Form **222**0

Department of the Treasury

Underpayment of Estimated Tax by Corporations

Attach to the corporation's tax return.

Form 990-PF

▶ Information about Form 2220 and its separate instructions is at www.irs.gov/form2220.

OMB No. 1545-0142

Internal Revenue Service
Name

Part I

The David and Lucile Packard Foundation

Required Annual Payment

Employer identification number 94-2278431

Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38 on the estimated tax penalty line of the corporation's income tax return, but do not attach Form 2220.

1	Total tax (see instructions)					1	3,436,571.
	a Personal holding company tax (Schedule PH (Form 1120), lin			2a			
ı	b Look-back interest included on line 1 under section 460(b)(2)						
	contracts or section 167(g) for depreciation under the income	fore	cast method	2b			
	Credit for federal tax paid on fuels (see instructions)						
(d Total. Add lines 2a through 2c					2d	
3	Subtract line 2d from line 1. If the result is less than \$500, do					•	2 426 571
	does not owe the penalty					3	3,436,571.
4	Enter the tax shown on the corporation's 2011 income tax ret or the tax year was for less than 12 months, skip this line a	,	,			4	6,842,032.
	of the tax year was for less than 12 months, skip this fine a	iiu ei	ter the amount nom min	e 3 UII IIIIe 3		4	0,042,032.
5	Required annual payment. Enter the smaller of line 3 or line	∕l If t	the cornoration is require	nd to ekin line 1			
J	enter the amount from line 3			· · · · · · · · · · · · · · · · · · ·		5	3,436,571.
F	Part II Reasons for Filing - Check the boxes belo					_	0,100,0,10
_	even if it does not owe a penalty (see instructions).						
6	The corporation is using the adjusted seasonal installi	ment	method.				
7	The corporation is using the annualized income install						
8	X The corporation is a "large corporation" figuring its firs	st req	uired installment based o	on the prior year's tax.			
F	Part III Figuring the Underpayment						
			(a)	(b)	(c)		(d)
9	Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers; Use 5th month), 6th, 9th, and 12th months of the						
	(a) the 15th day of the 4th (Form 990-PF filers ;						
	corporation's tax year	9	05/15/12	06/15/12	09/15/	12	12/15/12
10	Required installments. If the box on line 6 and/or line 7						
	above is checked, enter the amounts from Sch A, line 38. If						
	the box on line 8 (but not 6 or 7) is checked, see instructions						
	for the amounts to enter. If none of these boxes are checked,						
	enter 25% of line 5 above in each column.	10	859,143.	859,143.	859,1	42.	859,143.
11	Estimated tax paid or credited for each period (see						
	instructions). For column (a) only, enter the amount		- 2622				
	from line 11 on line 15	11	5,365,782.	2,500,000.	2,500,00	00.	
	Complete lines 12 through 18 of one column before						
	going to the next column.	ا . ا		4 506 630	C 147 4	٠.	7 700 254
	Enter amount, if any, from line 18 of the preceding column	12		4,506,639.	0,147,4	96.	7,788,354.
	Add lines 11 and 12	13		7,006,639.	8,647,43	96.	7,788,354.
	Add amounts on lines 16 and 17 of the preceding column	14	E 26E 702	7,006,639.	0 6 17 11	0.6	7,788,354.
	Subtract line 14 from line 13. If zero or less, enter -0-	15	3,303,704.	1,000,039.	0,047,4	90.	7,700,334.
16	If the amount on line 15 is zero, subtract line 13 from line	ا ۱		0.		0.	
17	14. Otherwise, enter -0-	16		0.		0.	
17	Underpayment. If line 15 is less than or equal to line 10,						
	subtract line 15 from line 10. Then go to line 12 of the next	₁₇					
10	column. Otherwise, go to line 18	17					
10	from line 15. Then go to line 12 of the next column	18	4 506 630	6,147,496.	7 788 3	54	
	ITOTH THE TO. THEIR GO TO HITE 12 OF THE HEXT COMMINE	10	±,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	0,141,430.	1,100,3	J 🛨 •	

Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed. For Paperwork Reduction Act Notice, see separate instructions.

