaller of line 24 or 27b & 27c & & & & \\
\hline \multirow[t]{2}{*}{\begin{tabular}{l}
28 If section 1254 property: \\
a Intangible drilling and development costs, expenditures for development of mines and other natural deposits, mining exploration costs, and depletion. See instructions \\
b Enter the smaller of line 24 or 28a
\end{tabular}} & 28a & & & & \\
\hline & 28b & & & & \\
\hline \multirow[t]{2}{*}{\begin{tabular}{l}
29 If section 1255 property: \\
a Applicable percentage of payments excluded from income under section 126. See instructions \\
b Enter the smaller of line 24 or 29a. See instructions
\end{tabular}} & 29a & & & & \\
\hline & 29b & & & & \\
\hline
\end{tabular}

Summary of Part III Gains. Complete property columns A through D through line 29b before going to line 30 .
30 Total gains for all properties. Add property columns A through D, line 24
31 Add property columns A through D, lines 25b, 26g, 27c, 28b, and 29b. Enter here and on line 13
32 Subtract line 31 from line 30. Enter the portion from casualty or theft on Form 4684, line 33. Enter the portion from other than casualty or theft on Form 4797, line 6
\begin{tabular}{|l|l}
\hline 30 & \\
\hline 31 & \\
\hline 32 & \\
\hline
\end{tabular}

\section*{Part IV Recapture Amounts Under Sections 179 and 280F(b)(2) When Business Use Drops to 50\% or Less}
(see instructions)

33 Section 179 expense deduction or depreciation allowable in prior years
34 Recomputed depreciation. See instructions
35 Recapture amount. Subtract line 34 from line 33 . See the instructions for where to report
\begin{tabular}{|l|}
\hline \multicolumn{1}{l|}{} \\
\hline 33 \\
\hline 34 \\
\hline 35 \\
\hline
\end{tabular}
\begin{tabular}{|c|c}
\begin{tabular}{c} 
(a) Section \\
179
\end{tabular} & \begin{tabular}{c} 
(b) Section \\
\(280 F(b)(2)\)
\end{tabular} \\
\hline & \\
\hline & \\
\hline
\end{tabular}

\section*{Public Disclosure Copy}

Department of the Treasury
Internal Revenue Service
Name(s) shown on return

\section*{General Business Credit}

Go to www.irs.gov/Form3800 for instructions and the latest information. You must attach all pages of Form 3800, pages 1, 2, and 3, to your tax return.


THE DAVID AND LUCILE PACKARD FOUNDATION
Part I Current Year Credit for Credits Not Allowed Against Tentative Minimum Tax (TMT)
(See instructions and complete Part(s) III before Parts I and II.)


\section*{Part II Allowable Credit}

7 Regular tax before credits:
- Individuals. Enter the sum of the amounts from Form 1040, 1040-SR, or 1040-NR, line 16, and Schedule 2 (Form 1040), line 2
- Corporations. Enter the amount from Form 1120, Schedule J, Part I, line 2; or the applicable line of your return
- Estates and trusts. Enter the sum of the amounts from Form 1041, Schedule G, lines 1a and 1b, plus any Form 8978 amount included on line 1d; or the amount from the applicable line of your return
8 Alternative minimum tax:
- Individuals. Enter the amount from Form 6251, line 11
- Corporations. Enter -0-
- Estates and trusts. Enter the amount from Schedule I (Form 1041), line 54

9 Add lines 7 and 8

10a Foreign tax credit
b Certain allowable credits (see instructions)
c Add lines 10a and 10b

Net income tax. Subtract line 10c from line 9. If zero, skip lines 12 through 15 and enter -0 on line 16

2 Net regular tax. Subtract line 10c from line 7. If zero or less, enter -0-

13 Enter 25\% (0.25) of the excess, if any, of line 12 over \(\$ 25,000\). See instructions
14 Tentative minimum tax:
- Individuals. Enter the amount from Form 6251, line 9
- Corporations. Enter -0-
- Estates and trusts. Enter the amount from Schedule I (Form 1041), line 52
15 Enter the greater of line 13 or line 14
16 Subtract line 15 from line 11 . If zero or less, enter - 0 -
17 Enter the smaller of line 6 or line 16
C corporations: See the line 17 instructions if there has been an ownership change, acquisition, or reorganization.
LHA For Paperwork Reduction Act Notice, see separate instructions.

\section*{\begin{tabular}{|l|l}
\hline Part II & Allowable Credit (continued)
\end{tabular}}

Note: If you are not required to report any amounts on line 22 or 24 below, skip lines 18 through 25 and enter - 0 - on line 26.

18 Multiply line 14 by 75\% (0.75). See instructions \(\qquad\)

19 Enter the greater of line 13 or line 18 \(\qquad\)

20 Subtract line 19 from line 11. If zero or less, enter -0- \(\qquad\)

21 Subtract line 17 from line 20. If zero or less, enter -0-

22 Combine the amounts from line 3 of all Parts III with box A, C, or D checked

23 Passive activity credit from line 3 of all Parts III with box B checked
\(\qquad\)

24 Enter the applicable passive activity credit allowed for 2022. See instructions
23

25 Add lines 22 and 24
26 Empowerment zone and renewal community employment credit allowed. Enter the smaller of line 21 or line 25

27 Subtract line 13 from line 11. If zero or less, enter -0- \(\qquad\)

28 Add lines 17 and 26 \(\qquad\)

29 Subtract line 28 from line 27. If zero or less, enter -0- \(\qquad\)

30 Enter the general business credit from line 5 of all Parts III with box A checked

31 Reserved

32 Passive activity credits from line 5 of all Parts III with box B checked
32

33 Enter the applicable passive activity credits allowed for 2022. See instructions

34 Carryforward of business credit to 2022. Enter the amount from line 5 of Part III with box \(C\) checked and line 6 of Part III with box \(G\) checked. See instructions for statement to attach
Check this box if the carryforward was changed or revised from the original reported amount

35 Carryback of business credit from 2023. Enter the amount from line 5 of Part III with box D checked. See instructions

36 Add lines 30, 33, 34, and 35

37 Enter the smaller of line 29 or line 36

38 Credit allowed for the current year. Add lines 28 and 37. Report the amount from line 38 (if smaller than the sum of Part I, line 6, and Part II, lines 25 and 36, see instructions) as indicated below or on the applicable line of your return.
- Individuals. Schedule 3 (Form 1040), line 6
- Corporations. Form 1120, Schedule J, Part I, line 5c
- Estates and trusts. Form 1041, Schedule G, line 2b
\begin{tabular}{|l|l}
\hline 18 & \\
\hline \(\mathbf{1 9}\) & \\
\hline 20 & \\
\hline 21 & \\
\hline 22 & \\
\hline 24 & \\
\hline 25 & \\
\hline 26 & \\
\hline 27 & \(6,067,159\). \\
\hline 28 & \\
\hline 29 & \(6,067,159\). \\
\hline 30 & \(287,968\). \\
\hline 31 & \\
\hline & \\
\hline 33 & \\
\hline 35 & \\
\hline 36 & \\
\hline 36 & \(287,968\). \\
\hline & \(287,968\). \\
\hline & \\
\hline & \\
\hline & \\
\hline & \\
\hline
\end{tabular}

