Form 990-PF Other Program-Related Investments	Statement 26
Description	Amount
The Conservation Fund - To purchase 464-acres located along the Ten Mile River in Mendocino County	2,790,000.
Description	Amount
Sempervirens Fund - To bridge fund the acquisition of 8,532 acres in the Santa Cruz Mountains	2,500,000.
Description	Amount
Planned Parenthood Mar Monte - the first of two fundings to enable PPMM to expand and upgrade its facilities	2,000,000.
Description	Amount
African Population & Health Research Centre, Inc the third and fourth of four fundings to renovate and expand a 6.1 acre facility in Nairobi City, Kenya	1,650,000.
Description	Amount
416 Holdings - the first and second of three fundings to support the growth of Afaxys Inc., a wholly owned subsidiary of 416 Holdings, to procure products and services for public family planning clinics	1,500,000.
Description	Amount
	830,000.

The David and Lucile Packard Foundation	94-2278431
Description	Amount
Root Capital - the second of two fundings to expand Root Capital's lending to environmentally-friendly enterprises in Northwest Mexico, especially within areas around the Gulf of Mexico	600,000.
Description	Amount
Pacific Repertory Theater - the first of two fundings to provide a bridge loan towards signed pledges to enable PacRep to renovate and upgrade the Golden Bough Theater in Carmel, CA	400,000.
Total to Form 990-PF, Part IX-B, line 3	12,270,000.
Form 990-PF Summary of Direct Charitable Activities	Statement 27
Activity One	
The Packard Fellowships in Science and Engineering encourage the nation's most promising young university professors to pursue their science and engineering research with few funding restrictions. Each year, up to 20 Fellows are selected, with approximately 120 active Fellows at any time. In 2011, 16 Fellows received awards. The Foundation hopes that these exceptional scientists and engineers will remain within academia to conduct basic research and to teach the next generation of science leaders. Each year, the Foundation convenes a national meeting for these exceptional scientists to present the results of their research.	
	Expenses

To Form 990-PF, Part IX-A, line 1

486,497.

Form 990-PF Summary of Direct Charitable Activities Statement 28

## Activity Two

The Foundation engages in numerous other activities including convening groups of experts, other foundations, and grantees to discuss policy, research, and trends. In addition, Packard Foundation staff are supported in their leadership roles in their respective fields. Also, the Foundation publishes reports and contracts for research to build the fields of knowledge in which it works.

Expenses

To Form 990-PF, Part IX-A, line 2

5,294,201.

990-PF Involvement With Noncharitable Organizations Statement 29
Part XVII, Line 1, Column (d)

Name of Noncharitable Exempt Organization

American Legion Post 558

Description of Transfers, Transactions, and Sharing Arrangements

Rental of Legion hall for meetings

Name of Noncharitable Exempt Organization

Dairy Center for Strategic Innovation and Collaboration, Inc

Description of Transfers, Transactions, and Sharing Arrangements

Climate/Agriculture

Name of Noncharitable Exempt Organization

MomsRising

Description of Transfers, Transactions, and Sharing Arrangements

Organizational Effectiveness and Philanthropy/Children's Health Insurance

Name of Noncharitable Exempt Organization

Silicon Valley Leadership Group

Description of Transfers, Transactions, and Sharing Arrangements

Children, Families and Communities

Name of Noncharitable Exempt Organization

California Farm Bureau Federation

Description of Transfers, Transactions, and Sharing Arrangements

Climate/Agriculture

## General Explanation

Statement

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Part VIII, Line 1 Statement 23 - List of Officers, Directors, Trustees and Foundation Managers

The Trustees (other than the President/CEO) serve without compensation. Average hours per week for Trustees are based on average time spent preparing for and attending Board and Committee meetings. In addition, Trustees devote substantial time reviewing materials, attending other meetings, conducting site visits, or working on special projects. Officers and exempt employees devote significantly more time than that shown.

In 2011, the Foundation paid a premium of \$45,000 on directors and officers insurance treated as a nontaxable fringe benefit.

Colburn S. Wilbur is a Trustee of the Foundation. As the retired former President of the Foundation, Mr. Wilbur received retiree medical benefits of \$8,501.04 in 2011. In addition to serving as a Trustee, Mr. Wilbur is a member of advisory committees and a frequent speaker on topics related to the Foundation, its programs and governance.

Louise Stephens went on a leave of absence from the Board of Trustees in October, 2011.

George Vera left the Foundation in May, 2011.

## General Explanation

Statement 31

Part VIII 2(e) Compensation of five highest paid employees - Expense Account, other allowances

The amount in this column for Walter V. Reid are for relocation related costs.

## General Explanation

Statement

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Part XV, Line 3a Additional information for grants and contributions paid during the year Stmt 29)

Matching Grants - Grants made to public charities (other than Type III supporting organizations) under the Matching Grants Program for Trustees, Employees and Advisors to Board Committees. Further details are available on request.

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General Explanation

Statement

Part VII-B, Line 5c Additional information for Expenditure Responsibilty Statement (Stmt 24)

The Dates of Reports by Grantee attempts to list all the dates of all reports received from the Grantees. In certain cases, the limited txt field will not allow all reports from a Grantee to be listed, so for those Grantees, the report lists at least one report in each year that reports were received from the Grantee. Reports received during 2012 will be reported on the 2012 return. If any required reports have not been received, the Foundation is making all reasonable efforts to obtain the reports and is withholding any additional payments on grants until the reports are furnished.