EXTENDED TO NOVEMBER 15, 2016 Form **990-T Exempt Organization Business Income Tax Return** OMB No. 1545-0687 (and proxy tax under section 6033(e)) For calendar year 2015 or other tax year beginning ▶ Information about Form 990-T and its instructions is available at www.irs.gov/form990t. Department of the Treasury Internal Revenue Service ▶ Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3). D Employer identification number Check box if Name of organization ( Check box if name changed and see instructions.) address changed 94-2278431 **B** Exempt under section Print THE DAVID AND LUCILE PACKARD FOUNDATION E Unrelated business activity codes (See instructions.) X 501(c)(3 Number, street, and room or suite no. If a P.O. box, see instructions. Type 7408(e) 220(e) 343 SECOND STREET ີ|408A | ີ 530(a) City or town, state or province, country, and ZIP or foreign postal code 523000 529(a) LOS ALTOS, CA 94022-3622 C Book value of all assets **F** Group exemption number (See instructions.) 7025827179. G Check organization type ► X 501(c) corporation 501(c) trust 401(a) trust Other trust H Describe the organization's primary unrelated business activity. ▶ INVESTMENTS IN PARTNERSHIPS I During the tax year, was the corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group? X No Yes If "Yes," enter the name and identifying number of the parent corporation. The books are in care of ▶ CRAIG NEYMAN, CFO Telephone number  $\triangleright$  650-948-7658 Part I Unrelated Trade or Business Income (A) Income (B) Expenses (C) Net 1a Gross receipts or sales **b** Less returns and allowances **c** Balance 1c Cost of goods sold (Schedule A, line 7) Gross profit. Subtract line 2 from line 1c 3 3 16,159,303. 4a Capital gain net income (attach Schedule D) 16,159,303. 4a **b** Net gain (loss) (Form 4797, Part II, line 17) (attach Form 4797) 4b c Capital loss deduction for trusts 4c -8,976,847. STMT 2 -8,976,847. 5 Income (loss) from partnerships and S corporations (attach statement) 5 Rent income (Schedule C) 6 6 Unrelated debt-financed income (Schedule E) 7 7 Interest, annuities, royalties, and rents from controlled organizations (Sch. F) 8 8 9 Investment income of a section 501(c)(7), (9), or (17) organization (Schedule G) Exploited exempt activity income (Schedule I) 10 10 Advertising income (Schedule J) 11 11 12 Other income (See instructions; attach schedule) 12 7,182,456. 7,182,456. Total. Combine lines 3 through 12 **Deductions Not Taken Elsewhere** (See instructions for limitations on deductions.) Part II (Except for contributions, deductions must be directly connected with the unrelated business income.) Compensation of officers, directors, and trustees (Schedule K) 14 14 15 15 Salaries and wages 16 Repairs and maintenance 16 17 17 18 Interest (attach schedule) 18 609,251. 19 19 Taxes and licenses Charitable contributions (See instructions for limitation rules) STATEMENT 4 SEE STATEMENT 3 222,982. 20 20 Depreciation (attach Form 4562) 21 21 Less depreciation claimed on Schedule A and elsewhere on return 22b 22 23 23 Contributions to deferred compensation plans 24 24 25 Employee benefit programs 25 26 26 Excess exempt expenses (Schedule I) Excess readership costs (Schedule J) 27 27 28 Other deductions (attach schedule) 28 832,233. **Total deductions.** Add lines 14 through 28 29 Unrelated business taxable income before net operating loss deduction. Subtract line 29 from line 13 6,350,223. 30 30 Net operating loss deduction (limited to the amount on line 30) SEE STATEMENT 5 4,342,384. 31 31 2,007,839. Unrelated business taxable income before specific deduction. Subtract line 31 from line 30 32 32 Specific deduction (Generally \$1,000, but see line 33 instructions for exceptions) 1,000. 33 33 34 Unrelated business taxable income. Subtract line 33 from line 32. If line 33 is greater than line 32, enter the smaller of zero or ,006,839



Department of Treasury Internal Revenue Service Ogden UT 84201

Notice	CP211A
Tax period	December 31, 2015
Notice date	September 19, 2016
Employer ID number	94-2278431
To contact us	Phone 1-877-829-5500
	FAX 801-620-5555
Page 1 of 1	

DAVID AND LUCILE PACKARD FOUNDATION 343 SECOND STREET LOS ALTOS CA 94022-3696



249220

Important information about your December 31, 2015 Form 990PF

# We approved your Form 8868, Application for Extension of Time To File an Exempt Organization Return

We approved the Form 8868 for your December 31, 2015 Form 990PF. Your new due date is November 15, 2016.

#### What you need to do

File your December 31, 2015 Form 990PF by November 15, 2016. We encourage you to use electronic filing—the fastest and easiest way to file.

Visit www.irs.gov/charities to learn about approved e-File providers, what types of returns can be filed electronically, and whether you are required to file electronically.

#### Additional information

- Visit www.irs.gov/cp211a.
- For tax forms, instructions, and publications, visit www.irs.gov or call 1-800-TAX-FORM (1-800-829-3676).
- · Keep this notice for your records.

If you need assistance, please don't hesitate to contact us.

Page 2

Pa	rt III	Tax Computation					
	35 0	rganizations Taxable as Corpora	tions. See instructions for tax co	omputation.			
	C	ontrolled group members (section	ns 1561 and 1563) check here 🕨	► See instructions a	ınd:		
	a Ei	nter your share of the \$50,000, \$2			er):		
	(1	1) \$	(2) \$	(3) \$			
	<b>b</b> Er	nter organization's share of: (1) A	Additional 5% tax (not more than	\$11,750) \[\$			
	(2	2) Additional 3% tax (not more that	an \$100,000)	\$			
		ncome tax on the amount on line 3			<b>)</b>	► 35c	682,325.
		rusts Taxable at Trust Rates. See					
		Tax rate schedule or	Schedule D (Form 1041)		<b>)</b>	▶ 36	
	37 P	roxy tax. See instructions				▶ 37	
						38	1,613,709.
	39 To	otal. Add lines 37 and 38 to line 3	5c or 36, whichever applies			. 39	2,296,034.
Pa	rt IV	Tax and Payments					
	<b>40a</b> Fo	oreign tax credit (corporations atta	ach Form 1118; trusts attach For	rm 1116)	40a		
	<b>b</b> 0	ther credits (see instructions)			40b		
	c G	eneral business credit. Attach For			1 . 1 . 277 1 2 2		
	<b>d</b> Ci	redit for prior year minimum tax (	attach Form 8801 or 8827)		40d		
		otal credits. Add lines 40a throug				40e	277,120.
		ubtract line 40e from line 39					2,018,914.
	<b>42</b> 0	ther taxes. Check if from: Fo	orm 4255 🔲 Form 8611 🗌	☐ Form 8697 ☐ Form 8	866 Other (attach schedule	42	
	43 To	otal tax. Add lines 41 and 42				43	2,018,914.
	<b>44 a</b> Pa	ayments: A 2014 overpayment cr	edited to 2015		44a		
		015 estimated tax payments			44b   3,000,000	•	
		ax deposited with Form 8868					
	<b>d</b> Fo	oreign organizations: Tax paid or v	withheld at source (see instructio	ons)	44d		
		ackup withholding (see instruction					
	f C	redit for small employer health ins	surance premiums (Attach Form	8941)	44f		
			Form 2439				
		Form 4136	Other	Total <b>&gt;</b>	- 44g		
	45 To	otal payments. Add lines 44a thro				45	3,750,000.
	<b>46</b> Es	stimated tax penalty (see instructi	ons). Check if Form 2220 is attac	ched 🕨 🗓		. 46	19,243.
	47 Ta	ax due. If line 45 is less than the t	total of lines 43 and 46, enter am	nount owed	<b>)</b>	<b>4</b> 7	
	48 O	verpayment. If line 45 is larger th	nan the total of lines 43 and 46, e	enter amount overpaid	<b>)</b>	▶ 48	1,711,843.
	<b>49</b> Er	nter the amount of line 48 you wa	nt: Credited to 2016 estimated t	$tax \rightarrow 1,711$	,843. Refunded ▶	▶ 49	0.
Pa	rt V	Statements Regarding	ng Certain Activities a	nd Other Informati	on (see instructions)		
1	-	time during the 2015 calendar ye		=		,	ank, Yes No
		ties, or other) in a foreign country			_	nancial	
_	Accou	ints. If YES, enter the name of the the tax year, did the organization receive see instructions for other forms the orga	foreign country here	SEE STATEM	ENT 6		X
2	If YES,	see instructions for other forms the orga	nization may have to file.	or or, or transferor to, a foreign tru	St <i>?</i>		X
3		the amount of tax-exempt interest					
SCI		le A - Cost of Goods S	Old. Enter method of invent			1	
1	Invent	tory at beginning of year	1	6 Inventory at end of y		. 6	
2	Purcha		2	7 Cost of goods sold.			
3	Cost o	of labor	3		re and in Part I, line 2	. 7	
4 a		nal section 263A costs (att. schedule)	4a	1	on 263A (with respect to		Yes No
b		costs (attach schedule)	4b		r acquired for resale) apply to		
5	Total.	Add lines 1 through 4b	5	the organization?			
Sig	n		at I have examined this return, including preparer (other than taxpayer) is based			wledge and t	pelief, it is true,
Her			1	<b>\</b> a=0		,	S discuss this return with
		Signature of officer	L Date	CFO			er shown below (see
		<u> </u>	1	· Tille			s)? X Yes No
		Print/Type preparer's name	Preparer's sigr	nature D	oate Check	if PTI	N
Pa		TO 3 3 4 3 4 3 4 3 4 3 4 3 4 3 4 3 4 3 4	ON L		self- employed		00066404
	epare			ryplake 1	<u>_</u>		00966494
Us	e On	Firm's name ► DELOI		•	Firm's EIN	<u>► 8</u>	6-1065772
		I	MISSION ST	0.4105		<b>/17</b>	720 4000
		Firm's address <b>SAN</b>	FRANCISCO, CA	<b>J4</b> 1U3	Phone no.	413-	738-4000