Form 3800 (2022)

THE DAVID AND LUCILE PACKARD FOUNDATION
94-2278431

\section*{Part III \(\quad\) General Business Credits or Eligible Small Business Credits}
(see instructions)
Complete a separate Part III for each box checked below. See instructions.
\begin{tabular}{llllll} 
A & \(\square\) & General Business Credit From a Non-Passive Activity & E & \(\square\) & Reserved \\
B & \(\square\) & General Business Credit From a Passive Activity & F & \(\square\) & Reserved \\
C & \(\square\) & General Business Credit Carryforwards & G & \(\square\) & Eligible Small Business Credit Carryforwards \\
D & \(\square\) & General Business Credit Carrybacks & H & \(\square\) & Reserved
\end{tabular}

I If you are filing more than one Part III with box A or B checked, complete and attach first an additional Part III combining amounts from all Parts III with box A or B checked. Check here if this is the consolidated Part III
(a) Description of credit

Note: On any line where the credit is from more than one source, a separate Part III is needed for each pass-through entity.
1a Investment (Form 3468, Part II only) (attach Form 3468)
b Advanced manufacturing production (Form 7207)
c Increasing research activities (Form 6765)
d Low-income housing (carryforward only) (see instructions)
e Disabled access (Form 8826)*
f Renewable electricity production (Form 8835)
g Indian employment (Form 8845)
h Orphan drug (Form 8820)
i New markets (Form 8874)
j Small employer pension plan startup costs and auto-enrollment (Form 8881)
k Employer-provided child care facilities and services (Form 8882)*
I Biodiesel, renewable diesel, or sustainable aviation fuel (attach Form 8864)
m Low sulfur diesel fuel production (Form 8896)
n Distilled spirits (Form 8906)
o Nonconventional source fuel (carryforward only)
p Energy efficient home (Form 8908)
q Energy efficient appliance (carryforward only)
r Alternative motor vehicle (Form 8910)
s Alternative fuel vehicle refueling property (Form 8911)
t Enhanced oil recovery credit (Form 8830)
u Mine rescue team training (Form 8923)
v Agricultural chemicals security (carryforward only)
w Employer differential wage payments (Form 8932)
\(x\) Carbon oxide sequestration (Form 8933)
y Qualified plug-in electric drive motor vehicle (Form 8936)
z Qualified plug-in electric vehicle (carryforward only)
aa Employee retention (Form 5884-A)
bb General credits from an electing large partnership (carryforward only)
zz Other. Oil and gas production from marginal wells (Form 8904) and certain other credits (see instructions)
2 Add lines 1a through \(1 z z\) and enter here and on the applicable line of Part I
3 Enter the amount from Form 8844 here and on the applicable line of Part II
4a Investment (Form 3468, Part III) (attach Form 3468)
b Work opportunity (Form 5884)
c Biofuel producer (Form 6478)
d Low-income housing (Form 8586)
e Renewable electricity production (Form 8835)
f Employer social security and Medicare taxes paid on certain employee tips (Form 8846)
g Qualified railroad track maintenance (Form 8900)
h Small employer health insurance premiums (Form 8941)
i Increasing research activities (Form 6765)
j Employer credit for paid family and medical leave (Form 8994)
z Other
5 Add lines 4a through \(4 z\) and enter here and on the applicable line of Part II
6 Add lines 2, 3, and 5 and enter here and on the applicable line of Part II
d
,

THE DAVID AND LUCILE PACKARD FOUNDATION
94-2278431

\section*{Part III \(\quad\) General Business Credits or Eligible Small Business Credits}
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THE DAVID AND LUCILE PACKARD FOUNDATION
94-2278431

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THE DAVID AND LUCILE PACKARD FOUNDATION
94-2278431

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ed
\begin{tabular}{|c|c|c|}
\hline ded & \begin{tabular}{l}
(b) \\
Enter EIN if claiming the credit from a pass-through entity.
\end{tabular} & \begin{tabular}{l}
(c) \\
Enter the appropriate amount.
\end{tabular} \\
\hline 1a & & \\
\hline 1b & & \\
\hline 1c & & \\
\hline 1d & & \\
\hline 1e & & \\
\hline 1 f & & \\
\hline 1 g & & \\
\hline 1h & & \\
\hline 1i & & \\
\hline 1j & & \\
\hline 1k & & \\
\hline 11 & & \\
\hline 1 m & & \\
\hline 1n & & \\
\hline 10 & & \\
\hline 1p & & \\
\hline 19 & & \\
\hline 1 r & & \\
\hline 1s & & \\
\hline 1t & & \\
\hline 1 u & & \\
\hline 1v & & \\
\hline 1w & & \\
\hline 1x & & \\
\hline 1 y & & \\
\hline 1 z & & \\
\hline 1aa & & \\
\hline 1bb & & \\
\hline 1zz & & \\
\hline 2 & & \\
\hline 3 & & \\
\hline 4a & & \\
\hline 4b & & \\
\hline 4c & & \\
\hline 4d & 36-4804829 & 112 . \\
\hline 4e & & \\
\hline 4f & \(36-4804829\) & 71. \\
\hline 4 g & & \\
\hline 4h & & \\
\hline 4i & 61-1830732 & 12,092. \\
\hline 4j & & \\
\hline 4z & & \\
\hline 5 & & 12,275. \\
\hline 6 & & 12,275. \\
\hline
\end{tabular}
(c)
\begin{tabular}{|c|c|c|}
\hline & 隹 & \\
\hline 1a & & \\
\hline 1b & & \\
\hline 1c & & \\
\hline 1d & & \\
\hline 1e & & \\
\hline 1 f & & \\
\hline 1 g & & \\
\hline 1h & & \\
\hline 1 i & & \\
\hline 1j & & \\
\hline 1k & & \\
\hline 11 & & \\
\hline 1 m & & \\
\hline 1n & & \\
\hline 10 & & \\
\hline 1p & & \\
\hline 19 & & \\
\hline 1 r & & \\
\hline 1s & & \\
\hline 1t & & \\
\hline 1u & & \\
\hline 1v & & \\
\hline 1w & & \\
\hline 1x & & \\
\hline 1y & & \\
\hline 12 & & \\
\hline 1aa & & \\
\hline 1bb & & \\
\hline 1 zz & & \\
\hline 2 & & \\
\hline 3 & & \\
\hline 4a & & \\
\hline 4b & & \\
\hline 4c & & \\
\hline 4d & 36-4804829 & 112. \\
\hline 4 e & & \\
\hline 4f & 36-4804829 & 71. \\
\hline 4 g & & \\
\hline 4h & & \\
\hline 4i & 61-1830732 & 12,092. \\
\hline 4j & & \\
\hline 4z & & \\
\hline 5 & & 12,275. \\
\hline 6 & & 12,275. \\
\hline
\end{tabular}