Form 2220 (2012)

JWA

Part IV Figuring the Penalty

_			(a)	(b)	(c)	(d)	
19	Enter the date of payment or the 15th day of the 3rd month after the close of the tax year, whichever is earlier (see						
	instructions). (Form 990-PF and Form 990-T filers: Use 5th month instead of 3rd month.)	19					
20	Number of days from due date of installment on line 9 to the date shown on line 19	20					
•							
21	Number of days on line 20 after 4/15/2012 and before 7/1/2012	21					
22	Underpayment on line 17 x Number of days on line 21 x 3%	22	\$	\$	\$	\$	
23	Number of days on line 20 after 06/30/2012 and before 10/1/2012	23					
24	Underpayment on line 17 x Number of days on line 23 x 3%	24	\$	\$	\$	\$	
25	Number of days on line 20 after 9/30/2012 and before 1/1/2013	25					
26	Underpayment on line 17 x Number of days on line 25 x 3%	26	\$	\$	\$	\$	
27	Number of days on line 20 after 12/31/2012 and before 4/1/2013	27					
28	Underpayment on line 17 x Number of days on line 27 x 3%	28	\$	\$	\$	\$	
29	Number of days on line 20 after 3/31/2013 and before 7/1/2013	29					
30	Underpayment on line 17 x Number of days on line 29 x *%	30	\$	\$	\$	\$	
31	Number of days on line 20 after 6/30/2013 and before 10/01/2013	31					
32	Underpayment on line 17 x Number of days on line 31 x *%	32	\$	\$	\$	\$	
33	Number of days on line 20 after 9/30/2013 and before 1/1/2014	33					
34	Underpayment on line 17 x Number of days on line 33 x *%	34	\$	\$	\$	\$	
35	Number of days on line 20 after 12/31/2013 and before 2/16/2014	35					
36	Underpayment on line 17 x Number of days on line 35 x *%	36	\$	\$	\$	\$	
37	Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37	\$	\$	\$	\$	
38	Penalty. Add columns (a) through (d) of line 37. Enter the tot or the comparable line for other income tax returns	tal h	ere and on Form 1120; lir	e 33;	38	¢	0.

^{*} Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at www.irs.gov. You can also call 1-800-829-4933 to get interest rate information.

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94-2278431

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Schedule A Adjusted Seasonal Installment Method and Annualized Income Installment Method (see instructions)

Form 1120S filers: For lines 1, 2, 3, and 21, below, "taxable income" refers to excess net passive income or the amount on which tax is imposed under section 1374(a), whichever applies.

imposed under section 1374(a), whichever applies. Part I - Adjusted Seasonal Installment Me	thod (C	aution: Use this	method only if the base n	eriod percentage for	
any 6 consecutive months is at least 70%. See instructions.)	ou <u>(o</u>	(a)	(b)	(c)	(d)
any o concoccative monato to at loade 7 6 /o. Oct mon actions.		First 3	First 5	First 8	First 11
1 Enter taxable income for the following periods:		months	months	months	months
Litter taxable income for the following periods.	<u> </u>	1110111115	IIIOIIIIIS	1110111115	IIIOIILIIS
a Tayyyaan baninninn in 0000					
a Tax year beginning in 2009	1a		1		
	l l				
b Tax year beginning in 2010	1b				
c Tax year beginning in 2011	1c				
2 Enter taxable income for each period for the tax year beginning in					
2011. (see instructions for the treatment of extraordinary items).	2				
		First 4	First 6	First 9	Entine
3 Enter taxable income for the following periods:		months	months	months	Entire year
a Tax year beginning in 2009	3a				
<u> </u>					
b Tax year beginning in 2010	3b				
₩ Tan your boginning iii 2010	30		1		+
• Tay year haginning in 2011	3c				
c Tax year beginning in 2011 4 Divide the amount in each column on line 1a by the	36				
,	1 . 1				
amount in column (d) on line 3a	4				
5 Divide the amount in each column on line 1b by the					
amount in column (d) on line 3b	5				
6 Divide the amount in each column on line 1c by the					
amount in column (d) on line 3c	6				
7 Add lines 4 through 6	7				
8 Divide line 7 by 3.0	8				
9a Divide line 2 by line 8	9a				
b Extraordinary items (see instructions)	9b				
	9c				
	90				
10 Figure the tax on the amt on In 9c using the instr for Form	1 40				
1120, Sch J, ln 2 (or comparable ln of corp's return)	10				
11a Divide the amount in columns (a) through (c) on line 3a					
by the amount in column (d) on line 3a	11a				
b Divide the amount in columns (a) through (c) on line 3b					
by the amount in column (d) on line 3b	11b				
c Divide the amount in columns (a) through (c) on line 3c					
by the amount in column (d) on line 3c	11c				
12 Add lines 11a though 11c	12				
13 Divide line 12 by 3.0	13				
14 Multiply the amount in columns (a) through (c) of line 10					
by columns (a) through (c) of line 13. In column (d), enter					
the amount from line 10, column (d)	14				
15 Enter any alternative minimum tax for each payment	 				
and all the above the second	15				
period (see instructions)	10		+		
40. Enter any other toyon for each account and district to	,,				
16 Enter any other taxes for each payment period (see instr)	16				
17 Add lines 14 through 16	17				
18 For each period, enter the same type of credits as allowed					
on Form 2220, lines 1 and 2c (see instructions)	18				
19 Total tax after credits. Subtract line 18 from line 17. If					
zero or less, enter -0-	19				