Schedule C - Rent Incon	ne (From Real	Property and	Personal F	roperty	Leased	with Real Pro	pert	<b>ty)</b> (see instructions)
1. Description of property								
(1)								
(2)								
(3)								
(4)	2. Rent receive	ed or accrued						
(a) From personal property (if th			and personal propert	ty (if the percer	ntage	3(a) Deductions direct	ctly con	nected with the income in (b) (attach schedule)
rent for personal property is 10% but not more than	more than	of rent for p	personal property ex nt is based on profit	ceeds 50% or	if	Columnis 2(a	) and 2(	b) (attach schedule)
(1)								
(2)								
(3)								
(4) Total	0.	Total			0.			
					0.	(b) Total deductions	_	
(c) Total income. Add totals of columbere and on page 1, Part I, line 6, co		lei			0.	Enter here and on page 1 Part I, line 6, column (B)		0.
Schedule E - Unrelated [		Income (see	instructions)		•	r arti, inic o, ocianii (b)		
		(===	<u> </u>			3. Deductions directly of	onnecte	ed with or allocable
4			2. Gross indocable	e to debt-	(a)	to debt-fin	anced p	(b) Other deductions
1. Description of de	ebt-financed property		financed	property	(")	(attach schedule)		(attach schedule)
							_	
(1)								
(2)							_	
(3)							_	
(4)			+			7	+	• • • • • • • • •
<ol> <li>Amount of average acquisition debt on or allocable to debt-financed property (attach schedule)</li> </ol>	of or a debt-fina	adjusted basis allocable to nced property n schedule)	6. Column by colu			7. Gross income reportable (column 2 x column 6)		8. Allocable deductions (column 6 x total of columns 3(a) and 3(b))
(1)				%	5			
(2)				%	5			
(3)				%				
(4)				%	5			
						nter here and on page 1, art I, line 7, column (A).		Enter here and on page 1, Part I, line 7, column (B).
<b>-</b>							۱ ۸	raiti, iiile 7, columii (b).
Totals					<b>-</b>		0.	0.
Total dividends-received deduction Schedule F - Interest, An	nuities. Rovalt	ies. and Ren	ts From Co	ntrolled	Organi	zations (see ir	struc	
•			pt Controlled C			(656 ).		
1. Name of controlled organization	2.		3.	Ī	4.	5. Part of column 4	that is	6. Deductions directly
	Employer ide numb		nrelated income (see instructions)		of specified ents made	included in the cont organization's gross		connected with income in column 5
(2)								
(3)								
(4)								
Nonexempt Controlled Organiza	tions							
7. Taxable Income	8. Net unrelated incom- (see instructions		otal of specified pay made	ments	in the cont	olumn 9 that is included rolling organization's ross income		Deductions directly connected with income in column 10
(1)		+		+				
(1) (2)				+				
(3)		+						
(4)								
1.7					Add co	olumns 5 and 10.		Add columns 6 and 11.
					Enter here	and on page 1, Part I, 8, column (A).	Ent	ter here and on page 1, Part I, line 8, column (B).
Totals				▶		0.		0.
523721 01-06-16							•	Form <b>990-T</b> (2015

Schedule G - Investme (see instr			- · ( <del>-</del> /(· /	., (-), 3. () 31	,	<del>-</del>		
<b>1.</b> Desc	ription of income			2. Amount of income	3. Dedu directly c (attach s	onnected	4. Set-asides (attach schedule)	5. Total deductions and set-asides (col. 3 plus col. 4)
(1)								
(2)								
(3)								
(4)								
				Enter here and on page 1, Part I, line 9, column (A).				Enter here and on page 1, Part I, line 9, column (B).
Totals			▶	0.				0.
Schedule I - Exploited (see instru		Income,	Other	Than Advertisin	g Incon	пе		
		3. Exper	2000	4. Net income (loss)	_			7. Excess exempt
1. Description of exploited activity	2. Gross unrelated business income from trade or business	directly con with produ of unrela business in	nected action ated	from unrelated trade or business (column 2 minus column 3). If a gain, compute cols. 5 through 7.	<ol><li>Gross from acti is not ur business</li></ol>	vity that related	<b>6.</b> Expenses attributable to column 5	expenses (column 6 minus column 5, but not more than column 4).
(1)								
(2)								
(3)								
(4)								
	Enter here and on page 1, Part I, line 10, col. (A).	Enter here a page 1, P line 10, co	art I,					Enter here and on page 1, Part II, line 26.
Totals	0.		0.					0.
Schedule J - Advertisir								
Part I Income From I	Periodicals Rep	orted on	a Cons	olidated Basis	_			
1. Name of periodical	2. Gross advertising income		Direct sing costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, comput cols. 5 through 7.		culation	6. Readership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)								
(2)								
(3)								
(4)								
Totals (carry to Part II, line (5))	<b>•</b>	0.	0.	,				0.
Part II Income From F	Periodicals Rep	orted on	a Sepa	rate Basis (For	each perio	dical listed in	Part II, fill in	
	7 on a line-by-line ba		•	(			,	
1. Name of periodical	2. Gross advertising income		Direct sing costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, comput		culation	6. Readership costs	7. Excess readership costs (column 6 minus column 5, but not more
	,,,,,,,,,,			cols. 5 through 7.				than column 4).
(1)				1				
(2)								
(3)								
(4)								
Totals from Part I		0.	0.	<u>.                                    </u>				0.
	Enter here and o page 1, Part I, line 11, col. (A)	page	ere and on 1, Part I, 1, col. (B).					Enter here and on page 1, Part II, line 27.
Totals, Part II (lines 1-5)	▶	0.	0.					0.
Schedule K - Compens	sation of Officer	s, Directo	ors, and	d Trustees (see	instruction			
<b>1.</b> N	lame			2. Title		<ol><li>Percent of time devoted to business</li></ol>		ensation attributable elated business
(1)							%	
(2)							%	
(3)							%	
(4)							%	
Total. Enter here and on page 1, P	art II. line 14						<b>&gt;</b>	0.
	,							Form <b>990-T</b> (2015)

523731 01-06-16

# Form 4626 Department of the Treasury Internal Revenue Service

#### **Alternative Minimum Tax - Corporations**

Attach to the corporation's tax return.

▶ Information about Form 4626 and its separate instructions is at www.irs.gov/form4626.