THE DAVID AND LUCILE PACKARD FOUNDATION
94-2278431

\section*{Part III \(\quad\) General Business Credits or Eligible Small Business Credits}
(see instructions)
Complete a separate Part III for each box checked below. See instructions.
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\begin{abstract}
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\end{abstract}

THE DAVID AND LUCILE PACKARD FOUNDATION
94-2278431

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Enter EIN if claiming the credit from a pass-through entity.
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Enter the appropriate amount.
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THE DAVID AND LUCILE PACKARD FOUNDATION
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Public Disclosure Copy
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SCHEDULE D (Form 1120)

Did the corporation dispose of any investment(s) in a qualified opportunity fund during the tax year? .................................. \(\square\) Yes X No If "Yes," attach Form 8949 and see its instructions for additional requirements for reporting your gain or loss.
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline \multicolumn{7}{|l|}{Part I \(\quad\) Short-Term Capital Gains and Losses - Assets Held One Year or Less} \\
\hline \multicolumn{2}{|l|}{\begin{tabular}{l}
See instructions for how to figure the amounts to enter on the lines below. \\
This form may be easier to complete if you round off cents to whole dollars.
\end{tabular}} & \begin{tabular}{l}
(d) \\
Proceeds (sales price)
\end{tabular} & (e) Cost (or other basis) & (g) Adjustments to or loss from Form(s) Part I, line 2, colum & & (h) Gain or (loss) Subtract column (e) from column (d) and combine the result with column (g) \\
\hline \multicolumn{2}{|l|}{1a Totals for all short-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 1b} & & & & & \\
\hline \multicolumn{2}{|l|}{1b Totals for all transactions reported on Form(s) 8949 with Box A checked} & & & & & \\
\hline \multicolumn{2}{|l|}{2 Totals for all transactions reported on Form(s) 8949 with Box B checked} & & & & & \\
\hline \multicolumn{2}{|l|}{3 Totals for all transactions reported on Form(s) 8949 with Box C checked} & & & & & -137,642. \\
\hline \multicolumn{3}{|l|}{\multirow[t]{4}{*}{\begin{tabular}{l}
4 Short-term capital gain from installment sales from Form 6252, line 26 or 37 \\
5 Short-term capital gain or (loss) from like-kind exchanges from Form 8824 \\
6 Unused capital loss carryover (attach computation) \\
7 Net short-term capital gain or (loss). Combine lines 1a through 6 in column h
\end{tabular}}} & & & 4 & \\
\hline & & & & & 5 & \\
\hline & & & & & 6 & ) \\
\hline & & & & & 7 & -137,642. \\
\hline
\end{tabular}

Part II
\begin{tabular}{|c|c|c|c|c|c|}
\hline \begin{tabular}{l}
See instructions for how to figure the amounts to enter on the lines below. \\
This form may be easier to complete if you round off cents to whole dollars.
\end{tabular} & \begin{tabular}{l}
(d) \\
Proceeds (sales price)
\end{tabular} & (e) (or other basis) & \multicolumn{2}{|l|}{(g) Adjustments to gain or loss from Form(s) 8949, Part II, line 2, column (g)} & (h) Gain or (loss) Subtract column (e) from column (d) and combine the result with column (g) \\
\hline 8a Totals for all long-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 8b & & & & & \\
\hline 8b Totals for all transactions reported on Form(s) 8949 with Box D checked & & & & & \\
\hline 9 Totals for all transactions reported on Form(s) 8949 with Box E checked & & & & & \\
\hline 10 Totals for all transactions reported on Form(s) 8949 with Box F checked & & & & & 4,365,518. \\
\hline 11 Enter gain from Form 4797, line 7 or 9 & & & & 11 & 25,742,999. \\
\hline \multicolumn{2}{|l|}{12 Long-term capital gain from installment sales from Form 6252, line 26 or 37} & & & 12 & \\
\hline \multicolumn{2}{|l|}{13 Long-term capital gain or (loss) from like-kind exchanges from Form 8824} & & & 13 & \\
\hline 14 Capital gain distributions & & & & 14 & \\
\hline \multicolumn{3}{|l|}{15 Net long-term capital gain or (loss). Combine lines 8a through 14 in column h} & & 15 & 30,108,517. \\
\hline \multicolumn{2}{|l|}{Part III \({ }^{\text {Summary of Parts I and II }}\)} & & & & \\
\hline \multicolumn{3}{|l|}{\multirow[t]{3}{*}{\begin{tabular}{l}
16 Enter excess of net short-term capital gain (line 7) over net long-term capital loss (line 15) \\
17 Net capital gain. Enter excess of net long-term capital gain (line 15) over net short-term capital loss (line 7) \\
18 Add lines 16 and 17. Enter here and on Form 1120, page 1, line 8, or the applicable line on other returns
\end{tabular}}} & & 16 & \\
\hline & & & & 17 & 29,970,875. \\
\hline & & & 18 Add lines 16 and 17. Enter here and on Form 1120, page 1, line 8, or the applicable line on other returns & 18 & 29,970,875. \\
\hline
\end{tabular}

Note: If losses exceed gains, see Capital Losses in the instructions.

Go to www.irs.gov/Form8949 for instructions and the latest information. File with your Schedule D to list your transactions for lines 1b, 2, 3, 8b, 9, and 10 of Schedule D.