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Part II - Annualized Income Installment Method

		(a)	(b)	(c)	(d)
		First 2	First 4	First 7	First 10
20 Annualization periods (see instructions)	20	months	months	months	months
21 Enter taxable income for each annualization period (see					
instructions for the treatment of extraordinary items) \hdots	21	65,770,248.	126692648.	228489967.	313953102.
22 Annualization amounts (see instructions)	22	6.000000	3.000000	1.714290	1.200000
23a Annualized taxable income. Multiply line 21 by line 22	23a	394621488.	380077944.	391698066.	376743722.
b Extraordinary items (see instructions)	23b				
c Add lines 23a and 23b	23c	394621488.	380077944.	391698066.	376743722.
24 Figure the tax on the amount on line 23c using the					
instructions for Form 1120, Schedule J, line 2		2 046 015	2 000 550	2 016 001	2 5 5 5 4 2 5
(or comparable line of corporation's return)	24	3,946,215.	3,800,779.	3,916,981.	3,767,437.
25 Enter any alternative minimum tax for each payment					
period (see instructions)	25				
26 Enter any other taxes for each payment period (see instr)	26				
27 Total tax. Add lines 24 through 26	27	3,946,215.	3,800,779.	3,916,981.	3,767,437.
28 For each period, enter the same type of credits as allowed					
on Form 2220, lines 1 and 2c (see instructions)	28				
29 Total tax after credits. Subtract line 28 from line 27. If					
zero or less, enter -0-	29	3,946,215.	3,800,779.	3,916,981.	3,767,437.
30 Applicable percentage	30	25%	50%	75%	100%
31 Multiply line 29 by line 30	31	986,554.	1,900,390.	2,937,736.	3,767,437.
Part III - Required Installments					
Note: Complete lines 32 through 38 of one column before		1st	2nd	3rd	4th
completing the next column.		installment	installment	installment	installment
32 If only Part I or Part II is completed, enter the amount in					
each column from line 19 or line 31. If both parts are					
completed, enter the smaller of the amounts in each	٠,	086 554	1 000 300	2 037 736	3 767 137
column from line 19 or line 31	32	900,334.	1,900,390.	2,937,736.	3,707,437.
(see instructions)	33		859,143.	1,718,286.	2,577,428.
34 Adjusted seasonal or annualized income installments.		986,554.	1,041,247.	1,219,450.	1,190,009.
Subtract line 33 from line 32. If zero or less, enter -0 35 Enter 25% of line 5 on page 1 of Form 2220 in each	34	900,334.	1,041,247.	1,419,450.	1,190,009.
column. Note: "Large corporations," see the instructions					
for line 10 for the amounts to enter	35	859,143.	859,143.	859,142.	859,143.
36 Subtract line 38 of the preceding column from line 37 of	"	000,140	000,140	UUD, 1440	000,140
the preceding column	36				
37 Add lines 35 and 36	37	859,143.	859,143.	859,142.	859,143.
38 Required installments. Enter the smaller of line 34 or	ٽ		223,223	000,222	223,223
line 37 here and on page 1 of Form 2220, line 10					
(see instructions)	38	859,143.	859,143.	859,142.	859,143.

Form **2220** (2012)

** Annualized Income Installment Method Using Option 1