OMB No. 1545-0123

ivame					Employer Identification number
	THE DAVID AND LUCILE PACKARD FOUNDATION				94-2278431
	Note: See the instructions to find out if the corporation is a small corporation exempt				
	from the alternative minimum tax (AMT) under section 55(e).				
1	Taxable income or (loss) before net operating loss deduction			1	6,349,223.
2	Adjustments and preferences:				
a	Depreciation of post-1986 property			2a	38,595.
b	Amortization of certified pollution control facilities			2b	
C	Amortization of mining exploration and development costs			2c	
d	Amortization of circulation expenditures (personal holding companies only)			2d	
е	Adjusted gain or loss			2e	-1,317.
f	Long-term contracts			2f	
g	Merchant marine capital construction funds			2g	
h	Section 833(b) deduction (Blue Cross, Blue Shield, and similar type organizations only)			2h	
i	Tax shelter farm activities (personal service corporations only)			2i	
j	Passive activities (closely held corporations and personal service corporations only) $\hdots$			2j	
k	Loss limitations			2k	
ı	Depletion			21	
m	Tax-exempt interest income from specified private activity bonds			2m	6 146 060
n	Intangible drilling costs			2n	6,146,262.
0	, , , , , , , , , , , , , , , , , , , ,			20	-1,052,593.
3	Pre-adjustment alternative minimum taxable income (AMTI). Combine lines 1 through 20			3	11,480,170.
4	Adjusted current earnings (ACE) adjustment:		11 400 170		
	ACE from line 10 of the ACE worksheet in the instructions	4a	11,480,170.	-	
D	Subtract line 3 from line 4a. If line 3 exceeds line 4a, enter the difference as a	,,	0		
	negative amount (see instructions)	4b	0.	_	
C	Multiply line 4b by 75% (.75). Enter the result as a positive amount	4c			
u	Enter the excess, if any, of the corporation's total increases in AMTI from prior year ACE adjustments over its total reductions in AMTI from prior year ACE				
	adjustments (see instructions). <b>Note:</b> You <b>must</b> enter an amount on line 4d				
	(even if line 4b is positive)	4d			
۵	ACE adjustment.	_ <del>4</del> u		-	
·	If line 4b is zero or more, enter the amount from line 4c	)			
	<ul> <li>If line 4b is less than zero, enter the smaller of line 4c or line 4d as a negative amount</li> </ul>	}		4e	0.
5		)		5	11,480,170.
6	Alternative tax net operating loss deduction (see instructions)			6	
7	Alternative minimum taxable income. Subtract line 6 from line 5. If the corporation held a				
	interest in a REMIC, see instructions			7	11,480,170.
8	<b>Exemption phase-out</b> (if line 7 is \$310,000 or more, skip lines 8a and 8b and enter -0- on li				,
a	Subtract \$150,000 from line 7 (if completing this line for a member of a controlled	,			
	group, see instructions). If zero or less, enter -0-	8a			
b	Multiply line 8a by 25% (.25)	8b			
	Exemption. Subtract line 8b from \$40,000 (if completing this line for a member of a control	led			
	group, see instructions). If zero or less, enter -0-			8c	0.
9	Subtract line 8c from line 7. If zero or less, enter -0-			9	11,480,170.
10	Multiply line 9 by 20% (.20)			10	2,296,034.
11	Alternative minimum tax foreign tax credit (AMTFTC) (see instructions)			11	
12	Tentative minimum tax. Subtract line 11 from line 10			12	2,296,034.
13	Regular tax liability before applying all credits except the foreign tax credit			13	682,325.
14	Alternative minimum tax. Subtract line 13 from line 12. If zero or less, enter -0 Enter here				
	Form 1120, Schedule J, line 3, or the appropriate line of the corporation's income tax return			14	1,613,709.

 ${\sf JWA}\quad \textbf{For Paperwork Reduction Act Notice, see separate instructions}.$ 

Form **4626** (2015)

# THE DAVID AND LUCILE PACKARD FOUNDATION Adjusted Current Earnings (ACE) Worksheet

		See ACE Worksheet In	nstructions.		
1 F	Pre-adjustment AMTI. Enter the amount from line 3 of	Form 4626		1	11,480,170.
2 /	ACE depreciation adjustment:		1 1		
a /	AMT depreciation		2a		
b /	ACE depreciation:				
	(1) Post-1993 property	2b(1)			
	(2) Post-1989, pre-1994 property	2b(2)			
	(3) Pre-1990 MACRS property	2b(3)			
	(4) Pre-1990 original ACRS property	2b(4)			
	(5) Property described in sections				
	168(f)(1) through (4)	2b(5)			
	(6) Other property	2b(6)			
	(7) Total ACE depreciation. Add lines 2b(1) through	2b(6)	2b(7)		
c /	ACE depreciation adjustment. Subtract line 2b(7) from	line 2a		2c	
3 I	Inclusion in ACE of items included in earnings and pro	fits (E&P):			
a	Tax-exempt interest income		3a		
<b>b</b> [	D 11 1 12 1 14 1				
c /	All other distributions from life insurance contracts (in				
	Inside buildup of undistributed income in life insurance				
	Other items (see Regulations sections 1.56(g)-1(c)(6)(				
f	for a partial list)	. , , , ,	3e		
f 1	Total increase to ACE from inclusion in ACE of items in			3f	
4 [	Disallowance of items not deductible from E&P:				
a (	Certain dividends received		4a		
<b>b</b> [	Dividends paid on certain preferred stock of public util				
l	under section 247		4b		
c [	Dividends paid to an ESOP that are deductible under so				
	Nonpatronage dividends that are paid and deductible u				
	1382(c)		4d		
	Other items (see Regulations sections 1.56(g)-1(d)(3)				
ŗ	partial list)		4e		
	Total increase to ACE because of disallowance of items			4f	
5 (	Other adjustments based on rules for figuring E&P:				
a l	Intangible drilling costs		5a		
<b>b</b> (	O:				
<b>c</b> (	Organizational expenditures		5c		
d l	IFO inventory adjustments		54		
e l	Installment sales				
f	Total other E&P adjustments. Combine lines 5a throug			5f	
<b>6</b> [	Disallowance of loss on exchange of debt pools			.	
7 /	Acquisition expenses of life insurance companies for q				
8 [	Depletion				
9 E	Basis adjustments in determining gain or loss from sal				
	Adjusted current earnings. Combine lines 1, 2c, 3f, 4				
F	Form 4626			10	11,480,170.

# FORM 990-T INCOME (LOSS) FROM PARTNERSHIPS STATEMENT 2 AND S CORPORATIONS

DESCRIPTION	AMOUNT
ABRAMS CAPITAL PARTNERS II, LP	-573,425.
ANDRESSEN HOROWITZ FUND III (AIV), LP	-22,106.
AXIOM ASIA PRIVATE CAPITAL FUND II, LP	641.
BAUPOST VALUE PARTNERS IV, LP	664,566.
BERKSHIRE FUND VIII, LP	-653,945.
CARMEL PARTNERS INVESTMENT FUND IV, LP	925,128.
CARMEL PARTNERS INVESTMENT FUND V, LP	-312,846.
DENHAM COMMODITY PARTNERS FUND V, LP	-782,529.
DENHAM COMMODITY PARTNERS FUND VI, LP	-287,622.
ECOTRUST FORESTS, LLC	-16,662.
ENERGY CAPITAL PARTNERS II (SUMMIT CO-INVEST), LP	-1,372,200.
GOLDEN GATE CAPITAL OPPORTUNITY FUND, LP	353,782.
H&F WAND AIV I, L.P.	-19,630.
HOUSATONIC EQUITY INVESTORS V, LP	715,806.
JBG INVESTMENT FUND IX, LLC	-57,090.
JBG INVESTMENT FUND VII, L.L.C.	141,064.
JBG INVESTMENT FUND VIII, LLC	481,601.
KLEINER PERKINS CAUFIELD & BYERS XIV, LLC	10.
NATURAL GAS PARTNERS IX, LP	-37,649.
NORTHERN LIGHT VENTURE FUND III, L.P.	-3,531.
NORTHWOOD REAL ESTATE CO-INVESTORS TE, L.P.	20,867.
NORTHWOOD REAL ESTATE CO-INVESTORS TE (AIV 2), L.P.	-4,669 <b>.</b>
NORTHWOOD REAL ESTATE CO-INVESTORS TE (HOTEL AIV) FEEDER LP	-70,982 <b>.</b>
NORTHWOOD REAL ESTATE CO-INVESTORS TE (NR AIV) FEEDER LP	75,071.
NORTHWOOD REAL ESTATE PARTNERS TE (HOTEL AIV) FEEDER LP NORTHWOOD REAL ESTATE PARTNERS TE (AIV 1) FEEDER LP	-185,062. 121,343.
NORTHWOOD REAL ESTATE PARTNERS TE (AIV 1) FEEDER LP NORTHWOOD REAL ESTATE PARTNERS TE (AIV 2), LP	32,251.
NORTHWOOD REAL ESTATE PARTNERS TE (AIV 2), DE NORTHWOOD REAL ESTATE PARTNERS TE (AIV 3) FEEDER LP	56,861.
NORTHWOOD REAL ESTATE PARTNERS TE (AIV 4) FEEDER LP	58,772.
NORTHWOOD REAL ESTATE PARTNERS TE (AIV 5) FEEDER LP	72,640.
NORTHWOOD REAL ESTATE PARTNERS TE (AIV 6) FEEDER LP	-13,764.
NORTHWOOD REAL ESTATE PARTNERS TE (AIV 8) FEEDER LP	42,901.
NORTHWOOD REAL ESTATE PARTNERS TE (NR AIV) FEEDER LP	81,865.
NORTHWOOD REAL ESTATE PARTNERS TE, LP	16,748.
RIVA CAPITAL PARTNERS II, LP	-292,616.
RIVA CAPITAL PARTNERS III, LP	110,822.
SPO PARTNERS II, LP	342,444.
STG IV, LP	-1,340,102.
TA XI AM-A AIV, LP	14,294.
TA XI ECM AIV, LP	17,899.
TA XI FS-B FEEDER, LP	-819 <b>.</b>
TA XI SMM AIV, L.P.	-15,355.
VALIANT CAPITAL PARTNERS, LP	-121,457.
THE VARDE FUND IX, LP	29,965.
THE VARDE FUND IX-A	22,391.
THE VARDE FUND X(B) FEEDER, LP	36,333.
THE VARDE FUND XI (B) (FEEDER), LP	91,204.
WATER STREET HEALTHCARE PARTNERS III, LP	-297,440.
YORKTOWN ENERGY PARTNERS IX, LP	-3,708,257.
YORKTOWN ENERGY PARTNERS X, LP	-3,231,382.
BROOKDALE INVESTORS SEVEN, LP	3,693.
ENERGY CAPITAL PARTNERS III (SENDERO CO-INVEST), LP	-5,850.