\section*{THE DAVID AND LUCILE PACKARD FOUNDATION}If you have more short-term transactions than will fit on this page for one or more of the boxes, complete as many forms with the same box checked as you need.
(A) Short-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS (see Note above)
(B) Short-term transactions reported on Form(s) 1099-B showing basis wasn't reported to the IRS
(C) Short-term transactions not reported to you on Form 1099-B
\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{\begin{tabular}{l}
(a) \\
Description of property (Example: 100 sh. XYZ Co.)
\end{tabular}} & \multirow[t]{2}{*}{\begin{tabular}{l}
(b) \\
Date acquired (Mo., day, yr.)
\end{tabular}} & \multirow[t]{2}{*}{\begin{tabular}{l}
(c) \\
Date sold or disposed of (Mo., day, yr.)
\end{tabular}} & \multirow[t]{2}{*}{(d) Proceeds (sales price)} & \multirow[t]{2}{*}{\begin{tabular}{l}
(e) \\
Cost or other basis. See the Note below and see Column (e) in the instructions
\end{tabular}} & \multicolumn{2}{|l|}{Adjustment, if any, to gain or loss. If you enter an amount in column (g), enter a code in column (f). See instructions.} & \multirow[t]{2}{*}{\begin{tabular}{l}
(h) \\
Gain or (loss). \\
Subtract column (e) from column (d) \& combine the result with column (g)
\end{tabular}} \\
\hline & & & & & \[
\begin{array}{|c|}
\hline(\mathbf{f}) \\
\text { Code(s) }
\end{array}
\] & Amount of
adjustment & \\
\hline FROM PARTNERSHIP & & & & & & & <137642 \\
\hline \multicolumn{8}{|l|}{} \\
\hline \multicolumn{8}{|l|}{\multirow[t]{2}{*}{}} \\
\hline & & & & & & & \\
\hline \multicolumn{8}{|l|}{} \\
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\hline \multicolumn{8}{|l|}{} \\
\hline \multicolumn{8}{|l|}{\multirow[t]{2}{*}{}} \\
\hline & & & & & & & \\
\hline \multicolumn{8}{|l|}{} \\
\hline \multicolumn{8}{|l|}{\multirow[t]{2}{*}{}} \\
\hline & & & & & & & \\
\hline \multicolumn{8}{|l|}{} \\
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\hline \multicolumn{8}{|l|}{\multirow[t]{2}{*}{}} \\
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\hline \multicolumn{8}{|l|}{} \\
\hline \multicolumn{8}{|l|}{\multirow[t]{2}{*}{}} \\
\hline & & & & & & & \\
\hline \multicolumn{8}{|l|}{} \\
\hline \multicolumn{8}{|l|}{} \\
\hline \multicolumn{8}{|l|}{\multirow[t]{2}{*}{}} \\
\hline & & & & & & & \\
\hline \multicolumn{8}{|l|}{\multirow[t]{2}{*}{}} \\
\hline & & & & & & & \\
\hline & & & & & & & \\
\hline & & & & & & & \\
\hline & & & & & & & \\
\hline & & & & & & & \\
\hline \multicolumn{7}{|l|}{2 Totals. Add the amounts in columns (d), (e), (g), and (h) (subtract negative amounts). Enter each total here and include on your Schedule D, line 1b (if Box A above is checked), line 2 (if Box B above is checked), or line \(\mathbf{3}\) (if Box \(\mathbf{C}\) above is checked)} & <137642.> \\
\hline
\end{tabular}

Note: If you checked Box A above but the basis reported to the IRS was incorrect, enter in column (e) the basis as reported to the IRS, and enter an adjustment in column (g) to correct the basis. See Column (g) in the separate instructions for how to figure the amount of the adjustment.
223011 10-24-22 LHA For Paperwork Reduction Act Notice, see your tax return instructions.

Name(s) shown on return. Name and SSN or taxpayer identification no. not required if shown on page 1

\section*{THE DAVID AND LUCILE PACKARD FOUNDATION}

Social security number or taxpayer identification no.

94-2278431
Before you check Box D, E, or F below, see whether you received any Form(s) 1099-B or substitute statement(s) from your broker. A substitute statement will have the same information as Form 1099-B. Either will show whether your basis (usually your cost) was reported to the IRS by your broker and may even tell you which box to check.
Part II Long-Term. Transactions involving capital assets you held more than 1 year are generally long-term (see instructions). For short-term transactions,
see page 1.
Note: You may aggregate all long-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS and for which no adjustments or
codes are required. Enter the totals directly on Schedule D, line 8a; you aren't required to report these transactions on Form 8949 (see instructions).
You must check Box D, E, or F below. Check only one box. If more than one box applies for your long-term transactions, complete a separate Form 8949, page 2, for each applicable box. If you have more long-term transactions than will fit on this page for one or more of the boxes, complete as many forms with the same box checked as you need.
(D) Long-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS (see Note above)
(E) Long-term transactions reported on Form(s) 1099-B showing basis wasn't reported to the IRS

X
(F) Long-term transactions not reported to you on Form 1099-B
\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{\begin{tabular}{l}
1 \\
(a) \\
Description of property (Example: 100 sh. XYZ Co.)
\end{tabular}} & \multirow[t]{2}{*}{\begin{tabular}{l}
(b) \\
Date acquired (Mo., day, yr.)
\end{tabular}} & \multirow[t]{2}{*}{\begin{tabular}{l}
(c) \\
Date sold or disposed of (Mo., day, yr.)
\end{tabular}} & \multirow[t]{2}{*}{(d) Proceeds (sales price)} & \multirow[t]{2}{*}{\begin{tabular}{l}
(e) \\
Cost or other basis. See the Note below and see Column (e) in the instructions
\end{tabular}} & \multicolumn{2}{|l|}{Adjustment, if any, to gain or loss. If you enter an amount in column ( g ), enter a code in column (f). See instructions.} & \multirow[t]{2}{*}{\begin{tabular}{l}
(h) \\
Gain or (loss). Subtract column (e) from column (d) \& combine the result with column ( g )
\end{tabular}} \\
\hline & & & & & \((f)\)
Code(s) & \begin{tabular}{l}
(g) \\
Amount of adjustment
\end{tabular} & \\
\hline FROM PARTN & & & & & & & 4365518. \\
\hline & & & & & & & \\
\hline & & & & & & & \\
\hline & & & & & & & \\
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\hline & & & & & & & \\
\hline Totals. Add the amounts in co negative amounts). Enter each Schedule D, line 8b (if Box D above is checked), or line 10 & \begin{tabular}{l}
(d), (e), (g), \\
here and inclu \\
is checked \\
\(\times F\) above is
\end{tabular} & (h) (subtract on your 9 (if Box E ked) & & & & & 36 \\
\hline
\end{tabular}

Note: If you checked Box D above but the basis reported to the IRS was incorrect, enter in column (e) the basis as reported to the IRS, and enter an adjustment in column (g) to correct the basis. See Column (g) in the separate instructions for how to figure the amount of the adjustment.

Department of the Treasury Internal Revenue Service

Employer identification number
94-2278431

Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2 , line 38 , on the estimated tax penalty line of the corporation's income tax return, but do not attach Form 2220.

\section*{\begin{tabular}{|l|l}
\hline Part I & Required Annual Payment \\
\hline
\end{tabular}}

1 Total tax (see instructions)

2a Personal holding company tax (Schedule PH (Form 1120), line 26) included on line 1
b Look-back interest included on line 1 under section 460(b)(2) for completed long-term contracts or section \(167(\mathrm{~g})\) for depreciation under the income forecast method
c Credit for federal tax paid on fuels (see instructions)
d Total. Add lines 2a through 2c
3 Subtract line 2 d from line 1 . If the result is less than \(\$ 500\), do not complete or file this form. The corporation does not owe the penalty 3 7,793,244.
4 Enter the tax shown on the corporation's 2021 income tax return. See instructions. Caution: If the tax is zero or the tax year was for less than 12 months, skip this line and enter the amount from line 3 on line 5 4 17,771,587.

5 Required annual payment. Enter the smaller of line 3 or line 4 . If the corporation is required to skip line 4, enter the amount from line 3


Part II Reasons for Filing - Check the boxes below that apply. If any boxes are checked, the corporation must file Form 2220 even if it does not owe a penalty. See instructions.
\(6 \quad \square\) The corporation is using the adjusted seasonal installment method.
7 X The corporation is using the annualized income installment method.
8 X The corporation is a "large corporation" figuring its first required installment based on the prior year's tax.

\section*{Part III Figuring the Underpayment}

9 Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers: Use 5th month), 6th, 9th, and 12th months of the corporation's tax year
10 Required installments. If the box on line 6 and/or line 7 above is checked, enter the amounts from Sch \(A\), line 38 . If the box on line 8 (but not 6 or 7 ) is checked, see instructions for the amounts to enter. If none of these boxes are checked, enter \(25 \%(0.25)\) of line 5 above in each column
11 Estimated tax paid or credited for each period. For column (a) only, enter the amount from line 11 on line 15. See instructions
Complete lines 12 through 18 of one column before going to the next column.
12 Enter amount, if any, from line 18 of the preceding column
13 Add lines 11 and 12
14 Add amounts on lines 16 and 17 of the preceding column
15 Subtract line 14 from line 13 . If zero or less, enter -0 -
16 If the amount on line 15 is zero, subtract line 13 from line 14. Otherwise, enter -0-

17 Underpayment. If line 15 is less than or equal to line 10 , subtract line 15 from line 10 . Then go to line 12 of the next column. Otherwise, go to line 18
18 Overpayment. If line 10 is less than line 15 , subtract line 10 from line 15. Then go to line 12 of the next column
\begin{tabular}{|c|c|c|c|c|}
\hline & (a) & (b) & (c) & (d) \\
\hline 9 & 05/15/22 & 06/15/22 & 09/15/22 & 12/15/22 \\
\hline 10 & 397,217. & 397,217. & & 373,618. \\
\hline 11 & & & & 1,500,000. \\
\hline 12 & & & & \\
\hline 13 & & & & 1,500,000. \\
\hline 14 & & 397,217. & & \\
\hline 15 & 0. & 0. & & 1,500,000. \\
\hline 16 & & 397,217. & & \\
\hline 17 & 397,217. & 397,217. & & \\
\hline 18 & & & & \\
\hline
\end{tabular}

\footnotetext{
Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.
}

LHA For Paperwork Reduction Act Notice, see separate instructions.

\section*{Part IV}

Figuring the Penalty

* Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter.

These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at www.irs.gov. You can also call 1-800-829-4933 to get interest rate information.

Form 2220 (2022)

\section*{Schedule A Adjusted Seasonal Installment Method and Annualized Income Installment Method \\ See instructions.}

Form 1120-S filers: For lines 1, 2, 3, and 21, "taxable income" refers to excess net passive income or the amount on which tax is imposed under section 1374(a), whichever applies.

\section*{Part I Adjusted Seasonal Installment Method \\ Caution: Use this method only if the base period percentage for any 6 consecutive months is at least \(70 \%\). See instructions.}
\begin{tabular}{|c|c|c|c|c|c|}
\hline \multirow[b]{4}{*}{\begin{tabular}{l}
1 Enter taxable income for the following periods. \\
a Tax year beginning in 2019 \\
b Tax year beginning in 2020
\end{tabular}} & \multirow[b]{3}{*}{1a} & (a) & (b) & (c) & (d) \\
\hline & & First 3 months & First 5 months & First 8 months & First 11 months \\
\hline & & & & & \\
\hline & 1b & & & & \\
\hline \multirow[t]{2}{*}{\begin{tabular}{l}
c Tax year beginning in 2021 \\
2 Enter taxable income for each period for the tax year beginning in 2022. See the instructions for the treatment of extraordinary items
\end{tabular}} & 10 & & & & \\
\hline & 2 & & & & \\
\hline 3 Enter taxable income for the following periods. & \multirow[b]{2}{*}{3a} & First 4 months & First 6 months & First 9 months & Entire year \\
\hline a Tax year beginning in 2019 & & & & & \\
\hline b Tax year beginning in 2020 & 3b & & & & \\
\hline c Tax year beginning in 2021 & 3c & & & & \\
\hline 4 Divide the amount in each column on line 1a by the amount in column (d) on line 3a & 4 & & & & \\
\hline 5 Divide the amount in each column on line 1 b by the amount in column (d) on line 3b & 5 & & & & \\
\hline 6 Divide the amount in each column on line 1c by the amount in column (d) on line 3c & 6 & & & & \\
\hline 7 Add lines 4 through 6 & 7 & & & & \\
\hline 8 Divide line 7 by 3.0 & 8 & & & & \\
\hline \multirow[t]{3}{*}{\begin{tabular}{l}
9a Divide line 2 by line 8 \\
b Extraordinary items (see instructions) \\
c Add lines 9a and 9b
\end{tabular}} & 9a & & & & \\
\hline & 9b & & & & \\
\hline & 9c & & & & \\
\hline 10 Figure the tax on the amt on In 9c using the instr for Form 1120, Sch J, line 2, or comparable line of corp's return & 10 & & & & \\
\hline 11a Divide the amount in columns (a) through (c) on line 3a by the amount in column (d) on line 3a & 11a & & & & \\
\hline b Divide the amount in columns (a) through (c) on line 3b by the amount in column (d) on line 3b & 11b & & & & \\
\hline c Divide the amount in columns (a) through (c) on line 3c by the amount in column (d) on line 3c & 110 & & & & \\
\hline 12 Add lines 11a through 11c & 12 & & & & \\
\hline 13 Divide line 12 by 3.0 & 13 & & & & \\
\hline 14 Multiply the amount in columns (a) through (c) of line 10 by columns (a) through (c) of line 13 . In column (d), enter the amount from line 10, column (d) & 14 & & & & \\
\hline 15 Enter any alternative minimum tax (trusts only) for each payment period. See instructions & 15 & & & & \\
\hline 16 Enter any other taxes for each payment period. See instr. & 16 & & & & \\
\hline 17 Add lines 14 through 16 & 17 & & & & \\
\hline 18 For each period, enter the same type of credits as allowed on Form 2220, lines 1 and 2 c . See instructions & 18 & & & & \\
\hline 19 Total tax after credits. Subtract line 18 from line 17. If zero or less, enter -0- & 19 & & & & \\
\hline
\end{tabular}