THE DAVID AND LUCILE PACKARD FO	OUNDATION	94-2278431
H&F EFS AIV I, LP NORTHWOOD REAL ESTATE CO-INVEST NORTHWOOD REAL ESTATE PARTNERS PEARL ENERGY INVESTMENTS, LP RESOURCE CAPITAL FUND V L.P. TA XI FLS AIV, L.P. TA XI NS-A FEEDER, L.P. TA XI PC AIV, L.P. TOTAL TO FORM 990-T, PAGE 1, L.	TE (FM AIV) FEEDER LP	-31,3964,70813,6445,379. 1,982. 9,36129,6017,434.
FORM 990-T	CONTRIBUTIONS	STATEMENT 3
DESCRIPTION/KIND OF PROPERTY	METHOD USED TO DETERMINE FMV	AMOUNT
OTHER CONTRIBUTIONS	N/A	2,000,000.
TOTAL TO FORM 990-T, PAGE 1, L	INE 20	2,000,000.

FORM 990-T CONTRIBUTIONS SUMMAR	Y STATEMENT 4	
QUALIFIED CONTRIBUTIONS SUBJECT TO 100% LIMIT		
CARRYOVER OF PRIOR YEARS UNUSED CONTRIBUTIONS FOR TAX YEAR 2010 FOR TAX YEAR 2011 FOR TAX YEAR 2012 FOR TAX YEAR 2013 FOR TAX YEAR 2014		
TOTAL CARRYOVER TOTAL CURRENT YEAR 10% CONTRIBUTIONS	2,000,000	
TOTAL CONTRIBUTIONS AVAILABLE TAXABLE INCOME LIMITATION AS ADJUSTED	2,000,000 222,982	
EXCESS 10% CONTRIBUTIONS EXCESS 100% CONTRIBUTIONS TOTAL EXCESS CONTRIBUTIONS	1,777,018 0 1,777,018	
ALLOWABLE CONTRIBUTIONS DEDUCTION	222,982	
TOTAL CONTRIBUTION DEDUCTION	222,982	

FORM 990-T	NET	OPERATING LOSS	DEDUCTION	STATEMENT 5
TAX YEAR	LOSS SUSTAINED	LOSS PREVIOUSLY APPLIED	LOSS REMAINING	AVAILABLE THIS YEAR
12/31/09 12/31/12 12/31/13	2,788,922. 3,931,587. 4,060,092.	2,788,922. 3,649,295.	282,292. 4,060,092.	282,292. 4,060,092.
	ER AVAILABLE THIS		4,342,384.	4,342,384.

FORM 990-T	NAME OF FOREIGN COUNTRY IN WHICH	STATEMENT 6
	ORGANIZATION HAS FINANCIAL INTEREST	

NAME OF COUNTRY

UNITED KINGDOM IRELAND DENMARK NETHERLANDS JERSEY

FORM 4626	AMT CONTRIBUTIONS	STATEMENT 7
CARRYOVER OF PRIOR Y FOR TAX YEAR 2010 FOR TAX YEAR 2011 FOR TAX YEAR 2012 FOR TAX YEAR 2013 FOR TAX YEAR 2014	EARS UNUSED CONTRIBUTIONS	
TOTAL CARRYOVER CURRENT YEAR CONTRIB	UTIONS	2,000,000
COTAL CONTRIBUTIONS	E AS ADJUSTED	2,000,000 1,275,575
EXCESS CONTRIBUTIONS		724,425
ALLOWABLE CONTRIBUTI	ONS	1,275,575
MT CHARITABLE DEDUCT		1,275,575 222,982
MT CONTRIBUTION ADJU	JSTMENT	-1,052,593

FORM 4626	OTHER AMT ADJUSTMENTS	STATEMENT 8
DESCRIPTION		AMOUNT
CHARITABLE CONTRIBUTIONS		-1,052,593.
TOTAL TO FORM 4626, LINE 2	0	-1,052,593.

### SCHEDULE D (Form 1120)

Department of the Treasury Internal Revenue Service

#### **Capital Gains and Losses**

► Attach to Form 1120, 1120-C, 1120-F, 1120-FSC, 1120-H, 1120-IC-DISC, 1120-L, 1120-ND, 1120-PC, 1120-POL, 1120-REIT, 1120-RIC, 1120-SF, or certain Forms 990-T. Information about Schedule D (Form 1120) and its separate instructions is at www.irs.gov/form1120.

OMB No. 1545-0123

Name

Employer identification number

THE DAVID AND LUCILE PACKARD FOUNDATION

94-2278431

Part I Short-Term Capital Gai	ns and Losses - Ass	ets Held One Year	or Less		
See instructions for how to figure the amounts to enter on the lines below.	(d) Proceeds	(e) Cost	(g) Adjustments to gair or loss from Form(s) 894	n 9.	(h) Gain or (loss). Subtract column (e) from column (d) and
This form may be easier to complete if you round off cents to whole dollars.	(sales price)	(or other basis)	Part I, line 2, column (g	)	combine the result with column (g)
1a Totals for all short-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 1b					
<b>1b</b> Totals for all transactions reported on					
Form(s) 8949 with <b>Box A</b> checked					
2 Totals for all transactions reported on					
Form(s) 8949 with <b>Box B</b> checked					
3 Totals for all transactions reported on					40 220
Form(s) 8949 with <b>Box C</b> checked		_			48,338.
4 Short-term capital gain from installment sales				4	
5 Short-term capital gain or (loss) from like-kind	· ·			5	
6 Unused capital loss carryover (attach computa	ation)			6	(
7 Net short-term capital gain or (loss). Combine	e lines 1a through 6 in columr	ı h		7	48,338.
Part II Long-Term Capital Gai	ns and Losses - Ass	ets Held More Than	One Year		
See instructions for how to figure the amounts to enter on the lines below.	( <b>d)</b> Proceeds	(e) Cost	(g) Adjustments to gair or loss from Form(s) 894	n	(h) Gain or (loss). Subtract column (e) from column (d) and
This form may be easier to complete if you round off cents to whole dollars.	Proceeds (sales price)	Cost (or other basis)	or loss from Form(s) 894 Part II, line 2, column (g	9,	column (e) from column (d) and combine the result with column (g)
8a Totals for all long-term transactions reported on Form 1099-B for which basis was reported to the IRS and for which you have no adjustments (see instructions). However, if you choose to report all these transactions on Form 8949, leave this line blank and go to line 8b					
8b Totals for all transactions reported on					
Form(s) 8949 with <b>Box D</b> checked					
9 Totals for all transactions reported on					
Form(s) 8949 with <b>Box E</b> checked					
<b>10</b> Totals for all transactions reported on					
Form(s) 8949 with <b>Box F</b> checked					5,375,973. 10,734,992.
				11	10,734,992.
12 Long-term capital gain from installment sales	from Form 6252, line 26 or 3	7		12	
13 Long-term capital gain or (loss) from like-kind	d exchanges from Form 8824			13	
14 Capital gain distributions				14	
15 Net long-term capital gain or (loss). Combine	lines 8a through 14 in colum	n h		15	16,110,965.
Part III Summary of Parts I and	d II				
16 Enter excess of net short-term capital gain (lir	ne 7) over net long-term capita	al loss (line 15)		16	48,338.
17 Net capital gain. Enter excess of net long-term				17	16,110,965.
<b>18</b> Add lines 16 and 17. Enter here and on Form	,	·	,	18	16,159,303.
Note: If losses exceed gains, see Capital loss					

JWA For Paperwork Reduction Act Notice, see the Instructions for Form 1120.

Schedule D (Form 1120) (2015)

Department of the Treasury Internal Revenue Service

#### Sales and Other Dispositions of Capital Assets

▶ Information about Form 8949 and its separate instructions is at www.irs.gov/form8949. ▶ File with your Schedule D to list your transactions for lines 1b, 2, 3, 8b, 9, and 10 of Schedule D.

OMB No. 1545-0074

Name(s) shown on return

Social security number or taxpayer identification no.

94-2278431

#### THE DAVID AND LUCILE PACKARD FOUNDATION Before you check Box A, B, or C below, see whether you received any Form(s) 1099-B or substitute statement(s) from your broker. A substitute statement will have the same information as Form 1099-B. Either will show whether your basis (usually your cost) was reported to the IRS by your

d may even tell you which box to check Part I Short-Term. Transactions involving capital assets you held 1 year or less are short-term. For long-term transactions, see page 2.

Note: You may aggregate all short-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS and for which no adjustments or codes are required. Enter the totals directly on Schedule D, line 1a; you aren't required to report these transactions on Form 8949 (see instructions). You must check Box A, B, or C below. Check only one box. If more than one box applies for your short-term transactions, complete a separate Form 8949, page 1, for each applicable box.

If you have more short-term transactions than will fit on this page for one or more of the boxes, complete as many forms with the same box checked as you need

 $\perp$  (A) Short-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS (see Note above) (B) Short-term transactions reported on Form(s) 1099-B showing basis was not reported to the IRS X (C) Short-term transactions not reported to you on Form 1099-B 1 (d) Adjustment, if any, to gain or (h) (c) (e) loss. If you enter an amount Proceeds Description of property Date acquired Date sold or Cost or other Gain or (loss). in column (g), enter a code in (sales price) Subtract column (e) basis. See the (Example: 100 sh. XYZ Co.) (Mo., day, yr.) disposed of column (f). See instructions. Note below and from column (d) & (Mo., day, yr.) (g) Amount of adjustment see Column (e) in combine the result Code(s) with column (g) the instructions ABRAMS CAPITAL PARTNERS II, L.P. 42. BAUPOST VALUE 157. PARTNERS, L.P.-IV CARMEL PARTNERS INVESTMENT FUND V L.P. <214.> RIVA CAPITAL PARTNERS III, LP 100. TA XI ECM AIV, 10. L.P. TA XI FS-B FEEDER L.P. <1.> THE VARDE FUND IX, LΡ <1,156.> THE VARDE FUND IX-A, L.P. <877.> THE VARDE FUND X (FEEDER), LP 4,090. (B) VARDE FUND XI THE46,187. (FEEDER), LP Totals. Add the amounts in columns (d), (e), (g) and (h) (subtract negative amounts). Enter each total here and include on your Schedule D, line 1b (if Box A above is checked), line 2 (if Box B above is checked), or line 3 (if Box C above is checked) 48,338.

Note: If you checked Box A above but the basis reported to the IRS was incorrect, enter in column (e) the basis as reported to the IRS, and enter an adjustment in column (g) to correct the basis. See Column (g) in the separate instructions for how to figure the amount of the adjustment.

LHA For Paperwork Reduction Act Notice, see your tax return instructions.

Form **8949** (2015)

Attachment Sequence No. 12A Page 2

Name(s) shown on return. Name and SSN or taxpayer identification no. not required if shown on other side

Social security number or taxpayer identification no.

#### THE DAVID AND LUCILE PACKARD FOUNDATION

Form 8949 (2015)

xpayer identification no 94-2278431

Before you check Box D, E, or F below, see whether you received any Form(s) 1099-B or substitute statement(s) from your broker. A substitute statement will have the same information as Form 1099-B. Either will show whether your basis (usually your cost) was reported to the IRS by your broker and may even tell you which box to check

Part II Long-Term. Transactions involving capital assets you held more than 1 your are long form.

Part II Long-Term. Transactions involving capital assets you held more than 1 year are long term. For short-term transactions, see page 1.

Note: You may aggregate all long-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS and for which no adjustments or codes are required. Enter the totals directly on Schedule D, line 8a; you aren't required to report these transactions on Form 8949 (see instructions).

You must check Box D, E, or F below. Check only one box. If more than one box applies for your long-term transactions, complete a separate Form 8949, page 2, for each applicable box. If you have more long-term transactions than will fit on this page for one or more of the boxes, complete as many forms with the same box checked as you need.

(D) Long-term transactions reported on Form(s) 1099-B showing basis was reported to the IRS (see Note above)

(E) Long-term transactions reported on Form(s) 1099-B showing basis was not reported to the IRS

1 (a) Description of property (Example: 100 sh. XYZ Co.)	(b) Date acquired (Mo., day, yr.)	(c) Date sold or disposed of	(d) Proceeds (sales price)	(e) Cost or other basis. See the	loss. If y in column	nt, if any, to gain or ou enter an amount (g), enter a code in ). See instructions.	(h) Gain or (loss). Subtract column (e)
		(Mo., day, yr.)		Note below and see Column (e) in the instructions	(f) Code(s)	(g) Amount of adjustment	from column (d) & combine the result with column (g)
ABRAMS CAPITAL							
PARTNERS II, L.P.							27.
BAUPOST VALUE							
PARTNERS, L.PIV							1585673.
JBG INVESTMENT							
FUND VII, L.L.C.							4,434.
JBG INVESTMENT							
FUND VIII, L.L.C.							<154.
NATURAL GAS							
PARTNERS IX, L.P.							<289.
NORTHWOOD REAL							
ESTATE PARTNERS TE							
(AIV 4) FEEDER LP							562,350.
RIVA CAPITAL							,
PARTNERS III, LP							64.
TA XI ECM AIV,							
L.P.							44.
TA XI FS-B FEEDER,							
L.P.							76.
THE VARDE FUND IX,							
LP							19,887.
THE VARDE FUND							, , ,
IX-A, L.P.							20,593.
THE VARDE FUND X							
(B) (FEEDER), LP							21,317.
THE VARDE FUND XI							
(B) (FEEDER), LP							<2,661.
VALIANT CAPITAL							12,0021
PARTNERS, LP							3164612.
							3202022
2 Totals. Add the amounts in columns and the amounts of the amount		, , ,					
negative amounts). Enter each to		,					
Schedule D, line 8b (if Box D ab	ove is checked),	line a (ii pox F		1		I	I

**Note:** If you checked Box D above but the basis reported to the IRS was incorrect, enter in column (e) the basis as reported to the IRS, and enter an adjustment in column (g) to correct the basis. See *Column* (g) in the separate instructions for how to figure the amount of the adjustment.

Form **8949** (2015)

#### **Underpayment of Estimated Tax by Corporations**

Attach to the corporation's tax return.

FORM 990-T

OMB No. 1545-0123

Department of the Treasury Internal Revenue Service

Information about Form 2220 and its separate instructions is at www.irs.gov/form2220

2015

Name

#### THE DAVID AND LUCILE PACKARD FOUNDATION

Employer identification number 94-2278431

**Note:** Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38 on the estimated tax penalty line of the corporation's income tax return, but **do not** attach Form 2220.

F	Part I Required Annual Payment							
								2 010 014
1	Total tax (see instructions)						1	2,018,914.
9 :	a Personal holding company tax (Schedule PH (Form 1120), line	26)	included on line 1		2a			
	b Look-back interest included on line 1 under section 460(b)(2)				24			
١	contracts or section 167(g) for depreciation under the income				2b			
	contracts of socion for (g) for appropriation and in moonie	1010						
(	c Credit for federal tax paid on fuels (see instructions)				2c			
	d Total. Add lines 2a through 2c						2d	
	Subtract line 2d from line 1. If the result is less than \$500, <b>do</b>							
	does not owe the penalty						3	2,018,914.
4	Enter the tax shown on the corporation's 2014 income tax retu	ırn (s	see instructions). Caution	n; If the tax	is zero			
	or the tax year was for less than 12 months, skip this line an	ıd en	ter the amount from line	3 on line 5	j		4	448,086.
5	Required annual payment. Enter the smaller of line 3 or line	4. If	the corporation is require	d to skip li	ne 4,			
_	enter the amount from line 3						5	448,086.
F	Part II Reasons for Filing - Check the boxes belo	w th	at apply. If any boxes are	checked, th	e corporation	must file Form 22	220	
_	even if it does not owe a penalty (see instructions).							
6	The corporation is using the adjusted seasonal installr							
7	The corporation is using the annualized income install							
8	X The corporation is a "large corporation" figuring its firs  Part III   Figuring the Underpayment	t rec	<u>juired installment based o</u>	n the prior	year's tax.			
	Fart III   Figuring the Onderpayment		(-)		/b)	(a)		(4)
9	Installment due dates. Enter in columns (a) through		(a)		(b)	(c)		(d)
9	Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers: Use 5th month), 6th, 9th, and 12th months of the							
	Use 5th month), 6th, 9th, and 12th months of the corporation's tax year	9	05/15/15	06/	15/15	09/15/	15	12/15/15
10	Required installments. If the box on line 6 and/or line 7	-	03/13/13	007	13/13	03/13/		12/13/13
	above is checked, enter the amounts from Sch A, line 38. If							
	the box on line 8 (but not 6 or 7) is checked, see instructions							
	for the amounts to enter. If none of these boxes are checked.							
	enter 25% of line 5 above in each column.	10	112,022.	89	7,436.	504,7	28.	504,728.
11	Estimated tax paid or credited for each period (see							
	instructions). For column (a) only, enter the amount							
	from line 11 on line 15	11						3,000,000.
	Complete lines 12 through 18 of one column							
	before going to the next column.							
	Enter amount, if any, from line 18 of the preceding column	12						
	Add lines 11 and 12	13						3,000,000.
	Add amounts on lines 16 and 17 of the preceding column	14		11	2,022.	1,009,4		
	Subtract line 14 from line 13. If zero or less, enter -0-	15	0.		0.		0.	1,485,814.
16	If the amount on line 15 is zero, subtract line 13 from line			11	0 000	1 000 4	F 0	
	14. Otherwise, enter -0-	16		11	2,022.	1,009,4	<u> </u>	
17	Underpayment. If line 15 is less than or equal to line 10,							
	subtract line 15 from line 10. Then go to line 12 of the next	4-	112 022	0 0	7 126	504,7	20	
40	column. Otherwise, go to line 18	17	112,022.	09	7,436.	504,/	<u> </u>	
ığ	Overpayment. If line 10 is less than line 15, subtract line 10	10						
	from line 15. Then go to line 12 of the next column	18				I		

Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.

Form 2220 (2015)

#### Part IV Figuring the Penalty

			(a)	(b)	(c)			(d)
19	Enter the date of payment or the 15th day of the 3rd month							
	after the close of the tax year, whichever is earlier (see							
	instructions). (Form 990-PF and Form 990-T filers:							
	Use 5th month instead of 3rd month.)	19						
20	Number of days from due date of installment on line 9 to the							
	date shown on line 19	20						
21	Number of days on line 20 after 4/15/2015 and before 7/1/2015	21						
22	Underpayment on line 17 x Number of days on line 21 x 3%	22	\$	\$	\$		\$	
	365							
23	Number of days on line 20 after 06/30/2015 and before 10/1/2015	23						
24	Underpayment on line 17 x Number of days on line 23 x 3%	24	\$	\$	\$		\$	
	365							
25	Number of days on line 20 after 9/30/2015 and before 1/1/2016	25						
26	Underpayment on line 17 x Number of days on line 25 x 3%	26	\$	\$	\$		\$	
	365							
27	Number of days on line 20 after 12/31/2015 and before 4/1/2016	27	SEE	ATTACHED W	ORKSHEET			
28	Underpayment on line 17 x Number of days on line 27 x 3%	28	\$	\$	\$		\$	
	333							
29	Number of days on line 20 after 3/31/2016 and before 7/1/2016	29						
30	Underpayment on line 17 x Number of days on line 29 x *%	30	\$	<b>  \$</b>	\$		\$	
		١						
31	Number of days on line 20 after 6/30/2016 and before 10/01/2016	31						
							Φ.	
32	Underpayment on line 17 x Number of days on line 31 x *%  366	32	\$	\$ 	\$		\$	
00		20						
33	Number of days on line 20 after 9/30/2016 and before 1/1/2017	33						
9.4		34	Φ.	Φ.	ф.		Φ	
34	Underpayment on line 17 x Number of days on line 33 x *%	34	Ф	\$	\$		\$	
25	News have fellow as 15 at 00 of the 40 (04 (0040 and harfore 0.44) (0047	35						
งง	Number of days on line 20 after 12/31/2016 and before 2/16/2017	33						
36	Hadayay mankan lina 17 y Nyashay of daya an lina 25 y 19/	36	e e	\$	\$		\$	
JU	Underpayment on line 17 x Number of days on line 35 x *% 365	30	Ψ	Ψ	Ψ		φ	
37	Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37	<b> </b>	\$	\$		\$	
J1	Aug III 103 22, 24, 20, 20, 30, 32, 34, dflu 30	- 01	IΨ	IΨ	IΨ		Ψ	
38	Penalty. Add columns (a) through (d) of line 37. Enter the to	tal h	ere and on Form 1120- lin	e 33.				
55	or the comparable line for other income tax returns			•		38	\$	19,243.
	or the compandore mile for early filledille tax retaile						Ψ	,

\* Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at <a href="https://www.irs.gov">www.irs.gov</a>. You can also call 1-800-829-4933 to get interest rate information.

Form **2220** (2015)

### FORM 990-T UNDERPAYMENT OF ESTIMATED TAX WORKSHEET

Name(s)				Identifying Nu	mber
THE DAVID	AND LUCILE PA	CKARD FOUNDAT	ION	94-227	8431
(A)	(B)	(C) Adjusted	(D) Number Days	(E) Daily	(F)
*Date	Amount	Balance Due	Balance Due	Penalty Rate	Penalty
		-0-			
05/15/15	112,022.	112,022.	31	.000082192	285
06/15/15	897,436.	1,009,458.	92	.000082192	7,633
09/15/15	504,728.	1,514,186.	91	.000082192	11,325
12/15/15	504,728.	2,018,914.			
12/15/15	-3,000,000.	-981,086.			
12/31/15	0.	-981,086.	91	.000081967	
03/31/16	0.	-981,086.	45	.000109290	
enalty Due (Sum of Co	lumn F).			L	19,243

<sup>\*</sup> Date of estimated tax payment, withholding credit date or installment due date.

**General Business Credit** 

► Information about Form 3800 and its separate instructions is at www.irs.gov/form3800.

► You must attach all pages of Form 3800, pages 1, 2, and 3, to your tax return.

OMB No. 1545-0895

2015

Attachment
Sequence No. 22

Department of the Treasury Internal Revenue Service (99) Name(s) shown on return

Identifying number

THE			278431	
Part	Current Year Credit for Credits Not Allowed Against Tentative Minimum Tax (T (See instructions and complete Part(s) III before Parts I and II)	MT)		
1	General business credit from line 2 of all Parts III with box A checked	1		
2	Passive activity credits from line 2 of all Parts III with box B checked 2			
3	Enter the applicable passive activity credits allowed for 2015 (see instructions)	3		
4	Carryforward of general business credit to 2015. Enter the amount from line 2 of Part III with			
	box C checked. See instructions for statement to attach	4		
5	Carryback of general business credit from 2016. Enter the amount from line 2 of Part III with	Ė		
-	box D checked (see instructions)	5		
6	Add lines 1, 3, 4, and 5	6	0	00
Part			Ü	00
7	Regular tax before credits:			
,	• Individuals. Enter the sum of the amounts from Form 1040, lines 44 and 46, or the sum of the amounts from Form 1040NR, lines 42 and 44			
	Corporations. Enter the amount from Form 1120, Schedule J, Part I, line 2; or the			
	applicable line of your return	7	682,325	
	• Estates and trusts. Enter the sum of the amounts from Form 1041, Schedule G, lines 1a and 1b; or the amount from the applicable line of your return			
8	Alternative minimum tax:			
	• Individuals. Enter the amount from Form 6251, line 35			
	Corporations. Enter the amount from Form 4626, line 14	8	1,613,709	
	• Estates and trusts. Enter the amount from Schedule I (Form 1041), line 56			
9	Add lines 7 and 8	9	2,296,034	00
10a	Foreign tax credit			
b	Certain allowable credits (see instructions)			
С	Add lines 10a and 10b	10c	0	00
11	Net income tax. Subtract line 10c from line 9. If zero, skip lines 12 through 15 and enter -0- on line 16	11	2,296,034	00
12	Net regular tax. Subtract line 10c from line 7. If zero or less, enter -0-			
13	Enter 25% (.25) of the excess, if any, of line 12 over \$25,000 (see			
	instructions)			
14	Tentative minimum tax:			
	Individuals. Enter the amount from Form 6251, line 33			
	• Corporations. Enter the amount from Form 4626, line 12 \ 14 2,296,034			
	Estates and trusts. Enter the amount from Schedule I			
	(Form 1041), line 54			
15	Enter the greater of line 13 or line 14	15	2,296,034	00
16	Subtract line 15 from line 11. If zero or less, enter -0	16	0	00
17	Enter the <b>smaller</b> of line 6 or line 16	17	0	
	<b>C corporations:</b> See the line 17 instructions if there has been an ownership change, acquisition,			
	or reorganization.			