Part II Annualized Income Installment Method
\begin{tabular}{|c|c|c|c|c|c|}
\hline \multirow[b]{3}{*}{\begin{tabular}{l}
20 Annualization periods (see instructions) \\
21 Enter taxable income for each annualization period. See instructions for the treatment of extraordinary items
\end{tabular}} & & (a) & (b) & (c) & (d) \\
\hline & 20 & \[
\begin{gathered}
\hline \text { First } \quad 2 \\
\text { months } \\
\hline
\end{gathered}
\] & \[
\begin{gathered}
\hline \text { First } \quad 3 \\
\text { months } \\
\hline
\end{gathered}
\] & \[
\begin{gathered}
\hline \text { First } \quad 6 \\
\text { months }
\end{gathered}
\] & \[
\begin{gathered}
\hline \text { First } \quad 9 \\
\text { months } \\
\hline
\end{gathered}
\] \\
\hline & 21 & 1,261,006. & 1,891,509. & & 4,171,624. \\
\hline 22 Annualization amounts (see instructions) & 22 & 6.000000 & 4.000000 & 2.000000 & 1.333330 \\
\hline \multirow[t]{3}{*}{\begin{tabular}{l}
23a Annualized taxable income. Multiply line 21 by line 22 b Extraordinary items (see instructions) \\
c Add lines 23a and 23b
\end{tabular}} & 23a & 7,566,036. & 7,566,036. & & 5,562,151. \\
\hline & 23b & & & & \\
\hline & 23c & 7,566,036. & 7,566,036. & & 5,562,151. \\
\hline \multirow[t]{2}{*}{\begin{tabular}{l}
24 Figure the tax on the amount on line 23c using the instructions for Form 1120, Schedule J, line 2, or comparable line of corporation's return \\
25 Enter any alternative minimum tax (trusts only) for each payment period (see instructions)
\end{tabular}} & 24 & 1,588,868. & 1,588,868. & & 1,168,052. \\
\hline & 25 & & & & \\
\hline \multirow[t]{2}{*}{26 Enter any other taxes for each payment period. See instr.} & 26 & & & & \\
\hline & 27 & 1,588,868. & 1,588,868. & & 1,168,052. \\
\hline 28 For each period, enter the same type of credits as allowed on Form 2220, lines 1 and 2c. See instructions & 28 & & & & \\
\hline 29 Total tax after credits. Subtract line 28 from line 27. zero or less, enter -0- & 29 & 1,588,868. & 1,588,868. & & 1,168,052. \\
\hline \multirow[t]{2}{*}{30 Applicable percentage
31 Multiply line 29 by line 30} & 30 & 25\% & 50\% & 75\% & 100\% \\
\hline & 31 & 397,217. & 794,434. & & 1,168,052. \\
\hline
\end{tabular}

\section*{Part III Required Installments}
\begin{tabular}{|c|c|c|c|c|c|}
\hline Note: Complete lines 32 through 38 of one column before completing the next column. & & 1st installment & \[
\begin{gathered}
\text { 2nd } \\
\text { installment }
\end{gathered}
\] & \[
\begin{gathered}
\text { 3rd } \\
\text { installment }
\end{gathered}
\] & 4th installment \\
\hline 32 If only Part I or Part II is completed, enter the amount in each column from line 19 or line 31 . If both parts are completed, enter the smaller of the amounts in each column from line 19 or line 31 & 32 & 397,217. & 794,434. & 0. & 1,168,052. \\
\hline 33 Add the amounts in all preceding columns of line 38. See instructions & 33 & & 397,217. & & 794,434. \\
\hline \begin{tabular}{l}
34 Adjusted seasonal or annualized income installments. \\
Subtract line 33 from line 32 . If zero or less, enter -0-
\end{tabular} & 34 & 397,217. & 397,217. & & 373,618. \\
\hline 35 Enter \(25 \%\) ( 0.25 ) of line 5 on page 1 of Form 2220 in each column. Note: "Large corporations," see the instructions for line 10 for the amounts to enter & 35 & 1,948,311. & 1,948,311. & 1,948,311. & 1,948,311. \\
\hline 36 Subtract line 38 of the preceding column from line 37 of the preceding column & 36 & & 1,551,094. & 3,102,188. & 5,050,499. \\
\hline 37 Add lines 35 and 36 & 37 & 1,948,311. & 3,499,405. & 5,050,499. & 6,998,810. \\
\hline 38 Required installments. Enter the smaller of line 34 or line 37 here and on page 1 of Form 2220, line 10. See instructions & 38 & 397,217. & 397,217. & 0. & 373,618. \\
\hline ** ANNUALIZED INCO & & TALLMENT & THOD USING & STANDARD O & \begin{tabular}{l}
Form 2220 (2022) \\
TION
\end{tabular} \\
\hline
\end{tabular}

\section*{Public Discolosure Copy UNDERPAYMENT OF ESTIMATED TAX WORKSHEET}
\begin{tabular}{|c|c|c|c|c|c|}
\hline \[
\begin{aligned}
& \text { Name(s) } \\
& \text { THE DAVID }
\end{aligned}
\] & AND LUCILE P & KARD FOUNDAT & & Identifying N
\[
94-22
\] & \\
\hline \begin{tabular}{l}
(A) \\
*Date
\end{tabular} & \begin{tabular}{l}
(B) \\
Amount
\end{tabular} & \begin{tabular}{l}
(C) \\
Adjusted Balance Due
\end{tabular} & \begin{tabular}{l}
(D) \\
Number Days Balance Due
\end{tabular} & \begin{tabular}{l}
(E) \\
Daily Penalty Rate
\end{tabular} & \begin{tabular}{l}
(F) \\
Penalty
\end{tabular} \\
\hline & & -0- & & & \\
\hline 05/15/22 & 397,217. & 397,217. & 31 & .000109589 & 1,349. \\
\hline 06/15/22 & 397,217. & 794,434. & 15 & .000109589 & 1,306. \\
\hline 06/30/22 & 0. & 794,434. & 92 & .000136986 & 10,012. \\
\hline 09/30/22 & 0. & 794,434. & 76 & .000164384 & 9,925. \\
\hline 12/15/22 & 373,618. & 1,168,052. & & & \\
\hline 12/15/22 & \(-1,500,000\). & -331,948. & & & \\
\hline 12/31/22 & 0. & -331,948. & 135 & .000191781 & \\
\hline 10/12/23 & \(-7,300,000\). & \(-7,631,948\). & & & \\
\hline & & & & & \\
\hline & & & & & \\
\hline & & & & & \\
\hline & & & & & \\
\hline & & & & & \\
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\hline & & & & & \\
\hline & & & & & \\
\hline & & & & & \\
\hline & & & & & \\
\hline & & & & & \\
\hline \multicolumn{2}{|l|}{Penalty Due (Sum of Column F).} & & & ............... & 22,592. \\
\hline
\end{tabular}
* Date of estimated tax payment, withholding credit date or installment due date.

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\section*{THE DAVID AND LUCILE PACKARD FOUNDATION}

1a Enter the gross proceeds from sales or exchanges reported to you for 2022 on Form(s) 1099-B or 1099-S (or substitute statement) that you are including on line 2, 10, or 20
b Enter the total amount of gain that you are including on lines 2, 10, and 24 due to the partial dispositions of MACRS assets
c Enter the total amount of loss that you are including on lines 2 and 10 due to the partial dispositions of MACRS assets
Part I Sales or Exchanges of Property Used in a Trade or Business and Involuntary Conversions From Other Than Casualty or Theft-Most Property Held More Than 1 Year (see instructions)


\section*{Part II Ordinary Gains and Losses (see instructions)}

10 Ordinary gains and losses not included on lines 11 through 16 (include property held 1 year or less):


LHA For Paperwork Reduction Act Notice, see separate instructions.
Form 4797 (2022)