Part	II Allowable Credit (Continued)		•	
Note.	If you are not required to report any amounts on lines 22 or 24 below, skip lines 18 through 25 and	enter	-0- on line 26.	
18	Multiply line 14 by 75% (.75) (see instructions)	18	1,717,949	
19	Enter the greater of line 13 or line 18	19	1,717,949	00
20	Subtract line 19 from line 11. If zero or less, enter -0-	20	578,085	00
21	Subtract line 17 from line 20. If zero or less, enter -0	21	578,085	00
22	Combine the amounts from line 3 of all Parts III with box A, C, or D checked	22	0	
23	Passive activity credit from line 3 of all Parts III with box B checked 23 0			
24	Enter the applicable passive activity credit allowed for 2015 (see instructions)	24	0	
25	Add lines 22 and 24	25	0	00
26	Empowerment zone and renewal community employment credit allowed. Enter the smaller of line 21 or line 25	26	0	00
27	Subtract line 13 from line 11. If zero or less, enter -0	27	2,125,453	00
28	Add lines 17 and 26	28	0	00
29	Subtract line 28 from line 27. If zero or less, enter -0	29	2,125,453	00
30	Enter the general business credit from line 5 of all Parts III with box A checked	30	0	
31	Reserved	31		
32	Passive activity credits from line 5 of all Parts III with box B checked 277,120			
33	Enter the applicable passive activity credits allowed for 2015 (see instructions)	33	277,120	
34	Carryforward of business credit to 2015. Enter the amount from line 5 of Part III with box C checked and line 6 of Part III with box G checked. See instructions for statement to attach	34	0	
35	Carryback of business credit from 2016. Enter the amount from line 5 of Part III with box D checked (see instructions)	35	0	
36	Add lines 30, 33, 34, and 35	36	277,120	00
37	Enter the <b>smaller</b> of line 29 or line 36	37	277,120	00
38	Credit allowed for the current year. Add lines 28 and 37.  Report the amount from line 38 (if smaller than the sum of Part I, line 6, and Part II, lines 25 and 36, see instructions) as indicated below or on the applicable line of your return:			
	<ul> <li>Individuals. Form 1040, line 54, or Form 1040NR, line 51</li> <li>Corporations. Form 1120, Schedule J, Part I, line 5c</li> <li>Estates and trusts. Form 1041, Schedule G, line 2h</li> </ul>	38	277.120	0.0

	(/					- 3
Name(s) sh	nown on return		lo	dentifyin	ng number	
THE DA	AVID AND LUCILE PACKARD FOUNDATION		9	4-22	78431	
Part III	General Business Credits or Eligible Small Business Credits (see	e inst	ructions)			
Complet	te a separate Part III for each box checked below. (see instructions)		,			
•	General Business Credit From a Non-Passive Activity <b>E</b> Reserved					
	General Business Credit From a Passive Activity  F Reserved					
	General Business Credit Carryforwards  General Business Credit Carryforwards  General Business Credit Carryforwards	Bucin	occ Crodit Co	arryfar	worde	
	·	Dusii	iess Ciedii Ca	arryior	waius	
	u are filing more than one Part III with box A or B checked, complete and attach first an a					'arts
III WIT	h box A or B checked. Check here if this is the consolidated Part III	•				Ш
	(a) Description of credit		(b)	orodit	(c)	
<b>Note.</b> On	any line where the credit is from more than one source, a separate Part III is needed for e	each	If claiming the from a pass-th	rough	Enter the appropri	ate
pass-thro	ough entity.		entity, enter th	e EĬN	amount	
1a	Investment (Form 3468, Part II only) (attach Form 3468)	1a				
b	Reserved	1b				
С	Increasing research activities (Form 6765)	1c				
d	Low-income housing (Form 8586, Part I only)	1d				
e	Disabled access (Form 8826) (see instructions for limitation)	1e				
f	Renewable electricity, refined coal, and Indian coal production (Form 8835)	1f				
	Indian employment (Form 8845)	1g				
g	• • • •					
h :	Orphan drug (Form 8820)	1h				
!	New markets (Form 8874)	1i				
j	Small employer pension plan startup costs (Form 8881) (see instructions for limitation)	1j				
k	Employer-provided child care facilities and services (Form 8882) (see					
	instructions for limitation)	1k				
I	Biodiesel and renewable diesel fuels (attach Form 8864)	11				
m	Low sulfur diesel fuel production (Form 8896)	1m				
n	Distilled spirits (Form 8906)	1n				
0	Nonconventional source fuel	10				
р	Energy efficient home (Form 8908)	1р				
q	Energy efficient appliance	1q				
r	Alternative motor vehicle (Form 8910)	1r				
s	Alternative fuel vehicle refueling property (Form 8911)	1s				
t		1t				
u	,	1u				
V	Agricultural chemicals security (carryforward only)	1۷				
W	Employer differential wage payments (Form 8932)	1w				
X	Carbon dioxide sequestration (Form 8933)	1x				
У	Qualified plug-in electric drive motor vehicle (Form 8936)	1y				
Z	Qualified plug-in electric vehicle (carryforward only)	1z				
aa	New hire retention (carryforward only)	1aa				
bb	General credits from an electing large partnership (Schedule K-1 (Form 1065-B))	1bb				
ZZ	Other	1zz				
2	Add lines 1a through 1zz and enter here and on the applicable line of Part I	2			0	00
3	Enter the amount from Form 8844 here and on the applicable line of Part II.	3				
4a	Investment (Form 3468, Part III) (attach Form 3468)	4a				
b	Work opportunity (Form 5884)	4b	98-054699	98	15,781	
C	Biofuel producer (Form 6478)	4c	30 03103.		137701	
d	Low-income housing (Form 8586, Part II)	4d				
e	Renewable electricity, refined coal, and Indian coal production (Form 8835)	4e	00 05460	0.0	061 220	
f	Employer social security and Medicare taxes paid on certain employee tips (Form 8846)	4f	98-054699	20	261,339	
g	Qualified railroad track maintenance (Form 8900)	4g	1			
h	Small employer health insurance premiums (Form 8941)	4h				
i	Reserved	4i				
j	Reserved	4j				
Z	Other	4z				
5	Add lines 4a through 4z and enter here and on the applicable line of Part II.	5				00
6	Add lines 2, 3, and 5 and enter here and on the applicable line of Part II	6			•	00
					- 2000	

Name(s) shown on return

Sales of Business Property

(Also Involuntary Conversions and Recapture Amounts
Under Sections 179 and 280F(b)(2))

► Attach to your tax return.

OMB No. 1545-0184 **2015** 

▶ Information about Form 4797 and its separate instructions is at www.irs.gov/form4797.

Attachment 27

THE	E DAVID AND LUCILE	PACKARD I	FOUNDATIO	ON				94-2278431
<b>1</b> Er	nter the gross proceeds from sales or	exchanges repo	rted to you for 2	015 on Form(s) 10	99-B or 1099-S			
(0	r substitute statement) that you are in	cluding on line 2	, 10, or 20				1	
Pa							rsio	ns From
	Other Than Casualty	or Theft-Mo	st Property	Held More Tha	an 1 Year (see	instructions)		
	(a) Description	(b) Date acquired	(C) Date sold	(d) Gross sales	(e) Depreciation	(f) Cost or ot		(g) Gain or (loss)
	of property	(mo., day, yr.)	(mo., day, yr.)	price	allowable since	basis, plus improvements		Subtract (f) from the sum of (d) and (e)
2					acquisition	expense of sa	ıle	Sum of (a) and (c)
SE	E STATEMENT 9							10,734,992.
3	Gain, if any, from Form 4684, line 39	١					3	
4	Section 1231 gain from installment s						4	
5	Section 1231 gain or (loss) from like-						5	
6	Gain, if any, from line 32, from other						6	
7	Combine lines 2 through 6. Enter the	e gain or (loss) he	ere and on the a	opropriate line as t	follows:		7	10,734,992.
	Partnerships (except electing large instructions for Form 1065, Schedule							
	below.	,	,	,				
	Individuals, partners, S corporation							
	from line 7 on line 11 below and skip 1231 losses, or they were recaptured							
	the Schedule D filed with your return				ong-term capital ga			
8	Nonrecaptured net section 1231 los	ses from prior ve	are (see instruct	ione)			8	
9	Subtract line 8 from line 7. If zero or	. ,	•	,	ine 7 on line 12 he	Г	-	
5	line 9 is more than zero, enter the an			-		<b>I</b>		
	capital gain on the Schedule D filed			•		long term	9	10,734,992.
D :				/				, , .
Pa	rt II Ordinary Gains and I	<b>_osses</b> (see in	structions)					
10	Ordinary gains and losses not includ	led on lines 11 th	rough 16 (includ	de property held 1	year or less):			
					İ			
11	Loss, if any, from line 7	•	•	•	•		11	(
12	Gain, if any, from line 7 or amount from	om line 8. if appl	icable			·····	12	,
13	Gain, if any, from line 31						13	
14	Net gain or (loss) from Form 4684, lin	nes 31 and 38a					14	
15	Ordinary gain from installment sales						15	
16	Ordinary gain or (loss) from like-kind						16	
17							17	
18	For all except individual returns, enter							
	a and b below. For individual returns				,	, ,		
_	If the loss on line 11 includes a loss	•		(h)(ii) enter that a	art of the lose have	Enter		
а	the part of the loss from income-production		•					
	from property used as an employee	0	•	**	•			
		•	**	•		Г	18a	
b	Redetermine the gain or (loss) on line					·····		
			•				18b	
LHA								Form <b>4797</b> (2015)

518011

Pa	rt III Gain From Disposition of Propert	y Und	ler Sections 1245	i, 1250, 1252	, 125	64, and 1255	(see ir	nstructions)
19	(a) Description of section 1245, 1250, 1252, 1254, c	or 1255	property:			<b>(b)</b> Date acqui (mo., day, yr		(c) Date sold (mo., day, yr.)
_A								
<u>B</u>								
<u></u> C								
<u>D</u>								
	These columns relate to the properties on lines 19A through 19D.	•	Property A	Property I	В	Property	С	Property D
20	Gross sales price ( <b>Note:</b> See line 1 before completing.)	20						
21	Cost or other basis plus expense of sale	21						
22	Depreciation (or depletion) allowed or allowable $\dots$	22						
23	Adjusted basis. Subtract line 22 from line 21	23						
<u>24</u>	Total gain. Subtract line 23 from line 20	24						
	If section 1245 property:							
	Depreciation allowed or allowable from line 22	25a						
	Enter the <b>smaller</b> of line 24 or 25a	25b						
26	If section 1250 property: If straight line depreciation was used, enter -0- on line 26g, except for a corporation subject to section 291.							
а	Additional depreciation after 1975 (see instructions)	26a						
b	Applicable percentage multiplied by the <b>smaller</b> of line 24 or line 26a (see instructions)	26b						
С	Subtract line 26a from line 24. If residential rental property <b>or</b> line 24 is not more than line 26a, skip lines 26d and 26e	26c						
d	Additional depreciation after 1969 and before 1976	26d						
е	Enter the <b>smaller</b> of line 26c or 26d	26e						
f	Section 291 amount (corporations only)	26f						
g	Add lines 26b, 26e, and 26f	26g						
	If section 1252 property: Skip this section if you did not dispose of farmland or if this form is being completed for a partnership (other than an electing large partnership).							
	Soil, water, and land clearing expenses	27a						
	Line 27a multiplied by applicable percentage	27b						
	Enter the smaller of line 24 or 27b  If section 1254 property:	27c						
28 a	In section 1234 property: Intangible drilling and development costs, expenditures for development of mines and other natural deposits, mining exploration costs, and depletion (see instructions)	28a						
	Enter the smaller of line 24 or 28a	28b						
29 a	If section 1255 property: Applicable percentage of payments excluded from income under section 126 (see instructions)	29a						
b	Enter the <b>smaller</b> of line 24 or 29a (see instructions)	29b						
Sui	mmary of Part III Gains. Complete property of	olumns	A through D through	line 29b before (	going	to line 30.		
30	Total gains for all properties. Add property columns	A throu	ıgh D, line 24				30	
31	Add property columns A through D, lines 25b, 26g,	27c, 28	Bb, and 29b. Enter here	e and on line 13			31	
32	Subtract line 31 from line 30. Enter the portion from	casualt	ty or theft on Form 468	84, line 33. Ente	r the p	oortion		
	from other than casualty or theft on Form 4797, line	6	<u>.</u>	<u></u>	· · · · · · · · · · · · · · · · · · ·		32	
Pa	rt IV Recapture Amounts Under Section	ns 17	9 and 280F(b)(2) \	When Busine	ess l	Jse Drops to	50% c	or Less
	(see instructions)							
						(a) Section 179	ı	(b) Section 280F(b)(2)
33	Section 179 expense deduction or depreciation allo	wable ir	n prior years		33			
34	•			Г	34			
35	Recapture amount. Subtract line 34 from line 33. Se				35			

518012 12-28-15

Form **4797** (2015)

FORM 4797	PROI	PERTY HEI	D MORE THA	N ONE YEAR	ST	ATEMENT 9
DESCRIPTION	DATE ACQUIRED	DATE SOLD	SALES PRICE	DEPR.	COST OR BASIS	GAIN OR LOSS
AMBRAMS CAPITAL PARTNERS II, LP						17,468
BAUPOST VALUE PARTNERS, L.PIV						5,986,569
BERKSHIRE FUND VIII, LP DENHAM COMMODITY						-5,823
PARTNERS FUND V, LP						2,811
JBG INVESTMENT FUND VII, LLC						82,843
JBG INVESTMENT FUND VIII, LLC						2,778,848
NATURAL GAS PARTNERS IX, L.P. NORTHWOOD REAL ESTATE						34,985
CO-INVESTORS TE (FM AIV) LP NORTHWOOD REAL ESTATE CO-INVESTORS TE						226,279
(NR AIV) FEEDER LP NORTHWOOD REAL						-71,607
ESTATE PARTNERS TE (AIV 2) LP NORTHWOOD REAL ESTATE PARTNERS						20,113
TE (FM AIV) FEEDER LP NORTHWOOD REAL ESTATE PARTNERS						451,774
TE (NR AIV) FEEDER LP						-77,969
RIVA CAPITAL PARTNERS III, LP						-163
SPO PARTNERS II, J.P. STG IV, LP						81 -1,019
TA XI SMM AIV,						-14
THE VARDE FUND						-32
THE VARDE FUND						-22
THE VARDE FUND X (B) (FEEDER), LP						62:
ORKTOWN ENERGY PARTNERS IX, LP						1,160,86
YORKTOWN ENERGY PARTNERS X, L.P.						128,38

#### **Credit for Prior Year Minimum Tax - Corporations**

OMB No. 1545-0123

Department of the Treasury Internal Revenue Service

Attach to the corporation's tax return.

▶ Information about Form 8827 and its instructions is at www.irs.gov/form8827.

2015

Employer identification number

THE DAVID AND LUCILE PACKARD FOUNDATION		94-2278431	
1 Alternative minimum tax (AMT) for 2014. Enter the amount from line 14 of the 2014 Form 4626	. 1	2,605,333.	
2 Minimum tax credit carryforward from 2014. Enter the amount from line 9 of the 2014 Form 8827	. 2		
3 Enter any 2014 unallowed qualified electric vehicle credit (see instructions)	3		
4 Add lines 1, 2, and 3	4	2,605,333.	
5 Enter the corporation's 2015 regular income tax liability minus allowable tax credits (see instructions)	5	395,966.	
6 Is the corporation a "small corporation" exempt from the AMT for 2015 (see instructions)?			
<ul> <li>Yes. Enter 25% of the excess of line 5 over \$25,000. If line 5 is \$25,000 or less, enter -0-</li> <li>No. Complete Form 4626 for 2015 and enter the tentative minimum tax from line 12</li> </ul>	6	2,290,599.	
7a Subtract line 6 from line 5. If zero or less, enter -0-		0.	
<b>b</b> For a corporation electing to accelerate the minimum tax credit, enter the bonus depreciation			
amount attributable to the minimum tax credit (see instructions)	7b		
c Add lines 7a and 7b	7c		
8a Enter the smaller of line 4 or line 7c. If the corporation had a post-1986 ownership change			
or has pre-acquisition excess credits, see instructions	8a		
<b>b Current year minimum tax credit.</b> Enter the smaller of line 4 or line 7a here and on Form 1120, Schedule J, Part I, line 5d (or the applicable line of your return). If the corporation had a post-1986 ownership change or has pre-acquisition excess credits, see instructions. If you made an entry on line 7b, go to line 8c. Otherwise, skip line 8c	8b	0.	
c Subtract line 8b from line 8a. This is the refundable amount for a corporation electing to accelerate	05		
the minimum tax credit. Include this amount on Form 1120, Schedule J, Part II, line 19c (or the applicable line of			
your return)	8c		
9 Minimum tax credit carryforward to 2016. Subtract line 8a from line 4. Keep a record of this			
amount to carry forward and use in future years	. 9	2,605,333.	

	PRIC	OR YEAR MINIMUM T	TAX CREDIT	STATEMENT 10
TAX YEAR	ORIGINAL	PREVIOUSLY APPLIED	REMAINING	AVAILABLE THIS YEAR
12/31/14	448,086.	0.	448,086.	448,086.
AVAILABLE F	OR CREDIT		448,086.	448,086.