Part III Gain From Disposition of Property Under Sections 1245, 1250, 1252, 1254, and 1255 (see instructions)
\begin{tabular}{|c|c|c|c|c|c|}
\hline \multicolumn{4}{|l|}{19 (a) Description of section 1245, 1250, 1252, 1254, or 1255 property:} & (b) Date acquired (mo., day, yr.) & (c) Date sold (mo., day, yr.) \\
\hline \multicolumn{6}{|l|}{A} \\
\hline \multicolumn{6}{|l|}{B} \\
\hline \multicolumn{6}{|l|}{C} \\
\hline \multicolumn{6}{|l|}{D} \\
\hline \multicolumn{2}{|l|}{These columns relate to the properties on lines 19A through 19D.} & Property A & Property B & Property C & Property D \\
\hline \multirow[t]{5}{*}{\begin{tabular}{l}
20 Gross sales price (Note: See line 1a before completing.) \\
21 Cost or other basis plus expense of sale \\
22 Depreciation (or depletion) allowed or allowable \\
23 Adjusted basis. Subtract line 22 from line 21 \\
24 Total gain. Subtract line 23 from line 20
\end{tabular}} & 20 & & & & \\
\hline & 21 & & & & \\
\hline & 22 & & & & \\
\hline & 23 & & & & \\
\hline & 24 & & & & \\
\hline \multirow[t]{2}{*}{\begin{tabular}{l}
25 If section 1245 property: \\
a Depreciation allowed or allowable from line 22 \\
b Enter the smaller of line 24 or 25a
\end{tabular}} & 25a & & & & \\
\hline & 25b & & & & \\
\hline \multicolumn{6}{|l|}{\begin{tabular}{l}
26 If section 1250 property: If straight line depreciation was used, enter -0 - on line 26 g , except for a corporation subject to section 291. \\
a Additional depreciation after 1975. See instructions
\end{tabular}} \\
\hline b Applicable percentage multiplied by the smaller of line 24 or line 26 a. See instructions & 26b & & & & \\
\hline c Subtract line 26a from line 24. If residential rental property or line 24 isn't more than line 26a, skip lines 26d and 26e & 26c & & & & \\
\hline \multirow[t]{2}{*}{\begin{tabular}{l}
d Additional depreciation after 1969 and before 1976 \\
e Enter the smaller of line 26c or 26d
\end{tabular}} & 26d & & & & \\
\hline & 26e & & & & \\
\hline \multirow[t]{2}{*}{f Section 291 amount (corporations only)} & 26 f & & & & \\
\hline & 26 g & & & & \\
\hline \begin{tabular}{l}
27 If section 1252 property: Skip this section if you didn't dispose of farmland or if this form is being completed for a partnership. \\
a Soil, water, and land clearing expenses
\end{tabular} & 27a & & & & \\
\hline b Line 27a multiplied by applicable percentage & 27b & & & & \\
\hline c Enter the smaller of line 24 or 27b & 27c & & & & \\
\hline \multirow[t]{2}{*}{\begin{tabular}{l}
28 If section 1254 property: \\
a Intangible drilling and development costs, expenditures for development of mines and other natural deposits, mining exploration costs, and depletion. See instructions \\
b Enter the smaller of line 24 or 28a
\end{tabular}} & 28a & & & & \\
\hline & 28b & & & & \\
\hline \multirow[t]{2}{*}{\begin{tabular}{l}
29 If section 1255 property: \\
a Applicable percentage of payments excluded from income under section 126. See instructions \\
b Enter the smaller of line 24 or 29a. See instructions
\end{tabular}} & 29a & & & & \\
\hline & 29b & & & & \\
\hline
\end{tabular}

Summary of Part III Gains. Complete property columns A through D through line 29b before going to line 30 .
30 Total gains for all properties. Add property columns A through D, line 24
31 Add property columns A through D, lines 25b, 26g, 27c, 28b, and 29b. Enter here and on line 13
32 Subtract line 31 from line 30. Enter the portion from casualty or theft on Form 4684, line 33. Enter the portion from other than casualty or theft on Form 4797, line 6
\begin{tabular}{|l|l}
\hline 30 & \\
\hline 31 & \\
\hline 32 & \\
\hline
\end{tabular}

\section*{Part IV Recapture Amounts Under Sections 179 and 280F(b)(2) When Business Use Drops to 50\% or Less}
(see instructions)

33 Section 179 expense deduction or depreciation allowable in prior years
34 Recomputed depreciation. See instructions
35 Recapture amount. Subtract line 34 from line 33 . See the instructions for where to report
\begin{tabular}{|l|}
\hline \multicolumn{1}{l|}{} \\
\hline 33 \\
\hline 34 \\
\hline 35 \\
\hline
\end{tabular}
\begin{tabular}{|c|c}
\begin{tabular}{c} 
(a) Section \\
179
\end{tabular} & \begin{tabular}{c} 
(b) Section \\
\(280 F(b)(2)\)
\end{tabular} \\
\hline & \\
\hline & \\
\hline
\end{tabular}

\title{
Go to www.irs.gov/Form8990 for instructions and the latest information.
}

Taxpayer name(s) shown on tax return
THE DAVID AND LUCILE PACKARD FOUNDATION

Identification number 94-2278431

A If Form 8990 relates to an information return for a foreign entity (for example, Form 5471), enter:
Name of foreign entity
Employer identification number, if any
Reference ID number
B Is the foreign entity a CFC group member? See instructions
C Is this Form 8990 filed by the specified group parent for an entire CFC group? See instructions


D Has a CFC or a CFC group made a safe harbor election? If yes, see instructions for which lines of Form 8990 to complete

\section*{\begin{tabular}{|l|l}
\hline Part I & Computation of Allowable Business Interest Expense \\
\hline
\end{tabular}}

Part I is completed by all taxpayers subject to section 163(j). Schedule \(A\) and Schedule \(B\) need to be completed before Part I when the taxpayer is a partner or shareholder of a pass-through entity subject to section 163(j).

\section*{Section I-Business Interest Expense}


\section*{Section II - Adjusted Taxable Income}

\section*{Tentative Taxable Income}
\begin{tabular}{|c|c|c|c|c|c|}
\hline 6 & \multicolumn{3}{|l|}{Tentative taxable income. See instructions} & 6 & 38,481,963. \\
\hline \multicolumn{6}{|c|}{Additions (adjustments to be made if amounts are taken into account on line 6)} \\
\hline 7 & Any item of loss or deduction that is not properly allocable to a trade or business of the taxpayer. See instructions & 7 & & & \\
\hline 8 & Any business interest expense not from a pass-through entity. See instr. ... & 8 & & & \\
\hline 9 & Amount of any net operating loss deduction under section 172 & 9 & & & \\
\hline 10 & Amount of any qualified business income deduction allowed under section 199A & 10 & & & \\
\hline 11 & Reserved for future use & 11 & & & \\
\hline 12 & Amount of any loss or deduction items from a pass-through entity. See instructions & 12 & & & \\
\hline 13 & Other additions. See instructions & 13 & & & \\
\hline 14 & Total current year partner's excess taxable income (Schedule A, line 44, column (f)) & 14 & & & \\
\hline 15 & Total current year S corporation shareholder's excess taxable income (Schedule B, line 46, column (c)) & 15 & & & \\
\hline 16 & Total. Add lines 7 through 15 ............................................................ & & ............................. & 16 & \\
\hline
\end{tabular}

Reductions (adjustments to be made if amounts are taken into account on line 6)
\begin{tabular}{|c|c|c|c|c|c|}
\hline 17 & Any item of income or gain that is not properly allocable to a trade or business of the taxpayer. See instructions & 17 & & & \\
\hline 18 & Any business interest income not from a pass-through entity. See instructions & 18 & ( & & \\
\hline 19 & Amount of any income or gain items from a pass-through entity. See instructions & 19 & ( 42, 823,687.) & & \\
\hline 20 & Other reductions. See instructions & 20 & ( & & \\
\hline 21 & Total. Combine lines 17 through 20 & & & 21 & \(42,823,687\).) \\
\hline 22 & Adjusted taxable income. Combine lines 6, 16, and 21. See instructions & & & 22 & \\
\hline LHA & For Paperwork Reduction Act Notice, see the instructions. 223211 & -25-23 & & & orm 8990 (Rev. 12-2022) \\
\hline
\end{tabular}

\section*{Section III - Business Interest Income}
\begin{tabular}{|c|c|c|c|c|c|}
\hline 23 & Current year business interest income. See instructions & 23 & & \multirow[b]{3}{*}{25} & \multirow[b]{3}{*}{15,561.} \\
\hline 24 & Excess business interest income from pass-through entities (total of Schedule A, line 44, column (g), and Schedule B, line 46, column (d)) & 24 & 15,561. & & \\
\hline 25 & \multicolumn{3}{|l|}{Total. Add lines 23 and 24} & & \\
\hline \multicolumn{6}{|l|}{Section IV - Section 163(j) Limitation Calculations} \\
\hline \multicolumn{6}{|c|}{Limitation on Business Interest Expense} \\
\hline 26 & Multiply the adjusted taxable income from line 22 by the applicable percentage. See instructions & 26 & & \multirow[b]{4}{*}{29} & \multirow[b]{4}{*}{15,561.} \\
\hline 27 & Business interest income (line 25) & 27 & 15,561. & & \\
\hline 28 & Floor plan financing interest expense (line 4) & 28 & & & \\
\hline 29 & \multicolumn{3}{|l|}{Total. Add lines 26, 27, and 28} & & \\
\hline
\end{tabular}

Allowable Business Interest Expense
\begin{tabular}{|c|c|c|c|}
\hline 30 T & Total current year business interest expense deduction. See instructions & 30 & 15,561. \\
\hline \multicolumn{4}{|c|}{Carryforward} \\
\hline \multicolumn{4}{|l|}{\multirow[t]{2}{*}{31 Disallowed business interest expense. Subtract line 29 from line 5. (If zero or less, enter -0.). ..................... 31 Part II \(\quad\) Partnership Pass-Through Items}} \\
\hline & & & \\
\hline
\end{tabular}

Part II is only completed by a partnership that is subject to section 163(j). The partnership items below are allocated to the partners and are not carried forward by the partnership. See the instructions for more information.

\section*{Excess Business Interest Expense}
\begin{tabular}{|c|c|c|c|}
\hline 32 & Excess business interest expense. Enter amount from line 31 & 32 & \\
\hline \multicolumn{4}{|r|}{Excess Taxable Income (If you entered an amount on line 32, skip lines 33 through 37.)} \\
\hline 33 & Subtract the sum of lines 4 and 25 from line 5. (If zero or less, enter -0-.) & 33 & \\
\hline 34 & Subtract line 33 from line 26 . (If zero or less, enter -0.) & 34 & \\
\hline 35 & Divide line 34 by line 26. Enter the result as a decimal. (If line 26 is zero, enter -0-.) & 35 & \\
\hline 36 & Excess taxable income. Multiply line 35 by line 22 & 36 & \\
\hline
\end{tabular}

\section*{Excess Business Interest Income}
\begin{tabular}{ll|l|l|l|l}
\hline 37 & \begin{tabular}{l} 
Excess business interest income. Subtract the sum of lines 1, 2, and 3 from line 25. (If zero or \\
less, enter -0. .)
\end{tabular} & & \\
\hline
\end{tabular}

\section*{\begin{tabular}{|l|l}
\hline Part III & S Corporation Pass-Through Items \\
\hline
\end{tabular}}

Part III is only completed by S corporations that are subject to section 163(j). The S corporation items below are allocated to the shareholders. See the instructions for more information.

\section*{Excess Taxable Income}
\begin{tabular}{|c|c|c|c|}
\hline 38 & Subtract the sum of lines 4 and 25 from line 5. (If zero or less, enter -0.) & 38 & \\
\hline 39 & Subtract line 38 from line 26 . (If zero or less, enter -0 -.) & 39 & \\
\hline 40 & Divide line 39 by line 26. Enter the result as a decimal. (If line 26 is zero, enter -0-.) & 40 & \\
\hline 41 & Excess taxable income. Multiply line 40 by line 22 & 41 & \\
\hline
\end{tabular}

\section*{Excess Business Interest Income}


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Form 8990 (Rev. 12-2022)
SCHEDULE A Summary of Partner's Section 163(j) Excess Items
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline \multirow[b]{2}{*}{(a) Name of partnership} & \multirow[b]{2}{*}{(b) EIN} & \multicolumn{3}{|c|}{Excess Business Interest Expense} & \multirow[t]{2}{*}{(f) Current year excess taxable income} & \multirow[t]{2}{*}{(g) Current year excess business interest income} & \multirow[t]{2}{*}{(h) Excess business interest expense treated as paid or accrued (see instructions)} & \multirow[t]{2}{*}{(i) Current year excess business interest (see instructions)} \\
\hline & & (c) Current year (see instructions) & (d) Prior year carryforward (see instructions) & (e) Total ((c) plus (d)) & & & & \\
\hline 43 FROM PARTNERSHIP & 94-2278431 & 230,673. & 368,356. & 599,029. & 0. & 15,561. & 15,561. & 583,468. \\
\hline & & & & & & & & \\
\hline & & & & & & & & \\
\hline & & & & & & & & \\
\hline & & & & & & & & \\
\hline & & & & & & & & \\
\hline 44 Total & & & & & 0. & 15,561. & 15,561. & \\
\hline
\end{tabular}

\section*{SCHEDULE B Summary of S Corporation Shareholder's Excess Taxable Income and Excess Business Interest Income}

Any taxpayer that is required to complete Part I and is a shareholder in an S corporation that has excess taxable income or excess business interest income should complete Schedule \(B\) before completing Part I.
\begin{tabular}{ll|l|l|l}
\hline (a) Name of S corporation & (b) EIN & \begin{tabular}{c} 
(c) Current year excess \\
taxable income
\end{tabular} \\
\hline 45 & & & \\
\hline
\end{tabular}```

